Volume 20

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NO. CR 16-00462 CRB

UNITED STATES DISTRICT COURT

NORTHERN DISTRICT OF CALIFORNIA

Before The Honorable Charles R. Breyer, Judge

UNITED STATES OF AMERICA,

Plaintiff,

VS.

SUSHOVAN TAREQUE HUSSAIN,

Defendant.

San Francisco, California Thursday, April 5, 2018

#### TRANSCRIPT OF PROCEEDINGS

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Official Reporters

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Page 6 of 255 3908 **PROCEEDINGS** Thursday - April 5, 2018 8:55 a.m. PROCEEDINGS ---000---(Proceedings were heard out of presence of the jury:) THE COURT: Let the record show the jury is not present. The parties are present. Good morning. MR. LEACH: Good morning, Your Honor. Good morning, Your Honor. MR. KEKER: THE COURT: So let's get a picture of the case. are we going? Who's doing what? What's the schedule like? All of those things. What are the problems? What are the answers? Sure, Your Honor. 14 MR. LEACH:

Today the United States intends to call Lee Welham, who is an auditor at Deloitte.

Tomorrow the United States intends to call a witness from EMC, which was one of the counter-parties with Autonomy, an individual named Thomas Garner, who was a purchaser of HP shares on August 18, 2011, and Andy Gersh, who was with KPMG and performed some of the due diligence on behalf of --Mr. Gersh was with KPMG working on behalf of HP reviewing the information in the data room, reviewing the contracts. He'll testify about what he understood about hardware sales.

On Monday, the United States intends to call Matt Stephan

PROCEEDINGS

in Autonomy's finance department, who was there in 2009 and 2010, is familiar with some of the deals the Court has heard of. In addition, we intend to call a witness from SHI.

And then on Friday, we intend to call Stephen Brice. I anticipate shortly after Mr. Brice's testimony, we will be close to complete. I can't say that will happen on the 13th, but I see the Government's coming in on the 16th or the 17th.

MR. KEKER: We need to know what Governments' case is before we can make any commitments about the defense case, and if they leave it open-ended -- first of all, I think they shouldn't leave it open-ended. When we tell them, which we've agreed to do, three days before, three court days before our case is to begin, who we intend to call, they should not be able to react to that in any way by calling new witnesses, changing the order.

THE COURT: Well, good luck with that, Mr. Keker. Do you have another plan? Let's go to Plan B because Plan A is unacceptable to the Court.

Of course they are going to react to the -- you just said "we don't want to make any commitments until we hear exactly what the Government's case is." You're right. You don't have to, though I think you've got a pretty good idea.

We're now in week number six, so if you don't have any idea what the Government's case is, then you've been paying less attention than I have. But that's not the issue.

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And I appreciate it. I'm not going to force you, but I'm not going to at all commit the -- bind the Government that they can't change the order of witnesses.

For example, let's say the expert that they put on is -is decimated by your cross-examination, as you -- as your expectation may be. I don't know that I would -- I -- if they were -- if they were motivated to call the restatement guy, I don't know that I wouldn't let them do that. Of course I'd let them do that.

I am trying to do a balancing here and especially when I get to 403. 403 is a -- is a balancing at the time -- my understanding of it, at least the way I operate, number one, it's totally discretionary. I mean, there are bounds to it, but it's basically a discretionary call. It's not a call of admissibility. It is a call of discretion. It's looking at a case at any given moment and saying okay, this is the way the case looks.

Through cross-examination -- I have no idea what your cross is going to be, but if, through your cross-examination, you raise a doubt in the Government's mind as to the efficacy of a particular witness from their point of view, they certainly are entitled to bring in, in their case in chief or otherwise -- I mean, to figure out what the "otherwise" means.

If what you're saying is once they rest, they rest, I think that's correct. But I'm not -- I don't want to hear

foul -- a call of foul from the defense if, in fact, after all
of the cross-examination of their witnesses, it then appears to
them that they need one, two, or three.

So -- and I've always done that. I've always said that, look, I don't cumulative evidence. But cumulative evidence is important in areas in which the -- the assertion of the fact is challenged and that's when cumulative evidence becomes very important and that's when I allow it in.

And then so that's -- what I looked at for 403 in terms of the restatement guy was that it was some -- it was cumulative with respect to the expert. That's -- that's a call that I made given -- in -- in advance, but it's not a call that I feel bound by in terms of -- in terms of once I hear the evidence.

So --

MR. KEKER: I hear you.

THE COURT: -- I really -- I'm trying to be fair. I really am trying to be fair. I'm trying to be fair to both sides here, and I -- and I really appreciate, first of all, it's been a high level of cooperation between counsel. I know -- I know what trials are like. But everybody has acted as professionally as they can under the circumstances of the great stress of a trial and an important trial. And I appreciate that.

And they bring to the table a lot of expertise in that area.

3912 But trials are changing things --1 MR. KEKER: And let me just say what I'm talking 2 about. 3 We have -- we are getting into the accounting part of the 4 5 case. We're not talking about facts. What we're talking about 6 is people making statements about what the accounting implication -- the accounting judgments based on whatever 7 they -- they say the evidence is. 8 Depending on how Mr. Brice does, we need to consider 9 calling the EY audit partners and how Mr. Welham does -- the EY 10 11 audit partners who were lined up and ready to come from England -- I mean -- excuse me -- Deloitte audit partners, and 12 13 we have an expert of our own. So -- so until -- I mean, the good faith judgment about 14 15 whether or not those people are going to call -- are going to 16 happen will not be made until after Brice --17 THE COURT: I agree. -- testifies, and certainly if you're 18 MR. KEKER: going to allow them to call Yelland, that kind of changes the 19 20

whole perspective.

THE COURT:

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I hear you, but until we know -- I mean, MR. KEKER: we do Brice and then they say "we want to call Yelland" and you say yea or nay, whatever, that's when we're going to make the decision about whether or not we need to call our accounting

I may or may not.

people. 1 THE COURT: And I'm not forcing -- and I'm not even 2 asking you to do that. I mean, I appreciate that. I think 3 that that's a matter of fairness, yes. 4 5 MR. FRENTZEN: Here's the matter of fairness, Your Honor, and I think the Government has been and especially 6 7 Mr. Reeves has been going out of its way to give defense counsel as best a prognosis of where we're going and who we're 8 calling, and we've done the three days in advance, which both 9 sides agreed to do. 10 11 What I hear now is when we get like three days out, the defense is still going to say "well, we don't know," and in a 12 case like this, it's just not going to operate like that. 13 And so what we're saying, as a matter of fairness, we 14 15 entered into a reciprocal agreement. If counsel wants to 16 change it now, we don't view that as fairness. We don't view 17 that as cooperation. 18 MR. KEKER: Stop. I don't --MR. FRENTZEN: And so we should get our three trial 19 20 days, as we've been doing for them throughout, and we're asking 21 for a good-faith basis, and if you bring in some audit partners from the UK --22 23 THE COURT: Go ahead. They're just lining up out 24 there. 25 MR. FRENTZEN: We got to get them on the plane.

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we are asking for is what we bargained for and what both sides
 1
     agreed to do before we got rolling.
 2
              THE COURT: Mr. Keker is about to say he is not going
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     back on any agreement. He is simply explaining that they can't
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 5
     make certain decisions until --
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              MR. KEKER: About the accountants.
                         It's quite all right. We have the time.
 7
              THE COURT:
     Everybody calm down. If we get -- I don't know.
 8
     Government says "look, we can end, we think, Friday or Tuesday
 9
     or Monday" -- not -- the week after; right?
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11
              MR. LEACH:
                          The 16th or 17th.
                         Those are the days, the 16th or the 17th.
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              THE COURT:
                         The whole trial could be over then.
13
              MR. KEKER:
              THE COURT: Let's see where we are around the 13th.
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              MR. FRENTZEN: Well, what we would like to have is
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     three trial days of notice, which we all agreed to. You know,
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     it's --
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              THE COURT:
                          So would I.
              MR. FRENTZEN: And if it's -- your best good faith
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            Well, that's what we bargained for. So he can say he's
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    not changing it, but if we don't get notice until the night
     before or one day before, then things have changed.
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              MR. KEKER: Why is he talking about this? This is a
                         This is not happening.
24
     complete strawman.
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              MR. FRENTZEN: So we are going to get three days
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notice. 1 They are going to get three days notice. 2 MR. KEKER: THE COURT: See, I told you he didn't change his 3 position. 4 5 MR. FRENTZEN: Thank you, Your Honor. MR. KEKER: My point is this. We give three days 6 notice and then all of a sudden, they change -- forget about 7 the accountant. They call in some person from --8 This is my fault. This is my fault THE COURT: 9 because I invited this discussion. I should understand that 10 11 notwithstanding all the nice things I said about you guys, that it could trigger some deep reflexive action that occurs with 12 trial lawyers. 13 That's great. What I hear through my defective 14 15 hearing is that there's not a problem here. 16 MR. FRENTZEN: Great. We will get our three days notice. Thank you, Your Honor. 17 THE COURT: Thank you very much. Let's bring in the 18 19 jury. 20 Yes, Mr. Dooley? MR. DOOLEY: Your Honor, could I raise one issue 21 This is just the work-paper stipulation. We have a 22 before? 23 stipulation on the admissibility of certain Deloitte work papers to be entered into evidence, and we prepared a list of 24 25 the exhibit numbers.

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THE COURT:
 1
                          Oh.
              MR. DOOLEY: And I was prepared --
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              THE COURT:
                          Is this fine? Do -- can I just -- I mean,
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     I just -- that makes life easier. Do you want to check it over
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 5
     or something?
              MR. LEACH: I'm fine with counsel reading this in the
 6
     record.
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                         We don't want a big 20 minute --
              THE COURT:
 8
              MR. DOOLEY: It's seven pages.
 9
              THE COURT: Seven pages of this dah, dah, dah, dah,
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11
     dah, dah, dah. That's not going to be very interesting.
     will check it over and then I will make a statement to the
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     jury.
                          Thank you, Your Honor.
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              MR. LEACH:
              THE COURT:
                          Okay. Bring in the jury. I'll be back in
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16
     a minute.
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                       (Recess taken at 9:07 a.m.)
                    (Proceedings resumed at 9:10 a.m.)
18
          (Proceedings were heard in the presence of the jury:)
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              THE COURT: Let the record reflect all jurors are
21
     present.
          Good morning, ladies and gentlemen of the jury.
22
                                                            Thank you
23
     again for being so prompt. And we are commencing.
          Go ahead, Mr. Leach.
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25
              MR. LEACH:
                          Thank you, Your Honor. The United States
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calls Lee Welham. 1 Please stand and be sworn. Please raise 2 THE CLERK: your right hand. 3 LEE WELHAM, 4 5 called as a witness for the Government, having been duly sworn, testified as follows: 6 7 THE CLERK: Thank you. Please be seated. state your full name for the record and spell your last name. 8 THE WITNESS: Lee Peter Welham, W-E-L-H-A-M. 9 THE CLERK: 10 Thank you. 11 DIRECT EXAMINATION BY MR. LEACH: 12 13 Q. Good morning, Mr. Welham. Good morning, ladies and gentlemen of the jury. 14 Where are you from, sir? 15 16 Α. The UK. 17 I have placed before you what has been marked for identification purposes only as Government's Exhibit 2522. 18 Do 19 you have that in front of you? Yes. 20 Α. And do you recognize this document? 21 22 Α. Yes. On or about April 28th, 2016, did you enter into an 23 agreement with the Government to cooperate with the 24 25 United States Attorney's Office?

- 1 **A.** Yes.
- 2 Q. And as part of that cooperation, did you agree to travel
- 3 to the United States to appear in these proceedings?
- 4 **A.** I did.
- 5 | Q. What does that word "cooperate" mean to you?
- 6 **A.** Assist and answer questions as required.
- 7 Q. Would you please describe for us your educational and
- 8 professional background.
- 9 A. So I joined Deloitte in 2002 after graduating from
- 10 university. And then I've worked at Deloitte for the last 16
- 11 | years starting as a graduate trainee and then doing my ACA
- 12 | qualification and then progressing through to manager, senior
- 13 | manager and beyond, and I'm now a partner with Deloitte.
- 14 Q. When did you become a partner of Deloitte?
- 15 **A.** In June 2016.
- 16 | Q. And you started with Deloitte in 2002?
- 17 **A.** Correct, yes.
- 18 Q. So you've been there 16 years?
- 19 **A.** Yes.
- 20 **Q.** And you mentioned something called ACA qualifications.
- 21 What are those?
- 22 A. It's the chartered accountancy qualification that some --
- 23 that I did in the UK.
- 24 **Q.** How would that relate to accountants in the United States?
- 25 **A.** The CA qualification.

- 1 Q. I'm sorry. The CA?
- 2 A. It's the accounting exams that we do to become an
- 3 accountant in the UK.
- 4 Q. Are you licensed as an accountant in the UK?
- 5 A. Iam, yes.
- 6 Q. What is that license called?
- 7 | A. ICA qualification. You are a chartered accountant, and I
- 8 have a practicing certificate, which means I can sign audit
- 9 reports as an audit partner.
- 10 Q. You started with Deloitte in 2002?
- 11 **A.** Yes.
- 12 Q. And would you walk us through the different progressions,
- 13 the different levels you achieved within Deloitte.
- 14 A. So when I joined, I was an associate and then senior
- 15 associate, assistant manager, manager, senior manager, director
- 16 and now partner.
- 17 **Q.** What are the duties of a manager and a senior manager?
- 18 | Can you explain that for us?
- 19 **A.** The manager and the senior manager will run an audit.
- 20 When I say run an audit, they will be typically the people that
- 21 | will be reviewing the work done by the associates, the senior
- 22 associates and the assistant managers.
- Where there is more complex matters, then they might also
- 24 do the work themselves, so they will oversee the audit process,
- 25 | have direct interaction with the clients and report ultimately

- 1 to the director or the partner on the audit engagement.
- 2 Q. Are you familiar with a company called Autonomy?
- 3 **A.** Yes.
- 4 Q. How did you become familiar with Autonomy?
- 5 A. It was an audit client of Deloitte for many years and was
- 6 based in Cambridge, which is also the office where I work.
- 7 | Q. When did you first join the Autonomy engagement?
- 8 A. Towards the end of 2005.
- 9 Q. When you joined the Autonomy engagement in 2005, can you
- 10 describe for us some of the names of the other folks you were
- 11 | working with?
- 12 A. From the Deloitte side?
- 13 **Q.** Yes, please.
- 14 | A. So there was -- the audit partner was Richard Knights.
- 15 Rob Knight was the audit director. And then myself and various
- 16 other members of the team.
- 17 | Q. Are you familiar with someone named Matt Stephan?
- 18 **A.** I am, yes.
- 19 Q. Who is he?
- 20 **A.** He was someone who joined Deloitte as a graduate. I don't
- 21 know what year he joined. And he joined the engagement team.
- 22 | I wouldn't know what year he joined the engagement team either,
- 23 but he was involved as a member of the team doing some of the
- 24 | actual work.
- 25 | Q. And at some point in time, did he move to Autonomy?

- 1 A. He did, yes.
- 2 Q. And are you familiar with someone named Antonia Anderson?
- 3 **A.** Yes.
- 4 Q. Who is she?
- 5 A. She was also a member of the audit team who worked on the
- 6 engagement for a number of years and was the manager on the
- 7 | engagement before she left.
- 8 Q. Left to go to Autonomy?
- 9 **A.** Yes.
- 10 Q. And is she someone you worked closely with?
- 11 **A.** Yes.
- 12 Q. Are there others from the Deloitte engagement team who
- 13 | over time went to work for Autonomy?
- 14 **A.** There is one other person that immediately comes to mind,
- 15 | which was Poppy Prentis.
- 16 Q. When you joined the Autonomy engagement in 2005, who from
- 17 Autonomy were you working with?
- 18 A. My key point of contact was Steve Chamberlain and also the
- 19 person who works -- who was below him was somebody called Lisa
- 20 Harris.
- 21 Q. What did you understand about Mr. Chamberlain's
- 22 background?
- 23 **A.** So Steve worked at Deloitte many, many years ago, and he
- 24 | left Deloitte probably about the same time that I started with
- 25 them.

- 1 Q. I'd like to move forward in time, Mr. Welham, if you
- 2 | would, to the third quarter of 2009. Do you have that time
- 3 period in mind?
- 4 **A.** Yes.
- 5 Q. Okay. If we could please display what is in evidence as
- 6 Exhibit 271.
- 7 (Exhibit published to jury.)
- 8 BY MR. LEACH:
- 9 Q. Mr. Welham, this appears to be an email from you to
- 10 andrewk@autonomy.com with the subject "Deloitte Pack Q3/2009."
- 11 Do you see that?
- 12 **A.** Yes.
- 13 Q. What is meant by "Deloitte Pack Q3/2009"?
- 14 A. It's a report to the audit committee.
- 15 Q. What do you mean by the report to the audit committee?
- 16 | Can you explain what that is?
- 17 **A.** Yes. So -- so we -- we do our work, whether it's a
- 18 | quarterly review or annual audit, and then at the end of that
- 19 process, we summarize the key findings and results, if you
- 20 | like, of our work in a document which we will share with
- 21 management. And then once everyone is comfortable with it, we
- 22 | will then distribute that to the audit committee, which we will
- 23 then present shortly afterwards, the findings.
- 24 | Q. You say you share Deloitte's report to the audit committee
- 25 | with management before it goes to audit committee. What do you

1 mean by that?

- 2 A. We would provide a draft copy to management to check for
- 3 | factual accuracy before we finalize the document and ultimately
- 4 | share with the audit committee.
- 5 **Q.** Why does Deloitte do that?
- 6 A. Well, just to make sure, firstly, that we have all the
- 7 | facts correct because the way that we produce a document is we
- 8 have some background that describes the various transactions
- 9 that we're talking about and then some conclusions. So we want
- 10 to make sure that management are happy with the facts as set
- 11 out and that everything is ultimately factually accurate.
- 12 Q. And from time to time, would Mr. Sushovan Hussain
- 13 recommend changes to your audit committee reports?
- 14 A. From time to time, yes.
- 15 Q. Would Mr. Chamberlain from time to time do the same?
- 16 **A.** Yes.
- 17 | Q. Let's please look at page 3 of this exhibit. Is this the
- 18 | cover page of your report to the audit committee?
- 19 **A.** Yes.
- 20 **Q.** And the date down at the bottom is 16 October 2009?
- 21 A. Yes, it is. Yeah.
- 22 Q. Okay. Could we please go to page 17.
- 23 If we could rotate the document so everybody can read
- 24 | this, please, Ms. Margen. Perfect. If we could blow up a
- 25 | little bit the upper two-thirds of the page. Is that possible?

- 1 Down a little more. Down a little more. That will do.
- 2 Wonderful. Thank you.
- Mr. Welham, you're familiar with this report to the audit
- 4 committee; is that fair?
- 5 **A.** I am, yes.
- 6 Q. Okay. This is a document you had a hand in reviewing or
- 7 | crafting?
- 8 **A.** Yes.
- 9 Q. Up at the top in Roman Numeral I, it says, "key risks."
- 10 What is meant by "key risks"?
- 11 **A.** So the way that we design our audit and ultimately the
- 12 | audit procedures or in this case the review procedures is we
- 13 look at the balances in the trial balance and ultimately what
- 14 go into the condensed financial statements and then we assess
- 15 | risk. So we will do specific procedures on the areas that we
- 16 believe are the most risky.
- And therefore, in this document, we will set out the
- 18 | background and the Deloitte response in relation to those key
- 19 risk areas.
- 20 **Q.** And the risk here to the left is software development
- 21 costs. Do you see that?
- 22 **A.** Yes.
- 23 **Q.** And to the right, it says, "During the quarter, a total of
- 24 | 11.7 million of software development costs have been
- 25 capitalized."

Further down below, it says, "A significant amount of costs have been incurred in the quarter in respect of the SPE project in developing the new database product."

Do you see that?

Yes. Α.

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- 6 Were you familiar with something called SPE? Q.
- 7 I was, yes. Α.
- What did you understand that to be? 8 Q.
- It was a piece of ultimately functionality that Autonomy 9 Α. were developing at this time that ultimately would allow them 10 11 to -- to use their -- their IDOL software to search
- structured -- structured databases. 12
  - So everything before was based on unstructured data like emails, Word documents, etc., but this was moving IDOL into the structured world, which was -- which was seen as quite a big thing.
- 17 When you say "what we understood," you are talking about Deloitte based on the procedures that you performed? 18
- Correct. 19 Α.
- And it says in the first paragraph, "There is a 20 significant increase compared to Q3/2008." What is the report 21 22 getting at there?
- 23 So each quarter as part of our review, we would look at costs that had been capitalized, which means ultimately 24 recorded on the balance sheet instead of being recorded as an 25

expense in the income statement.

And under accounting standards, you have to capitalize development costs that meet certain criteria, so we would go through those.

And in this case, we saw the level of costs that were capitalized in Q3 of 2009 was substantially higher than it had been in the previous quarter and in the same quarter for the previous year.

- Q. And what was the explanation that you were given as the auditor for this increase in software development costs?
- 11 A. My recollection is that one of the big elements was the -12 ultimately the development of this SPE product or
- 13 | functionality.

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- Q. And you talked about how -- something called

  capitalization and moving something from the income statement

  to the balance sheet. Can you explain that to us for the

  non-accountants?
- So each quarter you will incur expenditures which you 18 would normally record as an expense in the income statement 19 20 which then reduces your profits. But if you are developing 21 something, in this case software, that you can sell to customers and ultimately it will generate future revenues, then 22 23 the accounting standards or IFRS accounting standards effectively say if you meet certain criteria, then you have to 24 capitalize those onto the balance sheet. In other words, 25

- 1 remove those costs from the income statement, record them as an
- 2 asset on your balance sheet, and then you amortize those so
- 3 depreciate them to the income statement over a period of time.
- 4 Q. So instead of taking the costs in the current period, it
- 5 goes on the balance sheet and you recognize expense over time?
- 6 A. Correct, yes.
- 7 Q. And does that have the effect of reducing expenses in the
- 8 | current period?
- 9 A. Yes, it does.
- 10 Q. Okay. What is the accounting standard you applied in
- 11 | connection with the software development costs?
- 12 **A.** IAS 38.
- 13 Q. And I draw your attention to the Deloitte response down at
- 14 | the bottom. It says, "At the time of writing this document, we
- 15 | have yet to complete our full work; however, we've reviewed a
- 16 | sample of these costs and have verified that the criteria of
- 17 IAS 38 have been satisfied. We have discussed the forecast
- 18 revenues from SPE with management and these far exceed the
- 19 costs capitalized." Do you see that?
- 20 **A.** Yes.
- 21 Q. Can you describe for us the work that Deloitte did in
- 22 | connection with the software -- testing the software
- 23 development costs?
- 25 | conversation, first of all, with Pete Menell or somebody called

- 1 Fernando Lucini, who were the chief technical officer and I
- 2 think the chief research officer or someone in the technical
- 3 | team at Autonomy to understand what these functionalities or
- 4 products were that were being developed.
- And then once we understood that, we might involve some of
- 6 our specialists to help understand the IT side of things in
- 7 more detail.
- 8 And then we would physically do some other procedures
- 9 which might involve looking at time sheets, looking at employee
- 10 details, salaries, hourly rates, etc.
- 11 **Q.** Let me please draw your attention to what is in evidence
- 12 as Exhibit 229. Could we please display that.
- 13 (Exhibit published to jury.)
- 14 BY MR. LEACH:
- 15 **Q.** Mr. Welham, are you familiar with this document?
- 16 **A.** Yes.
- 17 Q. What do you understand this to be?
- 18 **A.** I think this is our -- our memo that would be on the audit
- 19 | file that records our work or some of our work around the
- 20 development costs that were capitalized.
- 21 Q. This is part of Deloitte's working papers in connection
- 22 | with the Q3/'09 review?
- 23 **A.** Correct, yes.
- 24 **Q.** What are working papers?
- 25 **A.** So when you conduct an audit or if you document that work

- 1 in ultimately working papers which are held in our audit or
- 2 review files and they essentially record the procedures that we
- 3 have performed and the conclusions we've reached, and then
- 4 | those are the record, if you like, of the audit work that we
- 5 have done to support our ultimate opinion.
- 6 Q. You mentioned you talked to Mr. Menell about some of the
- 7 | software development costs. Did you also talk to Autonomy
- 8 finance about this issue?
- 9 A. Yes. We would do initially.
- 10 Q. What do you mean by Autonomy finance? Who typically would
- 11 you talk to?
- 12 **A.** We'd probably ask questions principally to Steve
- 13 Chamberlain.
- 14 Q. So the subject of this memo is to clarify the level of R&D
- 15 | capitalized costs in the quarter. Do you see that?
- 16 **A.** Yes.
- 17 | Q. And it says, "The increase conclusion: The increase in
- 18 | capitalized R&D in the quarter is reasonable and is the result
- 19 of the new product launch."
- Is that a reference to SPE?
- 21 **A.** I believe it is, yes.
- 22  $\mathbf{Q}$ . And then there is a row of figures: 3.3M, 4.1M, 11.7M,
- 23 and 19.1M. Do you see that?
- 24 **A.** Yes.
- 25 Q. What do those represent?

- 1 A. So they are the amounts or the levels of costs that have
- 2 been capitalized onto the balance sheet as development costs
- 3 for Q1, Q2, and Q3 of 2009.
- 4 Q. And if we could please scroll down, please, to the next
- 5 table. Perfect.
- Based on this table, Mr. Welham, what accounts for the
- 7 | increase in R&D -- capitalized R&D for the third quarter of
- 8 2009?
- 9 A. Principally it's simulation to the SPE-related product
- 10 | that we've talked about.
- 11 **Q.** Is the increase the 2.5M associated with development team
- 12 | additional effort?
- 13 **A.** Yes. And the system engineer cost below as well.
- 14 Q. That is what is meant by "SEs Q1, Q2, Q3"?
- 15 **A.** Yes.
- 16 **Q.** If we could please scroll further down to capitalization
- 17 of SE costs. In the middle paragraph, it says, "Typically the
- 18 | work of an SE is tailoring of Autonomy software or providing
- 19 proof of concept to customers to demonstrate that the software
- 20 meets their requirements."
- 21 And then it goes on to say that, "The nature of SPE
- 22 requires interaction with real databases in order to evolve and
- 23 develop into a more commercial product."
- 24 Do you see that?
- 25 **A.** Yes.

- **Q.** What is the memo getting at here?
- 2 A. It's a long time ago, so it's -- but my broad
- 3 understanding from reading this is that in the past or -- when
- 4 I say in the past, before Q3/2009, system engineered costs were
- 5 | not typically capitalized from an accounting perspective, but
- 6 they might have been included for the tax credit claim that
- 7 | would be submitted to HMRC, the tax authority in the UK.
- But with the ongoing development of SPE, I think what the
- 9 memo is saying that some of those costs are now relevant for
- 10 | the SPE development work and therefore should also be
- 11 | capitalized in accordance with accounting standards.
- 12 Q. That is information that was provided to you by folks from
- 13 Autonomy; is that correct?
- 14 **A.** Yes.

- 15 **Q.** And that would include Mr. Menell?
- 16 A. Yes, it would. Yes.
- 17 **Q.** And validated by finance?
- 18 A. Yes. I believe so.
- 19 **Q.** Let's look at page 2, please. And I draw your attention
- 20 to the paragraph beginning "From discussions with Pete Menell,
- 21 | a list was provided showing SEs who spent all of their
- 22 technical time in Q3/'09 developing SPE through trialing the
- 23 | software with real databases. 75 percent of Q3 SE costs have
- 24 | therefore been capitalized in line with the proportion measured
- 25 and agreed with HMRC."

1 Do you see that?

A. Yes, I do.

- 3 | Q. What did you understand that to be getting at?
- 4 A. Well, it was similar to what I said before, that the
- 5 | system engineers, as we're told, are doing actually testing of
- 6 using software with databases, and therefore the conclusion
- 7 | from the technical team, Autonomy, was that 75 percent of those
- 8 costs were applicable to that exercise and therefore should be
- 9 capitalized.
- 10 Q. If this 75 percent number is not right, does that have an
- 11 | impact on what amount of R&D can be capitalized in this
- 12 | quarter?
- 13 A. Yes. It would change the level, yes.
- 14 Q. Explain that, please.
- 15 **A.** Although the capitalization costs that are being
- 16 | capitalized is being calculated by taking 75 percent of the
- 17 | system engineers' costs for the quarter, so if the percentage
- 18 is a hundred percent or 50 percent or whatever it might be,
- 19 then that would clearly change the calculation.
- 20 **Q.** Was this 75 percent estimate provided to you by Mr. Menell
- 21 | relevant to the work that Deloitte was doing?
- 22 A. Yes, it was.
- 23 | Q. Thank you, Mr. Welham. Let's put that to the side.
- I would like to move forward -- well, before I move
- 25 forward, in 2009, can you summarize for me who some of the key

- 1 | members of the Deloitte engagement team were in 2009? Who were
- 2 | the folks you were working with?
- 3 **A.** So the audit partner was Richard Knights. The audit
- 4 director was Rob Knight. Then I was the manager. And then I
- 5 | believe in 2009, Antonia was working with me as well and
- 6 various other members of the team.
- 7 **Q.** Moving forward through 2010, how did that change?
- 8 A. In 2010, the key change was that Richard Knights rotated
- 9 off as the audit partner and a new audit partner, Nigel Mercer,
- 10 came on to the account.
- 11 **Q.** Did that happen about the second quarter of 2010?
- 12 A. Yes, it did.
- 13 Q. Roughly around that time.
- But other than Mr. Mercer's addition and Richard Knights'
- and Rob Knight's departure, the core team stayed in place; is
- 16 | that fair?
- 17 **A.** I think so, yes.
- 18 Q. Let's move forward to the end of 2010, the fourth quarter
- 19 of 2010. Do you have that time period in mind?
- 20 **A.** Yes.
- 21 Q. And the team at the time is Mr. Mercer, you, Antonia
- 22 Anderson?
- 23 **A.** Yes.
- 24 Q. Okay. Do you know someone named Tom Murray?
- 25 **A.** Yes, I do.

- 1 Q. Who is he?
- 2 A. He was -- I think he was an assistant manager at the time,
- 3 so he was also a key member of the team.
- 4 Q. Let's please look at what has -- I believe this is in
- 5 evidence, Exhibit 1509.
- 6 THE COURT: It is.
- 7 MR. LEACH: Thank you, Your Honor.
- 8 (Exhibit published to jury.)
- 9 BY MR. LEACH:
- 10 Q. Mr. Welham, I'm displaying for you what appears to be
- 11 Deloitte's report to the audit committee for the year end 2010.
- 12 Are you familiar with this document?
- 13 **A.** I am.
- 14 | Q. Okay. Could we please look at page 9 -- excuse me. Page
- 15 | 6, please.
- 16 Is this the portion of the report describing some of the
- 17 key audit risks?
- 18 A. Yes, it is.
- 19 Q. And to the left, it says "Revenue Recognition." Why is
- 20 revenue recognition listed as a key audit risk?
- 21 **A.** As part of an audit, we, as I said earlier, identify
- 22 | risks, and for almost all companies, revenue recognition will
- 23 be one of the principal risks, and in particular for a software
- 24 | company, it is the key risk.
- 25 | Q. When you say in particular for a software company --

1 | Autonomy was a software company; right?

- 2 **A.** Yes.
- 3 Q. Why in particular for software companies is this a key
- 4 risk?
- 5 **A.** Because ultimately the amounts that are involved in each
- 6 individual sale can be quite significant, so therefore cutover
- 7 | revenue is the focused area that we would look at around the
- 8 period end date.
- 9 Q. I draw your attention to the second paragraph where it
- 10 says, "Management continues to apply a consistent policy to
- 11 recognizing revenues which includes assessing the probability
- 12 of recoverability, evaluating any ongoing managerial
- 13 involvement, and discharging obligations, thereby ensuring that
- 14 | all of the provisions of International Accounting Standard
- 15 Revenue IAS 18 have been satisfied. Do you see that?
- 16 **A.** Yes.
- 17 **Q.** What is IAS 18?
- 18 A. So IAS 18 is the accounting standard under IFRS that deals
- 19 | with how you recognize revenue, so it's very relevant here.
- 20 Q. And then further below, is there a list of the significant
- 21 revenue deals in the fourth quarter of 2009 or '10 that
- 22 Autonomy has recognized?
- 23 **A.** Yes.
- 24 \ Q. Let me draw your attention to the paragraph under
- 25 | "Discover Technologies, LLC." Do you see that?

- 1 **A.** Yes.
- 2 Q. At this point in time, fourth quarter of 2010, were you
- 3 | familiar with a company called Discover Technologies?
- 4 A. I was, yes.
- 5 | Q. And what does -- what is reflected here? What is being
- 6 described in this report to the audit committee with respect to
- 7 Discover Technologies?
- 8 A. I just need to read that, if that's okay.
- 9 **Q.** Please read it and then tell us what it means?
- 10 A. (Witness reviews document.)
- 11 So it's just detailing a sale to Discover Technologies
- 12 | where the end user is Bank of America.
- 13 | Q. And the size of the license deal as reported to the audit
- 14 | committee was \$7 million?
- 15 A. Correct.
- 16 **Q.** That was consistent with your understanding at the time?
- 17 A. Yes. It would have been, yes.
- 18 | Q. Okay. Further on, it says, "MicroTechnologies, LLC is the
- 19 | lead reseller who has the overall contract with Bank of
- 20 | America, but no sales on this deal have been recognized between
- 21 | Autonomy and this reseller in this quarter because purchase
- 22 orders have not yet been received."
- 23 What was Deloitte getting at there?
- 24 A. I can't remember all the details of the transaction, but
- 25 | just from reading this, it's just making the point that

MicroTechnologies, LLC was the principal reseller that was 1

- working with Bank of America, but the purchase orders on this 2
- particular deal had not yet been received, so there was no 3
- revenue recognized with MicroTechnologies with end user Bank of 4
- America in this particular period. 5
- And was it your understanding that MicroTech had Okay. 6 Q.
- 7 the overall contract with Bank of America or was going to have?
- Yes. Α. 8
- Let's keep this \$7 million transaction with Discover 9 Q.
- Technologies in mind, Mr. Welham, and I'd like to draw your 10
- 11 attention to what is in evidence as Exhibit 1493.
- (Exhibit published to jury.) 12
- Thank you, Ms. Margen. 13 MR. LEACH:
- Mr. Welham, this appears to be an email from Antonia 14 Q.
- Anderson to Steve Chamberlain with something called a request 15
- list including value of OS items. Do you see that? 16
- 17 Yes. Α.
- What is that? 18 Q.
- During the audit process or review process, we would send 19
- the list of requests to the finance team each day for things 20
- that we had asked for but not yet received. So it was just a 21
- way of tracking progress on the audit or the review. 22
- Let's please look at the list on page 5, and I draw your 23
- attention to row 20. 24
- If we could move to the left just a little bit, please. 25

Wonderful.

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Under the request, there is something called "supporting documentation for 3.5m revenue consolidation adjustment." Do you see that, Mr. Welham?

- A. Yes.
- 6 | Q. What is a consolidation adjustment?
- A. It's -- it's an amount that is put through as, if you like it, a top-side adjustment so you -- it's part of the consolidation process. So after you've got the results for the -- the trial balances of each of the various entities, then some adjustments can be made to ultimately consolidate or put the results together, and this was one of those adjustments
- Q. Say you've got the trial balances for a bunch of entities,
- can you put a little color on that, please?

that was put through.

- A. So each of the companies within the Autonomy group would
  maintain their financial records and record those and
  ultimately that then produces their trial balance which would
  be at the period end date.
  - You then take those trial balances for each of those companies, if you like, at the central level and then you add all those together to get your consolidated results.

When you do that, you have to make adjustments to consolidate out things that don't quite work when you bring them all together.

And then also where you've got transactions that might

- 2 have been recorded that haven't necessarily gone into the
- 3 underlying books and records, then they would be added at this
- 4 point in time.
- 5 | Q. So Autonomy Corporation had subsidiaries like Zantaz,
- 6 Autonomy, Inc., ASL. You would get the trial balances for
- 7 | those and all of those roll up into the parent company;
- 8 | correct?
- 9 A. Correct, yes.
- 10 Q. And a consolidation adjustment is part of that roll-up
- 11 | process; is that fair?
- 12 **A.** Yes.
- 13 | Q. Okay. Deloitte is asking here for supporting
- 14 documentation for 3.5m revenue consolidation, and it relates to
- 15 | customer Bank of America. Do you see that?
- 16 **A.** Yes.
- 17 **Q.** What was Deloitte asking for here?
- 18 **A.** From memory, as we are going through the consolidation, we
- 19 | saw this adjustment, so we needed to do some work on it to find
- 20 | out what it related to. And I think we were told it related to
- 21 | a sale to Bank of America. So we then asked for the
- 22 documentation and paperwork to support that.
- 23 Q. Okay. While we are on this, slightly different topic, but
- 24 | if we could move up to just below row 10, there is an entry for
- 25 | VMS hardware deal. And the request is "confirmation of

delivery from VMS." Do you see that? 1 2 Yes. Α. If we could, please, circle that for the jury or highlight 3 that. Wonderful. 4 5 What was Deloitte asking for here? I think this relates to a hardware transaction, and we're A. 6 asking for evidence of delivery from VMS, it says, so evidence 7 to see that hardware has been delivered from VMS. 8 Okay. 9 Q. I'd like to focus on this \$3.5 million consolidation 10 11 adjustment relating to Bank of America, and if you could please look at what I've placed before you as Exhibit 1507. 12 Is this a true and correct copy of an email from Steve 13 Chamberlain to you on or about January 26, 2011? 14 15 THE COURT: Admitted. 16 (Trial Exhibit 1507 received in evidence) 17 (Exhibit published to jury.) THE WITNESS: Yes. 18 BY MR. LEACH: 19 I draw your attention, Mr. Welham, to the subject of the 20 email. Do you see where it says "audit"? 21 22 I do, yes. Α. 23 Okay. And I assume that's a reference to the ongoing audit of Autonomy's financial statements; is that correct? 24

25

Α.

Yes.

- 1 Q. Okay. Mr. Chamberlain is writing to you, "Just to let you
- 2 know, I have the 3.5m paperwork and will send when back
- 3 online." Do you see that?
- 4 **A.** Yes.
- 5 Q. What did you understand him to be saying here?
- 6 A. I think this is a response to the request that we just
- 7 | looked at before, so he's now got the actual paperwork.
- 8 Q. Could you please now look at what has been marked as
- 9 Exhibit 1508. Is this another email exchange between you and
- 10 Mr. Chamberlain on the 26th?
- 11 THE COURT: Admitted.
- 12 (Trial Exhibit 1508 received in evidence)
- 13 (Exhibit published to jury.)
- 14 BY MR. LEACH:
- 15 Q. Are you familiar with this document, Mr. Welham?
- 16 **A.** Yes.
- 17 | Q. Okay. The subject is AUTN underscore BOA. Do you see
- 18 that?
- 19 **A.** Yes.
- 20 Q. And does the attachment appear to be a signed agreement
- 21 | between Autonomy and Discover Technologies?
- 22 **A.** Yes, but without Autonomy's signature.
- 23 Q. Okay. Let's look at that first. If we could please look
- 24 | at page 2. And let's start at the top.
- What is the date of the agreement?

- 1 A. The 31st of December, 2010.
- 2 **Q.** And what are the fees in paragraph 2?
- 3 **A.** Three-point -- 3,675,000.
- 4 Q. If we could please look at page 3, the signature block
- 5 | that Mr. Welham was referring to. Do you see the signature
- 6 | attributed to Malcolm Hyson?
- 7 **A.** Yes, I do.
- 8 Q. Okay. And what is the date listed underneath?
- 9 A. The 31st of December, 2010.
- 10 Q. If we could now please go back to page 1. Mr. Chamberlain
- 11 | is writing to you, "Lee, before you ask, I have already told
- 12 them to send me the version that has been executed by Autonomy.
- 13 | Muppets sent me the wrong version. Will send you other one
- 14 | when I have it."
- 15 Do you see that?
- 16 **A.** Yes.
- 17 | Q. What did you understand Mr. Chamberlain to mean by
- 18 "muppets"?
- 19 A. It's an English colloquialism. I guess the nearest
- 20 | equivalent might be idiots.
- 21 Q. Thank you.
- 22 And what did you understand Mr. Chamberlain to be sending
- 23 | to you here? What is the -- why is he sending this to you?
- 24 A. It relates to previous emails. This is the actual
- document itself, but he's saying that it's the wrong version.

- 1 Q. So this is the audit evidence you're looking for for the
- 2 \$3.5 million consolidation adjustment?
- 3 **A.** Yes.
- 4 | Q. Okay. Would you please look at what has been placed
- 5 before you as Exhibit 1503.
- 6 THE COURT: Admitted.
- 7 (Trial Exhibit 1503 received in evidence)
- 8 (Exhibit published to jury.)
- 9 BY MR. LEACH:
- 10 Q. I draw -- is this another email between you and
- 11 Mr. Chamberlain on the 26th of January, Mr. Welham?
- 12 **A.** Yes.
- 13 Q. Okay. And what is the attachment that Mr. Chamberlain is
- 14 | sending you here? If we could look at page 2.
- 15 **A.** It's a signed confirmation from Discover Tech.
- 16 **Q.** What is a confirmation?
- 17 **A.** It's a third-party confirmation or request for
- 18 | confirmation that we would send out to some of Autonomy's
- 19 customers for them to ultimately confirm a transaction.
- 20 **Q.** Is that another piece of the audit evidence that you rely
- 21 on in the course of your audit?
- 22 **A.** It is, yes.
- 23 Q. If we could please go back to the first page. Let's focus
- 24 on what Mr. Chamberlain said.
- 25 Took the liberty of getting this signed. Since we had

- not invoiced at year end, was not on debtors' confirmation and 1
- so this covers the contract." Do you see that language? 2
- I do, yes. Α. 3
- When he says "took the liberty of getting this signed," 4
- what did you understand that to mean? 5
- He is saying that he's issued the letter and got the third 6 Α.
- 7 party, in this case Discover Tech, to sign this.
- When he is saying taking liberties doing that, what did 8
- you interpret that to mean? 9
- I can't speak for him, but I suspect he knows that we will 10
- 11 ask for this, so he's doing it in advance of that request.
- 12 Q. Okay.
- And then he says, "Since we had not invoiced at year end, 13
- was not on debtors' confirmation and so this covers the 14
- 15 contract."
- What did you understand that to mean? 16
- It means that they have in this case, I would imagine, 17
- delivered the software and they have a signed agreement so 18
- 19 they've transferred the risks and rewards of ownership, but the
- administrative task of, if you like, issuing the invoice to the 20
- customer has not happened by the year-end date, and when that 21
- 22 happens, under accounting standards, you record the asset,
- 23 which would normally be a trade receivable, as accrued income.
- Okay. Does the date of an invoice matter for revenue 24
- 25 recognition purposes?

- 1 A. The invoice itself is not so relevant. It's more have you
- 2 delivered the actual product and do you have a signed agreement
- 3 in place.
- 4 Q. Okay. So does the date of the agreement or the -- does
- 5 the date of the agreement matter for revenue recognition
- 6 purposes?
- 7 **A.** It does, yes.
- 8 Q. Explain that for us.
- 9 **A.** Well, when -- it relates to cutoff ultimately, so you have
- 10 your financial period which has an end date, and you can
- 11 | include all transactions in that period up to the very last day
- 12 of that period.
- So in this case, I think we're looking at 2010, so the
- 14 | 31st of December, 2010 is the last day that you record the
- 15 | transactions, and then any transactions that happen after that
- 16 date would go into the next financial year, being 2011.
- 17 | Q. Let me please display what has been marked as Exhibit --
- 18 and in evidence as Exhibit 2539.
- 19 (Exhibit published to jury.)
- 20 BY MR. LEACH:
- 21 Q. If we could scroll up to the top, please, so we can see
- 22 the entire row. Wonderful. Thank you.
- Up at the top, Mr. Welham, it says "Objective: To
- 24 | summarize and test consolidation adjustments."
- Do you see that?

- 1 **A.** Yes.
- 2 Q. Are you familiar -- is this one of Deloitte's working
- 3 papers relating to its testing for the consolidation
- 4 | adjustments for the year-end audit?
- 5 A. It is, yes.
- 6 Q. And are you familiar with this document?
- 7 A. To some degree, yes.
- 8 Q. Let's please look at page 4, please -- excuse me. Page 2
- 9 And if we could scroll down to the second row from the bottom.
- 10 Right there. Perfect.
- Does this appear to be a summary of Deloitte's testing for
- 12 the \$3.5 million consolidation adjustment, Mr. Welham?
- 13 **A.** Yes. It's part of the work, yes.
- 14 | Q. Okay. And the amounts there are 3500 and negative 3500.
- 15 | Can you explain what those mean?
- 16 | A. This relates to double entry, so to account for something,
- 17 | you have to book two sides of a transaction, so when you record
- 18 revenue, you credit revenue, which is what the "CR revenue"
- 19 | means, and then because this has not been invoiced, it's in
- 20 accrued income or "other debtors," as it's called here, so you
- 21 debit, which is the DR -- debit other debtors for the same
- 22 value.
- 23 Q. Is the result of this Autonomy is recognizing 3.5 million
- 24 | in revenue for the fourth quarter of 2010?
- 25 A. Correct.

- 1 Q. Does this paragraph describe Deloitte reviewing and
- 2 | analyzing the contract with Discover Tech and the audit
- 3 | confirmation that it received from Mr. Chamberlain?
- 4 **A.** Yes.
- 5 | Q. Okay. Could we please look at page 6 of this exhibit.
- 6 And is the -- do you see the date at the top, Mr. Welham,
- 7 | December 31st, 2010?
- 8 **A.** Yes.
- 9 Q. And do you see the amount of 3.675 million?
- 10 **A.** Yes.
- 11 | Q. There's a difference between the 3.5 and the
- 12 3.675 million. Can you explain what's going on there?
- 13 **A.** I think it relates to something called support and
- 14 | maintenance, so when Autonomy would sell software, typically
- 15 | as well as the license, there will be something called support
- 16 | and maintenance which is the support that you -- or they
- 17 | provide to the customer over a period of time, typically a
- 18 year.
- 19 So the difference in the two numbers is the difference
- 20 | between just having the license revenue, which is 3.5 million,
- 21 and license revenue and support and maintenance, which is in
- 22 total 3.675, is my recollection.
- 23 Q. Okay. And is this agreement linked to the consolidation
- 24 | work paper that we've been looking at?
- 25 A. Yes. I believe it is, yes.

- 1 Q. Okay. If this agreement were -- did Deloitte rely on the
- 2 date December 31, 2010? Was that relevant to your audit work?
- 3 **A.** Yes.
- 4 | Q. Why is that?
- 5 A. Well, it goes to the counterpoint that I was making
- 6 before, that you need to have the agreement signed and
- 7 | everything delivered in the period in question, so this is the
- 8 last day of the year, so because it's signed on the 31st of
- 9 December, 2010 and in this case I assume the software is being
- 10 delivered, then you have to then recognize the revenue in 2010.
- 11 **Q.** If this agreement were reached in January of 2011, would
- 12 | that be relevant to you?
- 13 A. Yes, it would.
- 14 **Q.** Why?
- 15 **A.** Well, if it's reached in January, then that's January
- 16 | 2011, so it's a 2011 transaction.
- 17 | Q. If the agreement were executed in late January 2011, would
- 18 | that be relevant to you?
- 19 **A.** Yes.
- 20 **Q.** Why is that?
- 21 A. Well, first, it would be relevant because this document
- 22 says 31st of December, 2010.
- 23 | Q. Let me please show you what is in evidence as Exhibit
- 24 2948.
- 25 (Exhibit published to jury.)

## BY MR. LEACH:

- 2 Q. And when you say "relevant," Mr. Welham, does that mean if
- 3 | this agreement is reached in January of 2011, it's not
- 4 | appropriate to recognize it in the fourth quarter of 2010?
- 5 **A.** Yes.

- 6 Q. I've placed before you what is in evidence, Mr. Welham,
- 7 | which appears to be an email from Livius Guiao to Steve
- 8 Chamberlain on January 18th, 2011. Do you see that at the top?
- 9 **A.** Yes.
- 10 Q. And if we could go to the back portion of this exhibit, do
- 11 | you see the date of January 18th on this purchase order --
- 12 | agreement, Mr. Welham?
- 13 **A.** January 18th, 2010?
- 14 **Q.** Yes.
- 15 **A.** Yes.
- 16 Q. And do you see the amount in page 2, 3.675 million/US 13
- 17 125?
- 18 **A.** Yes.
- 19 Q. If we could go to the signature page. Do you see how it's
- 20 not executed?
- 21 **A.** Yes.
- 22 Q. Was this information available to you during the course of
- 23 | your audit?
- 24 A. I've not seen this before, no.
- 25 Q. Was it responsive to your request for supporting

- 1 documentation for the support for the \$3.5 million
- 2 | consolidation adjustment?
- 3 **A.** If it relates to the same transaction, yes.
- 4 Q. I'd like to go back to Exhibit 1503 and focus on -- if we
- 5 | could go back to 1503, please.
- 6 (Exhibit published to jury.)
- 7 BY MR. LEACH:
- 8 Q. I want to focus on that language, "Since we've not
- 9 invoiced at year end and was not on debtors' confirmation." Do
- 10 you see that?
- 11 **A.** Yes.
- 12 Q. If the agreement was not reached until January of 2011,
- 13 does that cause you to question what Mr. Chamberlain has
- 14 written here?
- 15 **A.** Yes.
- 16 Q. Can you explain that for us.
- 17 A. Well, again, it relates to cutoff and what you record in
- 18 one period versus what you record in another, so if the
- 19 agreement is reached after the year-end date, then that's
- 20 relevant, yes.
- 21 Q. Let's please go back, Mr. Welham, and if we could display
- 22 again the audit committee report, Exhibit 1509, page 6.
- 23 (Exhibit published to jury.)
- 24 BY MR. LEACH:
- 25 Q. And if we could scroll down to the bottom, there is an

- 1 | entry for Tikit Limited. Do you see that?
- 2 **A.** Yes.
- 3 Q. And this says this is a 6-million license deal sold to the
- 4 | value added reseller Tikit for end user KPMG for WorkSite
- 5 software. Support and maintenance was carved out at the fair
- 6 | value of 5 percent. Do you see that?
- 7 **A.** Yes.
- 8 Q. Is this another transaction that Deloitte tested for the
- 9 year-end audit of 2010?
- 10 A. Yes, it was.
- 11 Q. Okay. Further down below, there's a paragraph, "In
- 12 | addition to us receiving third-party confirmations, management
- 13 has confirmed that no revenue deals contained side letters or
- 14 ongoing Autonomy performance requirements that were excluded
- 15 | from the signed sales contracts."
- 16 Do you see that?
- 17 **A.** I do, yes.
- 18 Q. Why is this included in the audit committee report?
- 19 A. It's just basically making clear that management has
- 20 confirmed or represented that there are no signed letters or,
- 21 as it says, ongoing performance requirements that were excluded
- 22 from the signed sales agreements.
- 23 **Q.** What is a side letter?
- 24 **A.** A side letter would be, if you like, another -- another
- 25 | agreement or something that relates to a signed agreement but

- WELHAM DIRECT / LEACH
- 1 | not actually in the agreement itself.
- 2 Q. And what is meant by "ongoing Autonomy performance
- 3 requirements"?
- 4 A. It essentially covers anything further that Autonomy would
- 5 | be required to do.
- 6 Q. And are these representations that Mr. Hussain made to you
- 7 | in the course of your audit for Q4/2010?
- 8 A. Can you repeat the question, please?
- 9 Q. Were these -- did Mr. Hussain make these representations
- 10 | to you in the course of your audit?
- 11 A. I don't know if I specifically discussed this with him
- 12 personally, no.
- 13 Q. Okay. Did you give him a copy of this audit committee
- 14 report?
- 15 **A.** Yes. I did, yes.
- 16 **Q.** And did you request his comments on it?
- 17 **A.** Yes.
- 18 Q. And did you expect if this portion were in any way
- 19 | inaccurate, he would bring that to your attention?
- 20 **A.** Yes.
- 21 | Q. Let's please look at what is in evidence as Exhibit 1416,
- 22 and I draw your attention to page 6, Mr. Welham.
- Does this appear to be Deloitte's testing of the Tikit
- 24 transaction at the end of 2010?
- 25 THE CLERK: I don't show 1416 in.

```
Your Honor, I don't believe this is in
 1
              MR. LEACH:
     evidence yet. I offer it.
 2
              THE COURT: Admitted.
 3
              (Trial Exhibit 1416 received in evidence)
 4
 5
                       (Exhibit published to jury.)
     BY MR. LEACH:
 6
          You have a hard copy in front of you or on the screen,
 7
     Q.
     Mr. Welham, whichever you're comfortable with. We're on page
 8
     6.
 9
          Are you familiar with this form of work paper?
10
11
          I am, yes.
     Α.
          Can you explain what this is, please.
12
     Q.
          This is an example of our revenue testing.
13
     Α.
          What do you mean by "revenue testing"?
14
     Q.
          As part of our audit or our review, we would do revenue
15
     Α.
16
     testing, which is essentially performing procedures on the
17
     amounts that have been recorded as revenue.
18
          Okay. If we look, these first three blocks, if you will,
     Q.
     can you explain what those are?
19
          So the first three blocks are essentially trying to just
20
     document some of the key -- key elements of the transaction
21
22
     from the documents that we've looked at, so we just explain the
23
     split between license revenue and maintenance revenue and then
     other salient points like the invoice details, the date of
24
25
     invoice, the PO details, or the agreement details and the dates
```

1 of those.

- 2 Q. And all of this is drawn from the contracts that Autonomy
- 3 provides to Deloitte; is that fair?
- 4 A. That's correct, yes.
- 5 Q. If we could look down further beneath "details," what
- 6 is -- what is summarized here? If we could go further down
- 7 | right to the word "satisfactory." Up a little more, please.
- 8 Perfect. Thank you, Ms. Margen. And if we could expand
- 9 everything above "maintenance element."
- Generally, Mr. Welham -- I don't need you to read every
- 11 | word, but generally what's being described here?
- 12 A. So under "details," it essentially does exactly that. It
- 13 | just provides the details of the transaction itself. And
- 14 | obviously talking about the fees, license fees, maintenance
- 15 | fees, and if there are knowledgeable payment dates in the
- 16 payment schedule as well, which is the case here.
- 17 **Q.** Is this where the Deloitte team summarizes the key
- 18 provisions of the contracts?
- 19 A. Yes, it is. Yes.
- 20 **Q.** All of the elements that might impact revenue recognition?
- 21 **A.** Yes.
- 22 Q. Okay. Let's look at page 7, please. And the -- right
- 23 | there. And the top line is cut off a little bit, but it
- 24 appears to say "revenue recognition" and below there are A, B,
- 25 C, D and E. Do you see that, Mr. Welham?

- 1 **A.** I do, yes.
- 2 **Q.** What is described here?
- 3 A. So this is just going through the five criteria of IAS 18,
- 4 | which, as we mentioned earlier, is the revenue standard under
- 5 IFRS.
- 6 Q. A is "The risks and rewards of ownership passed to the
- 7 customer." What does that mean?
- 8 A. So the key part or one of the elements of IAS 18 is that
- 9 the notion that risks and rewards must transfer to the
- 10 customer. So that's just talking about that particular element
- 11 of the standard and ensuring that those risks and rewards have
- 12 passed.
- 13 Q. In B it says "Autonomy has not retained any managerial
- 14 | control." What's that getting at?
- 15 **A.** So just essentially documenting that there is no further
- 16 | requirements for Autonomy to perform in relation to this
- 17 transaction.
- 18 Q. Okay. If Autonomy has retained effective control of the
- 19 goods, does that have an impact on revenue recognition?
- 20 **A.** Yes. If you retain control, then you haven't passed the
- 21 risks and rewards of ownership.
- 22 | Q. In C, "The revenue can be measured effectively." What's
- 23 | that standard getting at there?
- 24 A. This is -- this is essentially getting to the amount that
- 25 | you recognize, so it's saying can the amount that you're going

- 1 to recognize be measured effectively.
- 2 Q. D, "It is probable that economic benefits will flow to
- 3 Autonomy." What's that?
- 4 A. So you have to assess whether it's likely that you will
- 5 | get paid the amounts that you're selling the goods for. And if
- 6 | you believe, in your judgment, that you -- it is likely that
- 7 | you will get paid, then you tick that box.
- 8 Q. Is that essentially collectibility?
- 9 **A.** Yes.
- 10 Q. And then E, "There are no costs incurred in this
- 11 | transaction." What is that getting at?
- 12 A. Just confirming that there are no other costs that need to
- 13 be considered when actually recognizing this particular
- 14 revenue.
- 15 Q. I've placed before you what has been marked as Exhibit
- 16 | 1561. Is this a true and correct copy of a letter signed by
- 17 | Sushovan Hussain to Deloitte?
- 18 THE COURT: Admitted.
- 19 (Trial Exhibit 1561 received in evidence)
- 20 (Exhibit published to jury.)
- 21 **THE WITNESS:** I believe it is, yes.
- 22 BY MR. LEACH:
- 23 **Q.** What is this document, Mr. Welham?
- 24 **A.** This is what we call the management representation letter.
- 25 Q. What is a management representation letter?

- 1 A. It's a document that we issue at the very end of the audit
- 2 or the review process that just is essentially management
- 3 | confirming to us or representing, as we say, the various
- 4 | elements within here have been -- have been done. So that all
- 5 information is being shared, etc.
- 6 **Q.** Is this an important part of your work?
- 7 **A.** Yes.
- 8 Q. Why is that?
- 9 **A.** It's a document that we always issue as part of the audit
- 10 process. It links into auditing standards and it's a document
- 11 | that we have to have before we sign the audit or review
- 12 opinion.
- 13 Q. Will Deloitte sign an audit or review opinion without
- 14 this?
- 15 **A.** No.
- 16 **Q.** If one of the representations in here is not true, is that
- 17 relevant?
- 18 **A.** Yes, it is. Yes.
- 19 **Q.** Why is that?
- 20 A. Well, if it's not true, then it should not be signed.
- 21 Q. Let me draw your attention to the first paragraph. Down
- 22 | at the bottom, it says, "We are aware that under Section 501 of
- 23 the Companies Act 2006 it is an offense to mislead a company
- 24 auditor." Do you see that?
- 25 **A.** I do, yes.

- 1 Q. What is the Companies Act?
- 2 A. The Companies Act is essentially UK law in relation to
- 3 corporates or companies.
- 4 Q. And what is meant by "an offense"?
- 5 A. Wrongdoing, I guess.
- 6 Q. Is that a crime?
- 7 **A.** Yes.
- 8 Q. Why does Deloitte include this line in the management rep
- 9 letter?
- 10 **A.** It's part of the standard wording that we would always use
- 11 because it's very relevant in relation to this document.
- 12 | Q. Why does Deloitte always use this?
- 13 **A.** Because ultimately this is driven by the facts that you're
- 14 representing that you're not misleading the auditor.
- 15 Q. Further below, it says, "We confirm to the best of our
- 16 | knowledge and belief the following representations." Do you
- 17 | see that?
- 18 **A.** Yes.
- 19 **Q.** And then there's something called "general
- 20 representations." What does that mean?
- 21 **A.** So the general representations are paragraphs or points
- 22 | that we would have on all representation letters.
- 23 | Q. And does that contrast with something called "specific
- 24 representations"?
- 25 **A.** Yes.

- 1 **Q.** What are those?
- 2 **A.** Those are the ones that are more tailored, if you like, to
- 3 the company.
- 4 Q. The first representation here under financial statements,
- 5 | it says, "We understand and have fulfilled our responsibilities
- 6 for the preparation of the financial statements in accordance
- 7 | with applicable financial reporting framework." Do you see
- 8 that?
- 9 **A.** Yes.
- 10 Q. What is meant by this representation?
- 11 **A.** It's essentially saying that management have fulfilled all
- 12 their responsibilities and have prepared the financial
- 13 | statements in accordance with the relevant accounting standards
- 14 | which for this company is IFRS, but they've also complied with
- 15 UK law and here that's Companies Act 2006.
- 16 **Q.** Is it Deloitte's responsibility to prepare the financial
- 17 statements?
- 18 **A.** No, it's not.
- 19 Q. Whose responsibility is that?
- 20 **A.** That's the responsibility of management.
- 21 Q. Would you say management is entitled to rely on Deloitte?
- 22 | A. No. Not -- not as part of their internal control, no.
- 23 | Q. On page -- if we could please look at page 6 -- I'm sorry.
- 24 | Page 2, paragraph 6.
- There's the heading "Information Provided." Do you see

that?

1

- A. Yes.
- 3 Q. And in paragraph 6, it reads, "We have provided you with
- 4 | all relevant information and access as agreed in the terms of
- 5 the engagement letter and required by Sections 499 and 500 of
- 6 the Companies Act 2006."
- 7 What is this language getting at?
- 8 A. Well those sections of the Companies Act essentially
- 9 require us to be given all information that's relevant for the
- 10 purposes of completing the audit.
- 11 **Q.** And in paragraph 7, it says, "All transactions have been
- 12 recorded and are reflected in the financial statements and the
- 13 underlying accounting records."
- 14 What is that getting at?
- 15 **A.** It's essentially completeness, so it's confirming that all
- 16 | the transactions that have taken place in the company have been
- 17 | accurately recorded.
- 18 Q. Are you able to do your job, Mr. Welham, without complete
- 19 information?
- 20 A. No, we're not.
- 21 Q. Okay. Let me draw your attention to some of the specific
- 22 representations down below.
- In paragraph 16, do you see where it says, "No revenue
- 24 deals containing side letters of ongoing Autonomy performance
- 25 requirements that were excluded from the signed sales

- 1 contracts."
- 2 Do you see that?
- 3 **A.** Yes, I do.
- 4 Q. Okay. Was this an important representation to you?
- 5 **A.** Yes.
- 6 Q. Sitting here today, do you think there's a typo in this
- 7 particular line?
- 8 A. Yes. I think it probably should say "or."
- 9 **Q.** Okay.
- 10 A. "Containing side letters or ongoing Autonomy performance."
- 11 Q. Was this the representation that you were getting at in
- 12 | the audit committee report that we looked at?
- 13 **A.** Yes.
- 14 Q. And why is it important for Deloitte to be assured that
- 15 | there are no side letters or ongoing Autonomy performance
- 16 requirements?
- 17 **A.** As we've talked about before, because it might be further
- 18 | information that we need to be aware of that could impact
- 19 revenue.
- 20 Q. Let me show you what is in evidence as Exhibit 1361.
- 21 (Exhibit published to jury.)
- 22 BY MR. LEACH:
- 23 | Q. Do you see at the top the date December 31st, 2010?
- 24 **A.** Yes.
- 25 Q. And do you see the addressee is Tikit Limited?

- 1 **A.** Yes.
- 2 Q. And the subject is "Letter confirming certain details
- 3 | regarding KPMG International cooperative Tikit purchase order"?
- 4 **A.** Yes.
- 5 Q. Do you believe that to be a reference to the purchase
- 6 order that Deloitte tested?
- 7 A. I believe it is, yes.
- 8 Q. If we could please zoom out, please, and go to page 2.
- 9 Do you see the signature block for Sushovan Hussain?
- 10 **A.** I do, yes.
- 11 Q. Okay. And do you see the initial "A" something after that
- 12 | in the actual signature line? Do you know whose signature that
- 13 is?
- 14 A. I don't know.
- 15 Q. Okay. At the time of your year-end 2010 audit,
- 16 Mr. Welham, were you aware of this letter between Tikit and
- 17 Autonomy?
- 18 **A.** No.
- 19 Q. Do you consider this to be a side letter?
- 20 A. Yes, I would.
- 21 Q. Is this something that should have been disclosed to you
- 22 | during the course of your audit?
- 23 **A.** Yes, it is.
- 24 | Q. Is this letter relevant to your assessment of whether
- 25 | revenue was appropriately recognized on the Tikit transaction?

- 1 A. It is relevant, yes.
- 2 Q. Why is that?
- 3 A. Well, we would need to assess what this -- what this --
- 4 | impact this has on the revenue.
- 5 Q. How would you go about doing that?
- 6 A. We would go through the relevant paragraphs here and
- 7 | consider what this means for the revenue, whether there's
- 8 changes to the actual revenue recognition that need to take
- 9 place.
- 10 Q. If there are questions about what this means, do you
- 11 | inquire of management?
- 12 **A.** Yes.
- 13 Q. Is that something you had the opportunity to do in your
- 14 audit for 2010?
- 15 **A.** No, because we didn't see this letter.
- 16 Q. If we could please go back to the audit committee report,
- 17 | Exhibit 1509, page 6.
- 18 (Exhibit published to jury.)
- 19 **BY MR. LEACH:**
- 20 **Q.** Do you see at the bottom, there's a transaction relating
- 21 to VMS?
- 22 **A.** Yes.
- 23 | Q. And do you see where it says, "In conjunction with this
- 24 | deal, Autonomy has also sold 6 million of infrastructure
- 25 | hardware to this customer." Do you see that language?

- 1 **A.** Yes.
- 2 Q. And is this a transaction that Deloitte tested in the
- 3 | course of its audit for 2010?
- 4 **A.** Yes.
- 5 Q. I've placed before you what has been marked as Exhibit
- 6 | 1417.
- 7 And I believe we've stipulated this is in evidence or can
- 8 | come into evidence.
- 9 **THE COURT:** Admitted.
- 10 (Trial Exhibit 1417 received in evidence)
- 11 (Exhibit published to jury.)
- 12 BY MR. LEACH:
- 13 | Q. If I could please draw your attention, Mr. Welham, to page
- 14 | 22. Does this appear to be Deloitte's testing of the VMS
- 15 | hardware transaction?
- 16 A. Yes, it does.
- 17 **Q.** Let me draw your attention to the boxes at the top first.
- 18 Do you see the amount of 6 million, approximately 6 million?
- 19 **A.** Yes.
- 20 | Q. Okay. And if we could scroll down, please, to the
- 21 | paragraph at the bottom, "hardware costs and shipping."
- It's a little hard to read, Mr. Welham, but it appears to
- 23 | say, "Autonomy did not have all the hardware specified" --
- 24 strike that.
- 25 As a general matter, what is Deloitte testing for here

1 | with respect to this hardware sale?

- 2 A. So we're doing the various procedures to make sure that
- 3 the revenue can be recognized, so we'll look at the contract,
- 4 | we'll look at delivery to ensure that there is a signed
- 5 agreement and that ultimately the product has been delivered.
- 6 Q. Okay. And did the Deloitte team at this time period
- 7 understand that some of the hardware for this transaction was
- 8 | going to be purchased from a third party and some of it was
- 9 going to be from Autonomy's fixed assets?
- 10 A. Yes. I believe so.
- 11 **Q.** Okay. What are fixed assets?
- 12 A. Those are your things that you have on your balance sheet,
- 13 so it could be proxy plant equipment or computers or etc.
- 14 | Q. Things you own and have on your balance sheet?
- 15 **A.** Yes.
- 16 Q. If we could please look at the next page, page 23, and if
- 17 | we could please expand the paragraph "The remaining hardware
- 18 | were taken from Autonomy warehouse."
- Mr. Welham, could you please take a moment to read this
- 20 and then explain what this is getting at.
- 21 A. (Witness reviews document.)
- 22 So essentially this deal was satisfied by new third-party
- 23 | hardware that was purchased but also some hardware that
- 24 Autonomy already owned as part of -- within their warehouse,
- 25 and this paragraph is essentially talking through that and then

- 1 talking through the procedures that had been done on that to
- 2 | recognize those assets being sold from Autonomy's own premises,
- 3 | if you like, as part of this transaction.
- 4 Q. Okay. So in the second line where it says, "Per
- 5 Autonomy's schedule, the gross cost was 3.5 million with NBV of
- 6 497,000." What is that getting at there?
- 7 | A. So in relation to fixed assets, you'll buy a fixed asset
- 8 | for a certain amount of money and then you have to depreciate
- 9 that to the P&L, to the profit and loss account, over a period
- 10 of time its useful economic life.
- 11 So it's saying that the gross cost of those assets, so
- 12 | when they're originally purchased, was \$3.5 million, and now
- 13 the remaining value, if you like, that sits on the balance
- 14 | sheet after depreciation is just below \$500,000.
- 15 **Q.** Is this a reference to used hardware?
- 16 A. I would imagine so, yes.
- 17 | Q. And it's used hardware that was once worth 3.5 million but
- 18 | now worth 497,000? Is that your understanding?
- 19 A. That's what it says, yes.
- 20 **Q.** Further on, it says, "Deloitte has reviewed confirmation
- 21 | from Peter Menell, CTO, independent of finance that has -- that
- 22 at 31/12/2010, these hardware were assigned to VMS and VMS has
- 23 | acknowledged the passing of hardware title." And then it says
- 24 | "see Q4-1830a2." What do you understand that to be?
- 25 **A.** So we needed to test that the actual hardware had been

- 1 assigned to VMS, and Pete Menell or Peter Menell, as it says
- 2 here, who was the chief technical officer, he was independent
- of finance and had knowledge of this transaction, so we had
- 4 discussions with him and then we did some further procedures by
- 5 | picking a sample of five items.
- 6 | Q. Why was this information relevant to you?
- 7 **A.** To ensure that the transaction was accounted for
- 8 | correctly.
- 9 **Q.** Okay. And the -- my other question there is a reference
- 10 to something in red on the screen, Q4-8130. Can you explain to
- 11 | the jury what that is?
- 12 **A.** That's another one of our revenue testing working papers.
- 13 Q. Let's look at what is marked as Exhibit 1530 -- in
- 14 evidence as 1530.
- 15 (Exhibit published to jury.)
- 16 BY MR. LEACH:
- 17 | Q. Mr. Welham, do you believe this to be the confirmation
- 18 | that is linked in the work paper we just observed?
- 19 **A.** Yes. It appears to be.
- 20 | Q. Okay. Let's please look at page 2. Up at the top, do you
- 21 | see an email from Steve Chamberlain to Peter Menell with a copy
- 22 to Mr. Hussain and Poppy Prentis?
- 23 **A.** Yes.
- 24 | Q. Okay. Poppy Prentis was somebody who came from Deloitte
- 25 | but is now at Autonomy?

- 1 A. I believe she is, yes.
- 2 Q. And the subject is "VMS, Amgen and BofA." Do you see
- 3 that?
- 4 **A.** Yes.
- 5 | Q. And Mr. Chamberlain wrote, "Pete, apparently auditors
- 6 still need confirmation from you or one of your team that
- 7 assets had been assigned to the above customers as at 31
- 8 December 2010."
- 9 What did you understand that to mean?
- 10 **A.** It means that we still haven't had confirmation as yet and
- 11 | we're asking for it because it's additional evidence that
- 12 | supports the accounting.
- 13 | Q. Okay. Please go back to page 1. And down at the bottom,
- 14 do you see where Mr. Menell writes, "Yes, I can confirm the
- 15 | assets were assigned as described" -- "below," I think is
- 16 | misspelled. "The logistics of the assignment were also covered
- 17 | in audit review with myself and DT staff a week or so back. On
- 18 | ferry, but any issues, give me a bell."
- 19 Do you see that?
- 20 **A.** I do, yes.
- 21 Q. And do you forward this on to Ms. Anderson and Tom Murray
- 22 | from Deloitte?
- 23 **A.** Yes.
- 24 | Q. And if -- and you're doing that because they're members of
- 25 | your team at the time interested in this transaction?

- 1 **A.** Correct, yes.
- 2 Q. Okay. If it were not true that the assets were assigned
- 3 to VMS, would that be relevant to your assessment for the --
- 4 | recognizing \$6 million in revenue on this transaction?
- 5 A. Yes, it would be.
- 6 **Q.** Why is that?
- 7 **A.** Because the transaction has been accounted for in that
- 8 | way, so if that's not correct, then the accounting would not be
- 9 correct.
- 10 Q. If VMS bargained for new hardware, not used hardware,
- 11 | would that be relevant to you?
- 12 **A.** Yes.
- 13 **Q.** Why is that?
- 14 | A. Well, because that's different to what has been shown
- 15 here.
- 16 Q. If Autonomy continued to use these assets that had
- 17 | purportedly been assigned to VMS, would that be relevant to
- 18 you?
- 19 **A.** Yes.
- 20 **Q.** Why is that?
- 21 **A.** Because we're told that they have transferred ownership
- 22 and title to VMS.
- 23 Q. And if Autonomy is using this used hardware, does that
- 24 | call into question whether the risks and rewards have been
- 25 transferred?

```
1
     Α.
          It does, yes.
              MR. LEACH: Your Honor, this might be a convenient
 2
     stopping point.
 3
              THE COURT: Ladies and gentlemen, we are going to take
 4
 5
                  Remember the admonition given to you: Don't
     our recess.
     discuss the case, allow anyone to discuss it with you, form or
 6
 7
     express any opinion.
          Quarter of 11:00.
 8
          (Proceedings were heard out of presence of the jury:)
 9
                          The jury has retired.
10
              THE COURT:
11
          About where are we in this examination?
                          I have about another hour, Your Honor,
12
              MR. LEACH:
     hour and fifteen.
13
14
              THE COURT:
                          Okay.
                                 Thank you.
                       (Recess taken at 10:28 a.m.)
15
16
                   (Proceedings resumed at 10:43 a.m.)
17
          (Proceedings were heard out of the presence of the jury:)
              THE COURT: So for scheduling purposes, I have a
18
19
     hearing at 2:00 o'clock tomorrow, and I just have to do it so I
20
     was going to go until 2:00 o'clock tomorrow with this jury
     depending on where you are, and so we might give them a half an
21
     hour for lunch, or something like that. I don't know where you
22
23
     are and you don't know where you're necessarily going to be.
                 But I'm going to tell them they'll be excused at
24
25
     2:00 tomorrow because I have to do my criminal matter.
```

```
1
              MR. LEACH:
                          Okay.
                                 Your Honor, thank you.
 2
              THE COURT:
                          Everybody seems to be terribly
     disappointed with that.
 3
                          I'm crushed, Your Honor.
 4
              MR. KEKER:
              THE COURT:
                         Crushed. Crushed.
 5
          Okay. Bring in the jury.
 6
 7
              THE CLERK:
                          Okay.
          (Proceedings were heard in the presence of the jury:)
 8
              THE COURT:
                                 Please be seated.
 9
                          Okay.
          Let the record reflect all jurors are present, the parties
10
11
     are present.
          Ladies and gentlemen of the jury, for scheduling purposes,
12
13
     tomorrow, as you know, we're meeting. However, we will adjourn
     tomorrow not later than 2:00 p.m. We may take a shorter lunch
14
15
     hour depending on where we are with witnesses and so forth.
16
          But, in any event, I have a criminal matter at 2:00, and
     so we will just make sure that you're out of here by
17
     2:00 tomorrow afternoon for planning purposes.
18
          Okay. You may proceed.
19
                         Thank you, Your Honor.
20
              MR. LEACH:
          If we could -- Mr. Welham, one more transaction in the
21
     fourth quarter of 2010 before I move forward.
22
23
          Could we please display what is in evidence as
     Exhibit 1415? And if we could please go --
24
25
              MR. LEACH:
                          Oh. I think this is covered by our
```

stipulation? 1 Okay. Admitted. 2 THE COURT: (Trial Exhibit 1415 received in evidence) 3 MR. LEACH: And if we could please go to page 25. 4 5 Mr. Welham, is this Deloitte's revenue testing for a transaction involving MicroTech and the Department of the 6 Interior? 7 (Witness examines document.) Yes, it looks like it. 8 Okay. And were you familiar with MicroTech in this time 9 Q. period? 10 11 Α. Yes. I draw your attention to the paragraph beginning 12 "We have reviewed the original VAR agreement." And do you see 13 where it says (reading): 14 15 "The purchase order contains a clause that is, as of 16 Q4, common to almost all VAR purchase orders that is 17 reviewed in, " there's a link to the work papers, "and is 18 deemed not to restrict the upfront recognition of 19 revenue." 20 Do you see that language? Yes, I do. 21 Α. And is that consistent with your memory that there was a 22 change at some point to the wording of some of the agreements 23 between Autonomy and the value-added resellers? 24 25 Α. Yes.

3973

- Q. Okay. I'd like to display for you what is in evidence as Exhibit 1359.
- Does this appear to be the purchase order between

  MicroTech and Autonomy with the Department of Interior as the

  end user?
- 6 A. (Witness examines document.) Yes
  - Q. Okay. I draw your attention to the bottom portion of the document where it says (reading):
  - "Although end user and VAR currently anticipate entering into such a license agreement, in the unlikely event end user instead enters into a direct agreement with Autonomy, then VAR shall distribute the software to end user upon receipt of a distribution notice."
- Do you see that?
- 15 **A.** I do, yes.

7

8

9

10

11

12

- Q. And is that part of the language that Deloitte considered
- 17 at the end of the fourth quarter of 2010?
- 18 A. Yes, it is.
- 19 Q. If it were untrue that end user and VAR currently
- 20 | anticipate entering into such a license agreement, would that
- 21 | be relevant to your assessment of whether it's appropriate to
- 22 recognize revenue?
- 23 A. Yes, it would.
- 24 **Q.** Why is that?
- 25 A. Because it's different than what we were told and

- 1 understood at the time.
- 2 Q. What elements of IAS 18 does that potentially impact?
- 3 **A.** Well, it would essentially mean that the risks and rewards
- 4 have not necessarily passed.
- 5 Q. Would you please look at what is in evidence as
- 6 Exhibit 1501, which is in evidence as an e-mail from Leo He
- 7 | with a copy to you and others at Deloitte. Do you see that at
- 8 the top?
- 9 A. (Witness examines document.) Yes
- 10 Q. And do you see Mr. He is writing "Confirmation from
- 11 | Microtect"?
- 12 **A.** Yes.
- 13 Q. Okay. I draw your attention to the confirmation on
- 14 page 4. What's this document again?
- 15 **A.** This is a confirmation from MicroTech, which is a customer
- 16 of Autonomy, confirming that certain invoices are valid and
- 17 unpaid.
- 18 Q. And do you see the invoices dated December 31st, 2010, in
- 19 amounts of \$1,050,000?
- 20 **A.** Yes, I do.
- 21 Q. And is that \$4 million total consistent with the
- 22 Department of Interior transaction, the MicroTech-Department of
- 23 Interior transaction that we looked at?
- 24 A. Yes. I assume so, yes.
- 25 Q. Okay. Please look at page 2.

- (Witness examines document.) Α.
- Do you see where it says (reading): 2 Q.

"The items listed above were properly charged to our 3 account and were unpaid and there are no side letters or 4 5 other agreements in respect of the subject matter of this 6 request"?

- 7 Do you see that?
- I do, yes. 8 Α.

1

- We talked a little bit about side letters. Are you 9 Q.
- familiar with side agreements? 10
- 11 A. It's essentially the same thing. So anything that's
- outside of the usual agreement. 12
- 13 0. Okay. Can it be oral?
- It could well be, yes. 14 Α.
- 15 And why are side agreements relevant to you? Q.
- 16 Because it might impact the actual agreements that the
- 17 revenue recognition is based upon.
- 18 Okay. If there is a side agreement in respect of this Q.
- transaction, is that relevant to your assessment of revenue? 19
- 20 Yes, it would be. Α.

agreement."

Further down below it says (reading): 21 Q.

"We acknowledge that Autonomy Corporation retains no 22 23 continuing managerial involvement in the delivery of this product or service other than stipulated in the license 24 25

1 Do you see that?

A. Yes.

- 3 Q. Why did Deloitte add this language to the confirmation?
- 4 A. Just to confirm that there were no further requirements,
- 5 | if you like, for Autonomy to complete in order to deliver and
- 6 recognize revenue on the products.
- 7 Q. If that statement is untrue, is that relevant to your
- 8 assessment of whether revenue is appropriately recognized?
- 9 **A.** It is, yes.
- 10 Q. Okay. If Autonomy still has to sell this software, is
- 11 | that relevant to you?
- 12 **A.** Yes.
- 13 **Q.** Why is that?
- 14 A. Well, if they still have to sell it, they haven't yet sold
- 15 it.
- 16 Q. Okay. If Autonomy has got to complete this deal to the
- 17 Department of Interior, is that relevant to you?
- 18 A. Yes, it is.
- 19 Q. Let's move forward in time, Mr. Welham, to the first
- 20 | quarter of 2010.
- 21 And I've placed before you what has been marked as
- 22 Exhibit 1778. Is this a copy of Deloitte's report to the Audit
- 23 | Committee for the first quarter of 2011?
- 24 A. (Witness examines document.)
- 25 **THE COURT:** Admitted.

```
(Trial Exhibit 1778 received in evidence)
 1
              THE WITNESS: Yes, it would appear to be.
 2
     BY MR. LEACH:
 3
          Okay. Please look at page 4.
 4
     Q.
 5
          (Witness examines document.)
     A.
 6
     Q.
          Do you see the row "Potential Adjustments"?
 7
          Yes.
     Α.
          And it says (reading):
 8
     Q.
               "We have used materiality of 5.5 million for the
 9
          quarterly income statement."
10
11
          What does that mean?
          So when you conduct an audit or review, we set what we
12
     call a materiality, so that's a monetary threshold that we use
13
     effectively to calculate things like sample sizes, but it also
14
15
     means that we consider potentially adjustments. So anything
16
     that is creating materiality we believe would change the user's
17
     view of the accounts.
18
          Okay. And below that it says (reading):
     Q.
               "Known adjustments for Q1 2011 reduce profit for tax
19
20
          by 1.8 million."
21
          Do you see that?
          Yes, I do.
22
     Α.
23
          What does that mean?
          So it's saying that the adjustments that we have
24
25
     identified in Q1 2011, which are not judgmental, they're known
```

- 1 adjustments, so that means factual adjustments, reduce profit
- 2 before tax by 1.8 million.
- 3 Q. So if you've got 5.5 million for materiality, you've
- 4 | already identified 1.8 million in adjustments that Deloitte
- 5 | would make to these financial statements?
- 6 **A.** Yes.
- 7 | Q. Okay. Let's look at page 3. Do you see down at the
- 8 | bottom the language about side letters or ongoing Autonomy
- 9 performance requirements?
- 10 **A.** Yes, I do.
- 11 Q. Is this another example where you are confirming with
- 12 | management there are no side agreements relating to revenue
- 13 recognition?
- 14 **A.** Yes.
- 15 Q. Okay. During this 2009-2011 time period, did you interact
- 16 | with Sushovan Hussain, the defendant?
- 17 **A.** I did, yes.
- 18 Q. Okay. Can you quantify for us the level of interaction
- 19 | you had with Mr. Hussain?
- 20 **A.** When you say "quantify," you mean a percentage of my time
- 21 or --
- 22 **Q.** Give us a sense of your level of direct interaction with
- 23 Mr. Hussain.
- 24 | A. I would speak to Mr. Hussain during the course of the
- 25 reviews and the audit as and when required, but he wasn't my

- 1 key point of contact. My key point of contact was Steve
- 2 Chamberlain.
- 3 Q. Okay. Did you attend Audit Committee meetings?
- 4 **A.** I did, yes.
- 5 **Q.** Where Mr. Hussain was presenting?
- 6 **A.** Yes.
- 7 | Q. Where this report is -- would -- this and reports like it
- 8 | would be gone over?
- 9 **A.** Yes.
- 10 Q. Okay. I've placed before you what has been marked as
- 11 | Exhibit 1762. Is this a true and correct copy of an e-mail
- 12 between you and Mr. Hussain dated April 12th, 2011?
- 13 **THE COURT:** Admitted.
- 14 (Trial Exhibit 1762 received in evidence)
- 15 **THE WITNESS:** (Witness examines document.)
- 16 BY MR. LEACH:
- 17 Q. Are you familiar with this, Mr. Welham?
- 18 A. Can I just read it for a minute?
- 19 **Q.** Yes, please.
- 20 A. Sorry.
- 21 (Witness examines document.) Yes.
- 22 | Q. Okay. Is this an example of -- is this a typical example
- 23 | of you interacting with Mr. Hussain during the course of your
- 24 reviews and audits?
- 25 A. Yes. It's an example, yes.

Let me focus on the second bullet in your e-mail to 1 Q. Okay. 2 Mr. Hussain (reading): "Total sales through resellers this quarter circa 3 30 million. We are working through these. We have an 4 5 issue with the deals signed with Discover Tech for end user FINRA and end user Prisa." 6 7 Do you see that? Yes. 8 Α. And are the Discover Tech, FINRA, and Prisa deals two 9 transactions that Deloitte was testing in and around this time 10 period? 11 12 Α. They were, yes. 13 0. You wrote (reading): "These are identical, i.e., products sold, number of 14 15 users, et cetera, but the purchase price is 1.1M versus 16 We need help understanding how this works from a 17 fair value and arm's length perspective." Do you see that? 18 19 I do, yes. What were you getting at there, Mr. Welham? 20 We became aware when going through the revenue or for 21 Α. these two particular transactions, as it says here, the product 22 23 being sold and the number of users was the same for the two end users but with the same VAR but the price paid was quite 24

25

different.

- And when you say "We need help understanding how this 1 Q.
- works, " were you essentially asking Mr. Hussain what's going on 2
- with these two transactions? 3
- We needed to understand the background for these two 4
- 5 transactions, yes.
- Why did you need to understand the background for these 6 Q.
- two transactions? 7
- Just because it looked odd. The two amounts were not so 8
- different. 9
- Please look at what has been marked as Exhibit 1767. 10 Q.
- MR. LEACH: I offer this into evidence as an e-mail 11
- between Mr. Welham and Mr. Chamberlain and Hussain. 12
- THE COURT: Admitted. 13
- (Trial Exhibit 1767 received in evidence) 14
- 15 BY MR. LEACH:
- 16 Does this appear to be Mr. Chamberlain's response to your
- 17 inquiry about FINRA and Prisa with a copy to Mr. Hussain?
- 18 Α. (Witness examines document.) Yes, it does.
- What is the date of this e-mail? 19 Q.
- The 13th of April 2011. 20 A.
- Okay. Mr. Chamberlain writes to you (reading): 21 Q.
- 22 "Lee -
- "It is not uncommon for the same software to be sold 23
- to different customers for very different prices. 24
- buying decision is all around ROI." 25

WELHAM - DIRECT / LEACH

1 What is ROI?

2

3

- A. Return on investment.
- Q. He then wrote (reading):
- "I would also expect that the resale by reseller to
- 5 end user to involve different software ultimately.
- 6 They've acquired effectively a job lot from us to make
- 7 sure they have everything they need but would expect that
- 8 in each end sale they sell a different set of the software
- 9 we have delivered to them."
- 10 What did you understand that to mean?
- 11 **A.** That they had all the software that they might need but
- 12 | that the sale to the end user may well be different elements of
- 13 | that. They're all part of the package that's being sold. So,
- 14 | in other words, he's saying to me that the two deals will not
- 15 ultimately end up being the same when sold to the end user.
- 16 **Q.** But it would still involve the same software that had been
- 17 delivered to Discover Tech?
- 18 **A.** Yes.
- 19 Q. So if Discover Tech got 100 widgets, they might sell some
- 20 | smaller combination of that to Prisa or FINRA?
- 21 **A.** Yes.
- 22 **Q.** And did this make sense to you at the time?
- 23 A. Yes, it did. Yes.
- 24 Q. Okay. And was this important information for your
- 25 understanding about the Prisa transaction?

- 1 **A.** Yes.
- 2 Q. Why is that?
- 3 A. Well, because it gave a reason for the question that we
- 4 | raised, "Why were the amounts different?" So it was just
- 5 | helping us understand the commercial background for the
- 6 transactions and, yes, that made sense.
- 7 | Q. Why do you need to understand the commercial background
- 8 behind this transaction?
- 9 **A.** We go through the revenue transactions and perform various
- 10 procedures; and in this case because something stood out that
- 11 | was unusual, then we asked further questions about the
- 12 commercial reason for that.
- 13 MR. LEACH: Your Honor, I offer into evidence
- 14 Exhibit 1709, which is Deloitte's revenue testing for the
- 15 | fourth quarter -- or first quarter of 2011.
- 16 **THE COURT:** Admitted.
- 17 (Trial Exhibit 1709 received in evidence)
- 18 BY MR. LEACH:
- 19 Q. Mr. Welham, could you please look at what is at page 26?
- 20 **A.** (Witness examines document.)
- 21 **Q.** Does this appear to be Deloitte's revenue testing for the
- 22 | Prisa transaction involving Discover Technologies?
- 23 **A.** Yes.
- 24 \ Q. And to the right there's a contract date, March 11, 31.
- 25 Why does -- if we could move to the right, please, on the

1 screen.

2

8

Why does Deloitte record the contract date?

- A. For a couple of reasons we talked about earlier on. So making sure that this contract had been signed in the quarter
- 5 in question.

you see that?

- Q. Further down below there's some details and this appears to involve software called Introspect Discovery Solution. Do
- 9 **A.** Yes.
- 10 Q. And this is the software that Mr. Chamberlain and Hussain
- 11 | were representing would ultimately be on-sold to Prisa; is
- 12 that --
- MR. DOOLEY: Objection. Mischaracterizes the e-mail
- 14 from Mr. Chamberlain.
- 15 BY MR. LEACH:
- 16 Q. The e-mail involving Mr. Chamberlain with a copy to
- Mr. Hussain, they were essentially saying that Discover Tech
- would be on-selling Introspect software to Prisa; is that fair?
- 19 A. Did it mention -- I didn't read all of the e-mail, so I
- 20 don't know if it did mention Introspect, but I would imagine it
- 21 | would be the same because this is the audit of that particular
- 22 transaction.
- 23 **Q.** This is the transaction they're talking about?
- 24 A. Yes, I believe so.
- 25 | Q. Okay. At the time Deloitte was conducting its testing of

- 1 this transaction, did you have any reason to believe that the
- 2 | agreement between Prisa and Discover Technologies was
- 3 backdated?
- 4 **A.** No.
- 5 Q. Would you please -- could we please display for Mr. Welham
- 6 what is in evidence as Exhibit 1725?
- 7 I'm showing you, Mr. Welham, an e-mail of an instant
- 8 | message involving Malcolm Hyson and David Truitt. Are you
- 9 | familiar with David Truitt?
- 10 A. I'm aware of his name, yes.
- 11 Q. Okay. And I draw your attention to the line where
- 12 Mr. Truitt appears to write (reading):
- "Autonomy wants me to PDF an order and said that it
- will not change the date on the document."
- 15 Do you see that?
- 16 **A.** Yes, I do.
- 17 Q. Was this information you were aware of at the time of your
- 18 | audit or review?
- 19 **A.** No.
- 20 Q. If this Discover Tech/Prisa transaction were agreed to in
- 21 | April of 2011, would it be appropriate to recognize revenue?
- 22 **A.** No.
- 23 | Q. Okay. If the agreement were executed in April of 2011,
- 24 | would it be appropriate to recognize revenue?
- 25 **A.** No.

- 1 | Q. Why is that?
- 2 A. Because as we said earlier on, if it's a transaction
- 3 | that's happened in April 2011, then it's not part of that
- 4 quarter which ended on the 31st of March 2011.
- 5 MR. LEACH: Your Honor, I offer into evidence
- 6 Exhibit 1763, which is an e-mail from Mr. Chamberlain to
- 7 Mr. Hussain on April 12th, 2011.
- 8 THE COURT: Admitted.
- 9 (Trial Exhibit 1763 received in evidence)
- 10 BY MR. LEACH:
- 11 Q. Mr. Welham, do you see the "From" and "To" line up at the
- 12 | top between Mr. Chamberlain and Mr. Hussain?
- 13 **A.** Yes, I do.
- 14 Q. And the date of this is April 12th, 2011? Do you see
- 15 that?
- 16 **A.** Yes.
- 17 | Q. Is that roughly the date where you are asking Mr. Hussain
- 18 | about the commercial rationale for the Prisa transaction that
- 19 | we observed in Exhibit 1762?
- 20 A. Yes. I see that's an American date. Yes. Yeah. Yes.
- 21 **Q.** Okay. This reads (reading):
- 22 Three options:
- "Recognize Prisa, defer 3.6M hardware."
- And then there's some numbers to the right. Do you see
- 25 | that in the first line?

- 1 A. Yes. Yes, I do.
- 2 Q. And in line 2 do you see where it says (reading):
- 3 "Defer Prisa, recognize 3.6M HW"?
- 4 And then some numbers to the right. Do you see that?
- 5 **A.** Yes.
- 6 Q. And do you see a third option of recognizing something
- 7 | called BBC, deferring Prisa, and recognizing 2M HW? Do you see
- 8 | that? And do you see the numbers to the right?
- 9 **A.** I do, yes.
- 10 Q. Okay. And the 218.1M, I recognize you're not on this,
- 11 Mr. Welham, but is that roughly consistent or in the ballpark
- 12 | for Autonomy's revenues for this quarter?
- 13 A. I would imagine so, but I don't know the revenue number
- 14 off the top of my head, no.
- 15 Q. Okay. Do you interpret the numbers to the right -- the
- 16 88, 86, and 87 percents -- to be a reference to gross margin?
- 17 A. I would expect so.
- 18 **Q.** And then the numbers to the right, do those appear to be
- 19 references to earnings per share?
- 20 | A. Most likely, yes.
- 21 **Q.** Okay. Was this information that you had at the time of
- 22 your review, Mr. Welham?
- 23 A. No, it was not. No.
- 24 | Q. Okay. Are you troubled by this e-mail?
- 25 **A.** Yes, I am.

Q. Why?

- 2 A. Because it's dated sometime after the period ends but
- 3 there's still debates about what is going to be recognized,
- 4 | which shouldn't really be a matter of judgment because these
- 5 | items would either be delivered and recognized in the quarter
- 6 or not. It's quite a binary item.
- 7 | Q. When you say it's a binary item, what do you mean?
- 8 A. Well, when you deliver software and have a signed
- 9 contract, then you do it on a date and you deliver it, and the
- 10 date that you do that is the date that you recognize the
- 11 | revenue. So it would be -- I couldn't think of a reason why 12
- 12 days after the quarter ends you would still be debating how to
- 13 recognize that revenue and when to recognize it.
- 14 Q. And with respect to the options of deferring hardware or
- 15 recognizing hardware, does that also trouble you?
- 16 A. Yes, it does.
- 17 **Q.** Why is that?
- 18 A. Because, again, hardware is a good that you deliver at a
- 19 point in time. So, once again, if you're 12 days after your
- 20 | quarter ends and you're debating whether you should have
- 21 recognized or deferred, that would seem very unusual to me.
- 22 | Q. Are you familiar with the term "managed earnings,"
- 23 Mr. Welham?
- 24 **A.** I am, yes.
- 25 Q. What does that mean?

- 1 A. It means doing things to ultimately book things in a particular period to meet expectations.
- Q. At the time of your audits and reviews, did you have any sense that hardware sales were being used to manage earnings?
- 5 **A.** No.
- Q. And does that raise any issues to you from an accounting perspective?
- 8 A. Well, this is -- this more generally raises an issue
  9 around what we're being told versus what we're seeing in the
  10 books and records.
- 11 **Q.** I'd like to focus on a different transaction in this
  12 quarter, Mr. Welham, involving Capax. And if you could please
  13 look at what has been marked --
- MR. LEACH: Well, I offer into evidence Exhibit 1708,

  Deloitte's revenue testing for additional transactions in this

  quarter?
- 17 **THE COURT:** Admitted.
- 18 (Trial Exhibit 1708 received in evidence)
- 19 MR. LEACH: And if we could please look at page 22.
- Q. Mr. Welham, does this appear to be Deloitte's testing for a \$1.6 million transaction with Capax recognized in the first quarter of 2011?
- 23 A. (Witness examines document.) Yes.
- Q. And I draw your attention to the contract details. Do you see where it says (reading):

```
"Second amendment to the original dated 31/3/2009 was
 1
          signed between Autonomy and Capax Discovery"?
 2
          Is that the U.K. convention for the date March 31st, 2009?
 3
          It is, yes.
 4
     Α.
 5
          Okay. So this $1.6 million transaction is an amendment to
     Q.
     a 2009 deal between Capax and Autonomy; is that what's being
 6
     described here?
 7
          I believe so, yes.
 8
     Α.
          Okay. And the software relates to EDD; is that correct?
 9
     Q.
          (Witness examines document.) Yes.
                                               That's listed below.
10
     Α.
11
          Mr. Welham, I draw your attention to the paragraph below
     Q.
     where it says (reading):
12
               "It is noted that in Q1 2009 a 7.5 million revenue
13
          deal was signed with Capax for the above license."
14
          Do you see that?
15
16
     Α.
          Yes.
          And then (reading):
17
     Q.
               "PDW Steve Chamberlain" --
18
          Does "PDW" mean per discussion with?
19
20
     Α.
          Yes.
          (reading)
21
     Q.
          -- "the current Autonomy amendment allows the Capax
22
          U.K. data center to connect to the described software;
23
          whereas, the previous deal was allowing the U.S. data
24
          center to do so and, therefore, it represents
25
```

```
additional rights to Capax and, therefore, can be
 1
 2
          recognized as revenue."
          Is that a fair summary of Deloitte's understanding of the
 3
     details of this transaction and the commercial rationale?
 4
 5
                That's our description of it, yes.
          Yes.
 6
          Okay. And this was revenue taken in the first quarter of
     Q.
 7
     2000 -- first quarter of 2011, this 1.6 million?
     Α.
          Yes.
 8
                                 I offer into evidence Exhibit 1793.
              MR. LEACH:
                          Okay.
 9
              THE COURT:
                          Admitted.
10
          (Trial Exhibit 1793 received in evidence)
11
     BY MR. LEACH:
12
13
          Mr. Welham, does this appear to be the management
     representation letter for the first guarter of 2011?
14
15
          (Witness examines document.) Yes.
     Α.
16
          And is that Mr. Hussain's signature on page 3?
     Q.
          I believe it is, yes.
17
     Α.
          Okay. And up at the top there's some language (reading):
18
     Q.
               "We confirm that the above representations are made
19
          on the basis of adequate inquiries of management and staff
20
          (and where appropriate, inspection of evidence) sufficient
21
22
          to satisfy ourselves that we can properly make each of the
23
          above representations to you."
          Why does Deloitte require that?
24
25
          (Witness examines document.) So it's -- it's just
     Α.
```

- 1 confirming that all the representations that have been made
- 2 above on the basis of, as it says, adequate inquiries of
- 3 management and staff so that they're essentially saying they
- 4 can make those representations.
- 5 Q. Okay. If we could go back to page 2, paragraph 16.
- Do you see the representation relating to side letters and
- 7 ongoing Autonomy performance requirements?
- 8 **A.** I do, yes.
- 9 Q. And is this consistent with you seeking assurance from
- 10 management that there are no side agreements with respect to
- 11 | the contracts Autonomy is recognizing revenue on?
- 12 **A.** It is, yes.
- 13 Q. Please look at what is in evidence as Exhibit 1731.
- 14 A. (Witness examines document.)
- 15 Q. Are you familiar with this form of document, Mr. Welham?
- 16 **A.** I am, yes.
- 17 | Q. Okay. Is this another example of the confirmation letters
- 18 | that Deloitte sends to some of Autonomy's counterparties?
- 19 **A.** Yes.
- 20 | Q. Okay. And I draw your attention to the top portion of
- 21 | the -- and is this a confirm from Capax?
- 22 **A.** It is, yes.
- 23 | Q. I draw your attention to the invoices, the first two at
- 24 | the top. Do you see the invoice date March 31st, 2009, and the
- 25 amounts of 968,750?

- 1 **A.** I do, yes.
- 2 Q. Okay. And is March 31st, 2009, the date of the initial
- 3 | agreement related to EDD referenced in the work papers we just
- 4 saw?
- 5 A. I would imagine so, yes.
- 6 Q. Okay. Please look at the second page.
- 7 **A.** (Witness examines document.)
- 8 Q. Do you see the last two entries dated March 31st, 2011, in
- 9 the amount of 840,000 each?
- 10 **A.** I do, yes.
- 11 **Q.** And do those two add up to 1.6 million?
- 12 **A.** Yes.
- 13 Q. And that's the amount of the new transaction with Capax
- 14 | relating to EDD; is that fair?
- 15 **A.** It would appear to be, yes.
- 16 | Q. Okay. And further below it says (reading):
- 17 There are no side letters or other agreements in
- 18 respect of the subject matter of this request."
- 19 Do you see that?
- 20 **A.** Yes.
- 21 **Q.** Is the fact that no side letters or other agreements were
- 22 listed in here important to you in the course of your review?
- 23 **A.** Yes, it is.
- 24 **Q.** Further below it says (reading):
- 25 "We acknowledge that Autonomy Corporation retains no

- continuing managerial involvement in the delivery of this
- 2 product or service other than stipulated in the license
- 3 agreement."
- 4 Do you see that?
- 5 **A.** I do.
- 6 Q. Was that language important to you?
- 7 **A.** Yes, it was.
- 8 **Q.** Why?
- 9 A. Once again, it just goes back to IAS 18, the revenue
- 10 standard. It just confirms that Autonomy don't have to do
- 11 | anything more. Ultimately they've sold this license and
- 12 | they've transferred the risks and rewards of ownership.
- 13 Q. So if Autonomy still had to sell the licenses, that would
- 14 be relevant to you?
- 15 **A.** Yes, it would.
- 16 Q. I'd like to show you what is in evidence as Exhibit 1733.
- 17 Do you see up at the top this appears to be an e-mail from Joel
- 18 | Scott to John Baiocco?
- 19 **A.** Yes.
- 20 **Q.** And do you see the attachment is "Capax Amend 2 to License
- 21 | and Distribution Agreement"? Do you see that reference?
- 22 **A.** Yes, I do.
- 23 **Q.** Okay. I draw your attention to page 2.
- If we could please put that on the screen.
- And do you see the absence of the date up at the top

- 1 before 2011?
- 2 **A.** Yes.
- 3 | Q. Okay. And the payment schedule for c, do you see the
- 4 payments, \$840,000, consistent with the audit confirm in the
- 5 work papers that we saw?
- 6 **A.** Yes.
- 7 **Q.** And I draw your attention to page 3.
- 8 A. (Witness examines document.)
- 9 Q. Am I right this appears to be unsigned?
- 10 A. It's not signed, no.
- 11 Q. Okay. If you could now please look at what is in evidence
- 12 as Exhibit 1750.
- Do you see the e-mail from Mr. Baiocco to Mr. Hussain at
- 14 the top?
- 15 **A.** (Witness examines document.) Yes
- 16 | Q. And if we look at pages 2 and 3, does this appear to
- 17 | include an executed version of the agreement?
- 18 A. (Witness examines document.) It would appear so, yes.
- 19 Q. Okay. At the time of your review, Mr. Welham, did you
- 20 | have any reason to believe that this agreement was reached at
- 21 | some point in April of 2011?
- 22 **A.** No.
- 23 | Q. Did you have any reason to believe it was executed in
- 24 | April of 2011?
- 25 **A.** No.

- 1 Q. Would that have mattered to you?
- 2 **A.** Yes.
- 3 **Q.** Why is that?
- 4 A. Again, because it goes to the cutoff point in that revenue
- 5 needs to be recognized in the correct period.
- 6 | Q. And if Capax already had the right to use EDD software in
- 7 | the U.K., would that have been relevant to you?
- 8 A. Yes, because I thought this was selling that right.
- 9 **Q.** Why would that matter?
- 10 A. Well, because it would appear they're buying something
- 11 | they already have, so we'd need to understand why that would
- 12 be.
- 13 **Q.** And would it be appropriate to recognize license revenue
- 14 | if they already had that right?
- 15 A. I'd need to know the background to it.
- 16 Q. That's not something you had the opportunity to ask
- 17 | questions about at the time?
- 18 **A.** No.
- 19 **Q.** Two more transactions in the first quarter of 2011,
- 20 Mr. Welham.
- 21 Could I please -- let's go back to what is in evidence,
- 22 | 1709. If we could please look at page 8.
- Do you have that in front of you, sir?
- 24 **A.** Yes.
- 25 | Q. Okay. And does this summarize a license agreement where

```
Autonomy purports to be licensing $3.8 million worth of
 1
     software to MicroTech for its own internal use?
 2
          (Witness examines document.) I haven't read the section
     Α.
 3
     below, so I don't know if it's for their use or for someone
 4
 5
     else's.
 6
          Okay. Well, let's scroll down. Do you see where it says
     (reading):
 7
               "The deal is direct with MicroTech who are the end
 8
          user for the software. The software purchased is as
 9
          follows..."?
10
11
          And if we could continue to the next page.
          There's a description of some Interwoven software.
12
     see that?
13
14
     Α.
          Yes.
15
                 And as part of your review, did you test whether it
16
     was appropriate to recognize $3.8 million worth of revenue on a
17
     software sale to MicroTech for its own internal use?
          We did, yes.
18
     Α.
          And did you endeavor to include all of the relevant
19
20
     details relating to the contract as you have before in the
21
     section described as "Details"?
22
          We would do the usual work on this, yes.
     Α.
23
          Okay. And does this reflect Deloitte's understanding of
```

the commercial rationale and the terms of the arrangement

between MicroTech and Autonomy?

24

- 1 A. It will do, yes.
- 2 Q. Okay. I'd like to show you what is in evidence as
- 3 Exhibit 1694.
- Do you see up at the top, Mr. Welham, the e-mail exchange
- 5 between Steve Truitt and Joel Scott?
- 6 **A.** Yes.
- 7 | Q. And do you see that there are two attachments to this, one
- 8 | entitled "MicroTech Maintenance Support Services Agreement"
- 9 and one "MicroTech EULA"? Do you see that?
- 10 **A.** Yes.
- 11 Q. Could we please go to page 10 -- excuse me -- page 6.
- Does this appear to be a form of Autonomy's end user
- 13 | software license agreements, EUSLA?
- 14 **A.** Yes.
- 15 Q. Okay. And if we could look at page 13.
- Do you see the amount of 3.8 million in paragraph 9?
- 17 **A.** I do, yes.
- 18 | Q. Is that consistent with the transaction that was tested in
- 19 | the Deloitte work paper that we just looked at?
- 20 A. I believe it is.
- 21 Q. Now, if we could please go to page 2.
- 22 There's something called "Autonomy Maintenance and Support
- 23 | Services Agreement." Do you see that?
- 24 **A.** Yes.
- 25 **Q.** At the time of your review, had you seen this agreement?

- 1 A. I don't believe so, no.
- 2 Q. Okay. Is this agreement unusual to you in any way?
- 3 A. I'd need to read the full agreement, but --
- 4 Q. Let me give you the hard copy, Mr. Welham, so you can look
- 5 at it.
- 6 A. (Witness examines document.) It's not a usual style of
- 7 | arrangement, but I haven't read the whole thing. I was just
- 8 looking at what was actually point one, what they're actually
- 9 assigning.
- 10 Q. Okay. Up at the top it says, Mr. Welham, "Assignment of
- 11 | rights to invoice." Do you see that?
- 12 **A.** Yes.
- 13 Q. And do you see where it says (reading):
- 14 "Autonomy grants MicroTech the rights to issue
- invoices to Autonomy's end user customer Bank of America
- for the following maintenance and support fees..."?
- 17 Do you see that?
- 18 **A.** Yes.
- 19 Q. And if we scroll further down, there's a list of
- 20 particular invoices that are assigned. And do you see those
- 21 | numbers in column 2?
- 22 **A.** Yes.
- 23 **Q.** Okay. And does this appear to assign over \$4 million
- 24 | worth of invoices to MicroTech the right to invoice
- 25 Bank of America for these maintenance and support payments?

- 1 **A.** It appears to do so, yes.
- 2 Q. And is this an agreement you were familiar with at the
- 3 time you were conducting your review?
- 4 A. Not to my knowledge, no.
- 5 | Q. Okay. Had you ever seen Autonomy do something like this?
- 6 A. Not that I can remember.
- 7 | Q. Okay. Is this the type of agreement you would expect
- 8 | management to bring to your attention?
- 9 **A.** Yes.
- 10 Q. And if this were negotiated at or around the same time as
- 11 | the license agreements, the \$3.8 million license agreement, by
- 12 the same parties at the same time, would that have been
- 13 relevant to you?
- 14 **A.** Yes.
- 15 **Q.** Why?
- 16 A. Because when that happens, we would normally consider fair
- 17 | value of the transactions to make sure both -- both
- 18 | transactions are being recognized appropriately.
- 19 Q. And you didn't have an opportunity to do that here, did
- 20 you, Mr. Welham?
- 21 A. Not that I recall, no.
- 22 | Q. I'd like to go back to Exhibit 1709 and draw your
- 23 attention to page 19. You should have a hard copy in front of
- 24 you, Mr. Welham, if you're more comfortable with the hard copy.
- 25 **A.** No, this is fine.

- 1 Q. Okay. Does this appear to be Deloitte's revenue testing
- 2 | for a first quarter of 2011 transaction between Autonomy and
- 3 MicroTech with Bank of Montreal as the end user?
- 4 A. Yes, it does.
- 5 Q. And do you see the license revenue recognized at the top
- 6 of 2.88 million?
- 7 **A.** Yes.
- 8 Q. And if we could scroll down below under the details, what
- 9 is the software that Autonomy is licensing to MicroTech with
- 10 Bank of Montreal as the end user?
- 11 A. So what's listed here is Autonomy Consolidated Archive, or
- 12 ACA for short, Autonomy Anywhere Access Module, ACA Mail and
- 13 Supervisor.
- 14 Q. Okay. And if we look at the next line, it says (reading):
- 15 "The license term for the above software is
- 16 perpetual. A total of 48,300 client access licenses for
- 17 ACA are provided."
- 18 Do you see that?
- 19 **A.** Yes.
- 20 Q. And what is a client access license?
- 21 **A.** I'm not totally sure, but I imagine it means number of
- 22 uses.
- 23 Q. Okay. If we could go to page 2, there's your description
- 24 of the revenue recognition criteria.
- 25 Perfect.

- And was it Deloitte's conclusion at the time that the
- 2 | risks and rewards of ownership had passed to the customer?
- 3 A. Yes, it was.
- 4 Q. That's MicroTech?
- 5 **A.** Yes.
- 6 **Q.** And then it said (reading):
- 7 "b. Autonomy has not retained any managerial
- 8 control."
- 9 Was that your conclusion at the time?
- 10 **A.** Yes, it is.
- 11 Q. What was that based on?
- 12 **A.** Based on our understanding of the arrangements and the
- 13 | confirmations received.
- 14 Q. Okay. And information provided to you by management, is
- 15 that fair?
- 16 **A.** Yes.
- 17 | Q. I'd like to draw your attention to what is in evidence as
- 18 Exhibit 1921.
- Do you see the date at the top, Mr. Welham, June 30th,
- 20 2011?
- 21 **A.** Yes.
- 22 Q. And does this appear to be a software license schedule
- 23 directly between Autonomy and Bank of Montreal?
- 24 A. It would appear to be, yes.
- 25 Q. Okay. Further below in Number 1 there's some license

- 1 | software. Do you see the reference to Autonomy Consolidated
- 2 Archive?
- 3 **A.** Yes.
- 4 Q. And is that the same software we saw in the MicroTech/Bank
- of Montreal transaction we just looked at, the same type of
- 6 software?
- 7 **A.** The first four look the same, yes.
- 8 Q. Okay. And if we could scroll down further below to the
- 9 | client access licenses.
- In Number 7, is that the same amount that was being
- 11 | licensed direct -- or to MicroTech?
- 12 **A.** I've forgotten the number actually but I think it is, yes.
- 13 Q. Okay. Did this direct deal with Bank of Montreal come to
- 14 | your attention at any point in time in the second quarter of
- 15 2011?
- 16 **A.** Not to my knowledge, no.
- 17 | Q. If it did, would you expect it to be reflected in
- 18 Deloitte's working papers?
- 19 **A.** Yes.
- 20 **Q.** Why is that?
- 21 A. Because it would be an example of a deal that's gone
- 22 direct and, therefore, we should be told about that.
- 23 | Q. Well, did you routinely make requests of Autonomy for any
- 24 | license agreements over a certain threshold?
- 25 **A.** Yes. So we did our work and all agreements essentially

- 1 over \$100,000 were filed in a folder or various folders, which
- 2 | we would then be given access to.
- 3 | Q. Okay. And if Autonomy has done a direct deal with Bank of
- 4 | Montreal one quarter after selling 48,300 client access
- 5 licenses to MicroTech for the same or similar software, does
- 6 | that raise issues for you?
- 7 **A.** I would expect it to be in the folder, yes.
- 8 Q. And what issues does that raise for you?
- 9 **A.** Well, if the agreement is not in the folder, then
- 10 | that's -- that would be troubling.
- 11 Q. And if Autonomy has done a direct deal with Bank of
- 12 | Montreal, what accounting implications are there for the
- 13 MicroTech transaction?
- 14 A. Well, it raises questions about the initial transaction
- 15 | that we would then have to ask further questions on.
- 16 **Q.** Had that issue arisen before, before 2011?
- 17 A. Yes, it had.
- 18 | Q. How so?
- 19 A. It arose in Q4 2009 and then Q1 2010 when we raised it to
- 20 | the Audit Committee.
- 21 | Q. And if Autonomy has done a direct deal with Bank of
- 22 | Montreal one quarter after selling the software to MicroTech,
- 23 | does that call into question whether Autonomy appropriately
- 24 | recognized revenue in the first quarter of 2011?
- 25 **A.** It may well do, yes.

- 1 | Q. Why is that?
- 2 A. Well, if they've sold the same thing, then it sounds like
- 3 | the original deal is being reversed essentially.
- 4 Q. Let me move forward in time, Mr. Welham, to your work in
- 5 | the second quarter of 2011, and I would like to display what is
- 6 in evidence as Exhibit 2013.
- 7 Mr. Welham, does this appear to be a copy of your report
- 8 to the Audit Committee for the second quarter of 2011?
- 9 **A.** Yes.
- 10 Q. Okay. Was this the last quarter where you were doing, as
- 11 | it turns out, work for Autonomy Corporation PLC?
- 12 A. It was, yes.
- 13 | Q. Let me please draw your attention to page -- well, first,
- 14 let's start with your reference to materiality. If we could
- 15 look at page 4.
- Do you see where it says (reading):
- 17 | "For our Q2 2011 review, our materiality was
- 18 5.5 million"?
- 19 **A.** Yes.
- 20 **Q.** What, again, does that mean?
- 21 A. It's the level that we believe the financial statements
- 22 | could be misstated by before it would impact the users of the
- 23 | account's view.
- 24 **Q.** Okay. So if there's an error above 5.5 million,
- 25 Deloitte's not going to issue an opinion; is that right?

- 1 A. Correct, yes.
- 2 Q. Please look at page 7.
- 3 **A.** (Witness examines document.)
- 4 Q. Do you see the description "Sales to Discover Technologies
- 5 | LLC of IMD Software"?
- 6 **A.** Yes.
- 7 | Q. And do you have a memory that Autonomy acquired a company
- 8 | called Iron Mountain -- or the assets of Iron Mountain Digital
- 9 in or around this quarter?
- 10 **A.** I do, yes.
- 11 Q. Okay. Is "IMD" an acronym for Iron Mountain Digital?
- 12 A. I believe it is, yes.
- 13 Q. And it says here (reading):
- 14 The first was a 9 million, two and a half year term
- 15 license for the Stratify legal discovery product allowing
- the end user Abbott laboratories to store up to 10TBs of
- 17 data."
- 18 Do you see that language?
- 19 **A.** Yes.
- 20 Q. Is this one of the transactions that Deloitte tested in
- 21 | the second quarter of 2011?
- 22 **A.** Yes, it is.
- 23 Q. Okay. Please look at what has been placed before you as
- 24 Exhibit 2001.
- MR. LEACH: I offer it in evidence.

```
THE COURT:
                          Admitted.
 1
          (Trial Exhibit 2001 received in evidence)
 2
     BY MR. LEACH:
 3
          Mr. Welham, do you see the date 19/7/11?
 4
     Q.
 5
          I can see the date, yes.
     A.
          Okay. And is that the U.K. version for July 19th?
 6
     Q.
 7
          It is, yes.
     Α.
          That's when you're conducting your Q2 review?
 8
     Q.
 9
          Yes.
     Α.
          And the subject do you see "Outstanding List"? That's a
10
     Q.
11
     routine thing for Deloitte to request information of its
     client?
12
          It is, yes.
13
     Α.
          Okay. Let's look at the outstanding list, please, page 2.
14
     Q.
15
                          (Pause in proceedings.)
16
              MR. LEACH:
                         Shall I work from the Elmo?
17
                          (Pause in proceedings.)
              MR. LEACH:
                         Thank you so much, Ms. Margen and Special
18
19
     Agent Bryant.
20
          Let's look at row 2. Do you recognize this form of
     document, Mr. Welham?
21
22
     Α.
          Yes.
                 And there's a column for "Deal" and then the number
23
          Okay.
     "65." What do you interpret that to mean?
24
          I think that's the number the deal is in the revenue
25
     Α.
```

folders. 1 What do you mean by "revenue folders"? 2 Q. So all the agreements, sales invoices, et cetera, were 3 Α. held in files for all deals over \$800,000. 4 5 And it says "Customer Discover Tech/Abbott." Do you see Q. that? 6 7 Yes. Α. Do you believe that to be a reference to the \$9 million 8 transaction? 9 I believe it is, yeah. 10 Α. To the right Deloitte is asking (reading): 11 Q. "Can we have a summary of how the overall agreement 12 is to be structured and how DT's involvement fits in? 13 "2. Has Autonomy signed either direct with Abbott or 14 15 via DT an agreement for the hosting on this contract?" 16 Why was Deloitte asking for this information? So point one is I was just trying to get an understanding 17 of the overall agreement, why it's being structured in this 18 19 way. And I can't remember the specifics were, but I suspect there's a hosting element in here and typically Autonomy would 20 do the hosting. So point two is asking whether Autonomy 21 already signed the hosting arrangement directly with the end 22

Is this an example of Deloitte trying to understand the

23

24

25

user or not.

commercial rationale for a deal?

- 1 | A. It is, yes.
- 2 **Q.** And why do you inquire about that?
- 3 **A.** Where it's not straightforward in the agreement, then we'd
- 4 look to just understand further why the agreement is structured
- 5 | in the way it is.
- 6 Q. Okay. And when you're inquiring about the commercial
- 7 | rationale for a deal, do you expect truthful answers from
- 8 management?
- 9 A. Always, yes.
- 10 Q. If you're not getting truthful information from
- 11 | management, is that a problem?
- 12 **A.** Yes.
- 13 **Q.** Why?
- 14 A. Well, it goes against everything we're doing if the
- 15 | information we're given is not truthful.
- 16 Q. Further down there in Deal Number 10, there's a reference
- 17 | to Hewlett Packard. Do you see that?
- 18 **A.** Yes.
- 19 **Q.** And to the right (reading):
- 20 "Deloitte is requesting details on the business
- 21 rationale for the deal, specifically why has this deal
- gone through a VAR? Will MicroTech be hosting the data?
- 23 Or are HP intending to sell the Autonomy software to their
- customers and host the data themselves?"
- 25 Does this appear to be inquiring about why Autonomy has

- 1 | sold software to MicroTech with HP as the end user?
- 2 A. Yes, it is.
- 3 Q. Is this consistent with your memory that there was an
- 4 | approximately \$7 million sale to MicroTech with HP listed as
- 5 | the end user?
- 6 A. I can't remember the precise amount, but I remember it
- 7 broadly, yes.
- 8 Q. Okay. And why was Deloitte asking for this information?
- 9 A. Again, similar to row 2 above, the Discover Tech/
- 10 Abbott Labs item. We're just trying to understand why in
- 11 particular this deal has gone through a VAR.
- 12 **Q.** Why does that matter?
- 13 **A.** To help us understand the commercial rationale for the
- 14 transaction.
- 15 Q. Please look at what has been marked and I offer into
- 16 | evidence Exhibit 2002, an e-mail from Alex Jackson to you on
- 17 July 19th, 2011.
- 18 **THE COURT:** Admitted.
- 19 (Trial Exhibit 2002 received in evidence)
- 20 **THE WITNESS:** (Witness examines document.)
- 21 BY MR. LEACH:
- 22 Q. Who is Alex Jackson, Mr. Welham?
- 23 A. At this time I think he's an assistant manager who's
- 24 | working on the review.
- 25 | Q. Okay. And Tom Murray was a manager at the time?

- 1 A. I think so, yes.
- 2 Q. Someone you worked with closely?
- 3 **A.** Yes.
- 4 Q. In the subject line it says "Sushovan Revenue Plus Other
- 5 Qs." Do you see that?
- 6 **A.** I do, yes.
- 7 Q. What did that mean?
- 8 A. I think it's -- well, let me just read the e-mail first
- 9 before I answer.
- 10 (Witness examines document.) Yes, so I think it's
- 11 referring to a previous request for information of the items
- 12 | that other members of the finance team couldn't answer, and I
- 13 | think it's saying that these items are being directed to
- 14 Mr. Hussain.
- 15 Q. Mr. Jackson wrote (reading):
- 16 "My review Qs" --
- 17 That's questions; right?
- 18 **A.** Questions, yes.
- 19 **Q.** Okay. (reading)
- 20 -- "have been directed to Sushovan."
- 21 Was it ordinary within the course of your reviews and
- 22 audits that sometimes questions that couldn't be fielded by
- 23 | Mr. Chamberlain and others would get elevated, so to say, to
- 24 Mr. Hussain?
- 25 A. Yes. It did happen, yes.

- And the first question (reading): 1 Q. Okay. "Rationale/structure for Discover Tech deals (Abbott 2 and Hyatt/Dell)." 3 Do you see that? 4 5 I do. Α. And is this an example of Deloitte inquiring about the 6 commercial rationale for why this software is being sold to a 7 reseller rather than direct to Abbott? 8 It is, yes. 9 Α. Further down below it says (reading): 10 Q. "Other items to bring up, Discover Tech 4.4M license 11 purchase. What deals is this going in/why the purchase 12 13 now?" What was Deloitte getting at there? 14 15 My recollection is that there was a purchase of software 16 from Discover Tech in Q2 2011. So we're just looking to 17 understand what was being bought, why it was being bought, and 18 also just to ensure that the fair value had been recognized 19 both from a purchase perspective and also considering the fair 20 value of the sale, the revenue.
- 21 **Q.** You wanted to make sure Autonomy really needed to buy this?
- 23 **A.** Yes, understanding why it had been purchased and checking the fair value.
- 25 Q. Please look at what has been marked as Exhibit 2003, an

```
e-mail from Steve Chamberlain to you and Mr. Hussain dated
 1
     July 20th, 2011.
 2
                         I offer it in evidence.
              MR. LEACH:
 3
              THE COURT: Admitted.
 4
 5
          (Trial Exhibit 2003 received in evidence)
     BY MR. LEACH:
 6
          Are you familiar with this document, Mr. Welham?
 7
     Q.
                I've seen this before, yes.
 8
          Okay. And does this appear to be Mr. Chamberlain
 9
     Q.
     interlineating some comments to questions that you had relating
10
11
     to certain key outstanding items?
          It would appear to be, yes.
12
          Okay. Let's look at the bottom, and do you see where you
13
     0.
     wrote "Sushovan/Steve"?
14
15
          Yes.
     Α.
16
     Q.
          (reading)
17
               "We have a number of items at the moment which we
          need to resolve very quickly given their significance.
18
          These are as follows:"
19
          First bullet (reading):
20
21
               "Update on all large outstanding debtors (as per
          previous e-mail)."
22
23
          Why were you inquiring about that?
          One of the areas that we focused on was debtors or trade
24
     receivables. This is where you have amounts due from customers
25
```

```
which have yet to be collected and in this case quite are long
 1
     overdue, so we're looking to understand what the position is on
 2
     each of those larger balances that are overdue.
 3
          And do understand that, you would ask questions of
 4
 5
     Mr. Chamberlain and Hussain about the status of particular
     debtors; is that correct?
 6
 7
          Yes, that's correct.
     Α.
          And Mr. Chamberlain's comments here after the "SC" in
 8
     brackets "Still working through these," do you see that?
 9
          Yes.
10
     A.
11
          Let's look at the next page. You wrote (reading):
     Q.
               "Rationale for sales to Discover Tech as reseller on
12
13
          Abbott and Hyatt - i.e., why would these companies buy
          through DT when they could deal direct with Autonomy?"
14
          Is that you asking essentially the same question that
15
16
     Mr. Jackson was asking earlier?
17
          It is, yes.
     Α.
          And what was Mr. Chamberlain's comment?
18
     Q.
          It says (reading):
19
     Α.
               "Sushovan to walk through on call this morning."
20
          The next bullet is (reading):
21
     Q.
               "Update on management position with regards total
22
23
          debtors due from MicroTech/DT/Capax which at Q2 end
          totaled 75 million."
24
25
          Do you see that?
```

- 1 **A.** Yes.
- 2 Q. What were you asking there?
- 3 A. We'd noticed in Q2 that the total value of debtors due
- 4 | from those three resellers -- MicroTech, Discover Tech, and
- 5 | Capax -- had grown quite significantly, so we just wanted to
- 6 understand what management's view was on that.
- 7 | Q. And did you ask them a lot of questions about how these
- 8 debts are going to be paid?
- 9 **A.** Say that again. Sorry.
- 10 Q. Did you ask Mr. Hussain and Mr. Chamberlain a lot of
- 11 | questions about how are those debts going to be paid?
- 12 A. We would have done, yes.
- 13 Q. Further down below there's a reference to "Purchase of DT
- 14 | software." Do you see that?
- 15 **A.** Yes.
- 16 Q. And is that asking about the \$4.4 million purchase that
- 17 Mr. Jackson was raising to you?
- 18 **A.** I believe it is, yes.
- 19 Q. Okay. You wrote (reading):
- "We talked to Pete M." --
- Is that Mr. Menell?
- 22 **A.** Yes.
- 23 **Q.** (reading)
- 24 -- "about this today, but he was not aware of the
- 25 technical/commercial rationale for the purchase. We

need to understand this so we can be sure that it 1 makes commercial and technical sense and is at fair 2 value." 3 What were you getting at there, Mr. Welham? 4 5 We're just linking back to what I said earlier. to understand the rationale for this transaction and to make 6 sure that it's at fair value. 7 And I can't remember the conversation, but based on what 8 it says here, I don't think Pete was able to give us a full 9 understanding of the sort of technical and commercial rationale 10 11 for the purchase. Why do you need to understand that? Why is that 12 13 important? Because it's -- because ultimately this transaction is 14 Α. 15 being done at the same time there's revenue being recorded with 16 this particular reseller. So I wanted to make sure there's no 17 risk of a barter transaction. So, in other words, to make sure 18 the two transactions are valid and that they're recorded as a separate and fair value. 19 When you say "fair value," what do you mean? 20 On an arm's length basis. 21 Α. 22 And what does "arm's length" mean? 23 It means at a rate or price which a reasonable third party Α.

Are you familiar with the term "roundtrip"?

24

25

Q.

would be prepared to pay.

- DIRECT / LEACH 1 Α. Yes. What is that? 2 I believe it's where you are effectively moving monies 3 Α. around for the sake of manipulating your financial results. 4 5 Is that part of the reason you're asking questions about Q. fair value and arm's length and those types of questions? 6 7 Α. Yes. And Mr. Chamberlain appears to write (reading): 8 Q. "Pete may not be the best person to talk to about 9 this. This related to the DiscoverPoint engine which was 10 11 included in sales to Bloomberg, National Bank of Canada, and Met Life. Sushovan can provide more background on the 12 13 call." Is that what Mr. Chamberlain told you? 14 I can't remember what he said, but I can just read the 15 16 e-mail here. 17 Okay. Do you know why he was directing this to Sushovan Q. rather than handling it himself? 18 I don't know. 19 MR. LEACH: I'd like to offer into evidence 20 Exhibit 1945 and 1947 --21
- MR. LEACH: -- Deloitte's revenue testing for the quarter.
- 25 **THE COURT:** 1945, 1947, admitted.

THE COURT: Admitted.

1 (Trial Exhibits 1945 and 1947 received in evidence)

## BY MR. LEACH:

- 3 | Q. And if we could, please, look at page 7, Mr. Welham.
- 4 Is this Deloitte's testing for the \$9 million
- 5 Discover Tech/Abbott Labs deal.
- 6 A. Yes, I believe it is.
- 7 Q. Okay. And under the "Details," is this a fair recitation
- 8 of Deloitte's understanding of what this transaction was about?
- 9 A. It will be, yes.
- 10 Q. Further down below in the section for "Collectibility,"
- 11 | there's a paragraph that reads (reading):
- 12 "For additional assurances, we consider the
- commercial rationale for a deal with the specified end
- 14 user. We note that Abbott Labs are a large listed Pharma
- and Healthcare company. The purchase of a legal discovery
- solution appears to be a rational purchase for an entity
- of this size and by using Discover Tech, they're able to
- 18 satisfy the U.S. Government requirement to trade with S
- 19 8(a) Veteran-Owned Businesses."
- 20 Do you see that?
- 21 **A.** I do, yes.
- 22 Q. And is this a summary of the commercial rationale that
- 23 Deloitte was given for this transaction?
- 24 **A.** It is, yes.
- 25 Q. At the time did you have any understanding that

- 1 Discover Tech was not an S 8(a) veteran-owned business?
- 2 A. No, we did not.
- 3 Q. Would that have been relevant to you?
- 4 A. It would, yes.
- 5 **Q.** Why?
- 6 A. Well, because if they weren't, then they couldn't do what
- 7 it says here.
- 8 Q. Okay. And it would question the veracity of what you're
- 9 being told by management?
- 10 **A.** Yes.
- 11 Q. I'd like to show you what is in evidence as Exhibit 1840.
- 12 **A.** (Witness examines document.)
- 13 **Q.** Do you see at the top the e-mail from Mike Sullivan to
- 14 | Sushovan Hussain, Mr. Welham?
- 15 **A.** Yes.
- 16 | Q. And do you see the "Subject: Abbott"?
- 17 **A.** Yes.
- 18 Q. And do you see where it says (reading):
- "Senior attorney vetoed by GC, who says (and has said
- in the past) that they will never authorize
- 21 forward-looking commitment levels. Nothing left to be
- done"?
- 23 At the time you were reviewing this transaction between
- 24 Autonomy and Discover Tech, did you have any understanding that
- 25 Abbott had declined to do the \$9 million deal?

- 1 **A.** No.
- 2 Q. Did you have any of the information that was in this
- 3 e-mail?
- 4 **A.** No.
- 5 Q. Is this -- assuming we're talking about the same deal
- 6 here, is that relevant when you're inquiring about the
- 7 | commercial rationale for the Autonomy/Discover Tech deal?
- 8 A. If we're talking about the same transaction, then, yes.
- 9 **Q.** How so?
- 10 A. Because it calls into question the transaction that we've
- 11 just been talking about with the value-added reseller.
- 12 Q. How does it call it into question?
- 13 A. Well, I can't understand how you could sell something to a
- 14 VAR with an end user where this looks like if it's the same
- 15 deal that the end user has said no. So that just feels very
- 16 odd.
- 17 Q. Let me show you what is in evidence as Exhibit 1912. And
- 18 | if we could go to the second page.
- Do you see up at the top, Mr. Welham, that this appears to
- 20 | be a purchase order dated June 30th, 2011, from MicroTech to
- 21 Autonomy with HP as the end user?
- 22 **A.** Yes.
- 23 | Q. And do you see the amount of \$7 million?
- 24 **A.** Yes.
- 25 **Q.** And is this consistent with your memory of a transaction

- 1 that Deloitte tested relating to MicroTech with HP as the end
- 2 user?
- 3 A. Yes. To MicroTech, yes.
- 4 Q. Okay. If we could scroll down further below.
- Do you see that language "End user and VAR currently
- 6 | anticipate entering into such a license transaction"?
- 7 **A.** Yes, I do.
- 8 Q. Is that similar language to what was included in previous
- 9 purchase orders that we looked at?
- 10 **A.** Yes, it is.
- 11 Q. If that language is untrue, is that relevant to you?
- 12 A. Yes, it is. Yeah.
- 13 **Q.** Why?
- 14 A. Well, if it's untrue, it's very troubling and calls into
- 15 | question what we're being provided with.
- 16 Q. Your work for the second quarter of 2011 ends in or around
- 17 | late July 2011?
- 18 **A.** Yes.
- 19 Q. At any point in time did you learn that Autonomy and
- 20 | MicroTech had entered into an \$8.2 million transaction relating
- 21 to a FISMA cloud proposal?
- 22 **A.** Not to my knowledge, no.
- 23 **Q.** If that were designed to get MicroTech the money to pay
- 24 down this purchase order, would that have been relevant to you?
- 25 **A.** Yes.

- 1 Q. Two more brief documents, Mr. Welham.
- 2 At some point in time did you learn that HP was
- 3 contemplating making an offer to buy Autonomy?
- 4 **A.** Shortly before it happened, yes.
- 5 Q. Okay. Shortly before? What does that mean?
- 6 A. I think it was about 48 hours before.
- 7 **Q.** And this was before the announcement?
- 8 A. Before the announcement, yes.
- 9 Q. And were you asked to do anything in relation to HP's
- 10 potential acquisition of Autonomy?
- 11 **A.** We were asked to take part in a diligence call.
- 12 **Q.** And did that happen?
- 13 A. It did, yes.
- 14 Q. Do you recognize what has been marked and placed before
- 15 | you as Exhibit 2273?
- 16 **THE COURT:** Admitted.
- 17 (Trial Exhibit 2273 received in evidence)
- 18 **THE WITNESS:** (Witness examines document.)
- 19 BY MR. LEACH:
- 20 **Q.** Do you recognize this document, Mr. Welham?
- 21 **A.** I do, yes.
- 22 **Q.** What are these? What is this?
- 23 **A.** These are the questions that KPMG, I think it was, wanted
- 24 | to ask us as part of the diligence call.
- 25 | Q. And Mr. Hussain writes in this e-mail, "My updated

```
1
     comments." Do you see that?
 2
          I do, yes.
     Α.
          And if we could go to the next page.
 3
          Is this a list of KPMG's questions with Mr. Hussain's
 4
 5
     proposed comments interlineated after the questions?
 6
     A.
          Yes.
          Okay. Why was he giving this to you?
 7
     Q.
          We had just been given the questions and I think he was
 8
     just giving his thoughts on the questions themselves.
 9
          Why did you want his thoughts on the questions?
10
     Q.
11
          Well, we didn't particularly need them but he chose to
     Α.
     give us his thoughts.
12
                 In Number 3, it says (reading):
13
     0.
          Okay.
               "Did you identify any instances of fraud,
14
15
          irrespective of the amount, during your audit?
16
          describe cases management have uncovered."
17
          And what's the comment that Mr. Hussain interlineated
18
     there?
          You want me to read it?
19
     Α.
          Yes, please.
20
     Q.
          (reading)
21
     Α.
               "One case in 2010, payroll in SF," San Fran,
22
          "2 million over five years, recovered 1 million for
23
          insurance. Two payroll clerks currently in jail.
24
          offered to return monies. One case in 2008, insurance
25
```

- fraud, Sunnyvale office, \$0.5 million. Have recovered all monies."
- 3 Q. Okay. And after you participated in this call with KPMG,
- 4 was the acquisition of Autonomy announced shortly thereafter?
- 5 A. It was, yes.
- 6 Q. Okay. Would you please look at what has been marked as
- 7 Exhibit 2986?
- 8 THE COURT: Admitted.
- 9 (Trial Exhibit 2986 received in evidence)
- 10 BY MR. LEACH:
- 11 Q. Are you familiar with this document, Mr. Welham?
- 12 **A.** Yes.
- 13 Q. Okay. This is an e-mail from Nigel Mercer to U.K.
- 14 | Cambridge A&A, U.K. Cambridge Businesses Tax. Do you see that?
- 15 | What are those?
- 16 | A. They're e-mail groups. It's essentially an e-mail being
- 17 | sent to the Deloitte Cambridge office.
- 18 Q. And the subject is "Autonomy Proposed Takeover by HP" --
- 19 or "Hewlett Packard"?
- 20 **A.** Yes.
- 21 **Q.** Okay. The date is -- is that September 6, 2011?
- 22 A. Yes, 6th of September.
- 23 Q. Nigel Mercer at the time, what was his role?
- 24 | A. He'd been the lead partner throughout the course of 2011.
- 25 **Q.** And Mr. Mercer wrote (reading):

"You will have seen the news the other week about 1 HP's \$11 billion proposed takeover. I want to give you a 2 little more information on what this might mean for our 3 relationship going forward and provide some reassurance 4 5 that, assuming it goes ahead, it is something we can take in our stride." 6 7 What was Mr. Mercer getting at there? He's just providing some background to the staff in the 8 Cambridge office about the transaction and the implications and 9 what it means going forward. 10 11 What it means for Deloitte and its client Autonomy? Q. 12 Α. Yes. 13 0. Okay. Mr. Mercer wrote (reading): "Autonomy is one of the Cambridge office's largest 14 and most important audit and tax clients." 15 16 Did you agree with that? I do, yes. 17 Α. Okay. And how was it one of the largest and most 18 important audit and tax clients for the Cambridge office? 19 Because of its size. 20 A. Can you give us a rough sense of the size? 21 Q. Well, at the time it was a FTSE 100 company. 22 Α. 23 Okay. Let's scroll down. I think there's a reference to Q. that (reading): 24 25 "Whilst it seems likely that we will lose a FTSE 100

```
audit" --
 1
          That's FTSE?
 2
          FTSE, yes.
 3
     Α.
          And what's that a reference to?
 4
 5
          The Stock Exchange in the U.K.
     Α.
          Okay. And was it a source of pride for you to be auditing
 6
     Q.
 7
     a FTSE 100 company?
          Yes.
 8
     A.
 9
          (reading)
     Q.
          -- "we are confident we will be able to replace the
10
11
          bulk of the revenues lost from HP/Autonomy going
          forwards."
12
          What did that mean?
13
          Well, obviously the first three quarters of HP were EY so
14
15
     it was highly likely that we would lose the audit of Autonomy
16
     following the transaction with HP.
17
          And is this Mr. Mercer in some sense reassuring the
     Q.
     Cambridge office that Deloitte Cambridge is going to be okay?
18
          Yes.
19
     Α.
20
     Q.
          Okay.
21
                          (Pause in proceedings.)
              MR. LEACH: Your Honor, I have a few more exhibits I
22
     want to enter into evidence, but this would be -- it will
23
     take -- it won't take long, and I think this is a convenient
24
     stopping point for lunch.
25
```

THE COURT: Okay. Ladies and gentlemen, we'll take our recess. We'll resume at 1:00 o'clock.

Remember the admonition given to you: Don't discuss the case, allow anyone to discuss it with you, form or express any opinion.

(Proceedings were heard out of the presence of the jury:)

THE COURT: The jury has retired.

By my count -- have a seat.

By my count, we have over 1,000 and perhaps 2,000 pages of evidence -- of documents in evidence. So I'd like the parties to give some thought as to how those materials are to be collected and produced for the jury during their deliberations.

I'm not terribly -- I would not like a system, I don't think, but, I mean -- I've been sitting up here trying to think of different sort of creative ways to do it. I haven't come up with any that don't smack of being an argument; that is, you take a transaction, you put all those exhibits together, and so forth. Well, I know that if one side likes it, the other side won't, even if there's cross-documentation and so forth. So I don't think that's going to work.

That doesn't mean that we just throw up our hands. It means that we just try to figure out some system. What I was thinking about saying was that I don't think I just want to rely on technology in terms of the documentation; that is, oh, we'll give them a disk, or we'll give them, you know, 100 disks

or 50 disks or 30 disks.

We might want to do that, but the very least I think we ought to take all those documents that have been received in evidence and perhaps chronologically, or any other way that the parties can agree, if there is some other way that the parties can agree -- and if not, it will be done chronologically or by exhibit number -- bind them in some folder -- you know, in some plastic thing, like these transcripts, and give them to the jury.

I just think that what I would like to encourage you to do is to talk between yourselves, the parties between yourselves, see if you can come up with some agreement that's satisfactory to the parties.

If you're unable to do so, then, of course, I'll weigh in on it because I think it is my obligation to make sure that the jury, when they go into their deliberations, have some -- I'm not suggesting a road map. Rather, what I'm suggesting is access, meaningful access to the documents.

MR. KEKER: Your Honor, I couldn't agree more about meaningful access, but we will be --

THE COURT: Do you want to stand in front of the microphone, Mr. Keker?

MR. KEKER: -- we will be organizing the, at least I will be, the closing around exhibit numbers. I mean, if you come to something for the note takers, here is a demonstrative

```
or something, I've got these exhibits are the ones, this is the
 1
     testimony, I mean, that's what I want to say about that.
 2
     let's move on to the next.
 3
          So if they can't -- I mean, they're going to have -- if
 4
 5
     they take notes, they'll have the exhibit numbers and the
 6
     subject, and so whatever we do has got to allow them to get to
     exhibit numbers. That's --
 7
              THE COURT: I agree with that. That's absolutely
 8
             The problem is that your demonstratives can't go into
 9
     right.
     the jury room. So in your closing argument if you say
10
11
     "Transaction X, here are the 12 documents" --
12
              MR. KEKER:
                         Right.
13
              THE COURT: -- "by exhibit number," if they don't take
     a note on that, that's lost.
14
                         But there's a lot of note takers here.
15
              MR. KEKER:
              THE COURT: Yeah. I mean, I think -- I always when I
16
     did it, I haven't done it in 25 years, but I assume you say to
17
18
     the jury, "Now, ladies and gentlemen, you look at" --
                          When you did it, they didn't have Elmos.
19
              MR. KEKER:
              THE COURT:
                          Pardon?
20
                         I said when you did it, they didn't have
21
              MR. KEKER:
     Elmos.
22
23
              THE COURT:
                          They had nothing. They had no documents.
     It was before the creation of writing so it was easy, "Remember
24
25
     what so and so said."
```

```
Anyway, talk amongst yourselves. Of course, I don't want
 1
 2
     to restrict argument and I want you to do the argument the way
     you feel comfortable doing your argument; but I'm really
 3
     focusing on access to documents, meaningful access to
 4
 5
     documents, during deliberations. So just give it some thought.
     I've been sitting up here and about to throw up my hands
 6
 7
     because I can't figure out a way to do it.
                          Throw away half the exhibits.
              MR. KEKER:
 8
                                                          That's a
     start.
 9
10
              THE COURT: Well, that was my idea about
     simplification of the Sentencing Guidelines was to remove every
11
12
     other page.
13
          Okay.
                 Thank you.
                           Thank you.
14
              MR. REEVES:
15
                  (Luncheon recess taken at 12:08 p.m.)
16
17
18
19
20
21
22
23
24
25
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Afternoon Session 1 1:02 p.m. Come to order. Court is now in session. 2 THE CLERK: (Proceedings were heard in the presence of the jury:) 3 THE COURT: Let the record reflect all jurors are 4 5 present, parties are present. You may proceed. 6 7 MR. LEACH: Thank you, Your Honor. Good afternoon, Mr. Welham. 8 Q. Good afternoon, ladies and gentlemen. 9 Just a few more topics, Mr. Welham. 10 11 Could we please go back to what is in evidence as Exhibit 12 2273. 13 (Exhibit published to jury.) BY MR. LEACH: 14 15 And if we could look at Mr. Hussain's comments to the 16 Deloitte auditors, in Question No. 2, Mr. Welham, it says, "Do 17 the lead and concurring audit partner" -- do you recall this 18 list of questions in connection with the due diligence call with KPMG? 19 I do, yes. 20 Okay. And No. 2 says, "Do the lead and concurring audit 21 Q. partner and audit software companies" -- "Do the lead and 22 23 concurring audit partner and audit software companies which recognize revenue in accordance with U.S. GAAP. Do you see 24 25 that question?

- 1 **A.** I do, yes.
- 2 Q. And the answer is, "No IFRS but U.S. GAAP rules." Do you
- 3 | know what Mr. Hussain meant by that?
- 4 **A.** I don't, no.
- 5 Q. Did you ever hear Mr. Hussain say publicly that Autonomy
- 6 | complied with U.S. GAAP rules?
- 7 **A.** No.
- 8 Q. If we could please go back to Exhibit 2013.
- 9 (Exhibit published to jury.)
- 10 BY MR. LEACH:
- 11 Q. Mr. Welham, I draw your attention to page 15 of this
- 12 exhibit. Does this involve a discussion of a purchase by
- 13 Autonomy of Discover Technologies software for \$4.4 million at
- 14 | the end of the second quarter of 2011?
- 15 **A.** It would appear to, yes.
- 16 Q. Okay. And this says, "This purchase was made such that
- 17 | Autonomy could complete a number of IDOL-based license revenue
- 18 | sales with Bloomberg, National Bank of Canada, and MetLife, who
- 19 | all required the advanced Microsoft SharePoint connectivity
- 20 provided by the DiscoverPoint product and not currently offered
- 21 by Autonomy products."
- Do you see that?
- 23 **A.** I do, yes.
- 24 **Q.** If that statement were untrue, would that be relevant to
- 25 you?

- 1 **A.** Yes.
- 2 Q. Okay. If Autonomy inserted these discover engine products
- 3 gratuitously into these license agreements, would that be
- 4 | relevant to you?
- 5 **A.** Yes.
- 6 **Q.** Why is that?
- 7 A. Because it would mean what we've been told here is not
- 8 correct.
- 9 **Q.** At the time of your review in Q2/2011, did you have any
- 10 understanding that Discover Tech used a portion of the
- 11 4.4 million to transfer to MicroTechnologies to pay down the
- 12 Vatican debt?
- 13 A. No, I did not.
- 14 Q. Was that relevant information to you?
- 15 **A.** Yes.
- 16 Q. Was that responsive to your inquiries to Mr. Hussain about
- 17 | the collectibility of the MicroTech Vatican deal?
- 18 A. Yes, it would have been.
- 19 Q. I want to talk about -- we've talked a lot about audits
- 20 and a little bit about reviews. What is the difference between
- 21 | an audit and a review?
- 22 **A.** An audit is -- it's very different to review. So review,
- 23 | first of all, is much more high level. We're doing more
- 24 | analytical-based procedures so we're not doing lots of detail
- 25 | testing across all the balances and therefore we give a

1 | negative assurance opinion at the review opinion.

And the work we do is in accordance with a standard called ISRE 2410 and it's essentially ensuring that the condensed financial statements that you produce each quarter are in compliance with a particular accounting standard called IAS 34.

An audit, on the other hand, is much more full in nature. We're doing detailed procedures, giving an actual true and fair audit opinion, and using materiality, which we discussed already.

- 10 **Q.** Now, the audit opinion, that's based on procedures that 11 you perform; correct?
- 12 **A.** Yes.

2

3

4

5

6

7

8

- 13 Q. And it remains management's responsibility to prepare
- 14 truthful financial statements?
- 15 A. Correct, yes.
- 16 **Q.** Is that Deloitte's responsibility?
- 17 **A.** Our responsibility is to do the audit, yes. It is
- 18 management's responsibility to prepare the financial
- 19 statements.
- 20 | Q. How are those two responsibilities distinct?
- 21 **A.** We're ultimately testing and looking for a reasonable
- 22 assurance that the balances are in accordance with IFRS and in
- 23 | accordance with the Companies Act 2006 as well.
- 24 Q. And when you say you give an audit opinion on the year-end
- 25 | financial statements, exactly what are you opining on and what

1 | are you not opining on?

- 2 A. So we're opining on the financial statements themselves,
- 3 which is essentially the numbers in what we call the back half.
- 4 | So anything from the audit opinion onwards is what we're giving
- 5 our true and fair opinion on.
- And then in relation to the front end, our responsibility
- 7 there is to read the front end so that all the words that come
- 8 | before the audit opinion and ensure consistency with the
- 9 financial statements. There are --
- 10 Q. Did -- I'm sorry. I didn't mean to interrupt you.
- 11 **A.** And there's a few other sort of smaller points around
- 12 | compliance of the Companies Act, but that's essentially the
- 13 difference between the two statements.
- 14 Q. Are you wordsmithing the front end of the report?
- 15 **A.** We read to ensure consistency with the financial
- 16 statements.
- 17 Q. Consistency with the numbers?
- 18 **A.** Yes.
- 19 **Q.** And the review opinion you described, those are for the
- 20 quarters?
- 21 **A.** Yes.
- 22 | Q. And you used the term "negative assurance." What does
- 23 that mean?
- 24 A. You can look at the wording that we used in the opinion,
- 25 | but it's -- we're not doing the same level of procedures that

- 1 | we do, so we say that we haven't found anything that's -- that
- 2 | would suggest that the statements are not true and fair.
- 3 Q. Is it fair to say it's not an opinion that the financial
- 4 statements are correct; it's an opinion that nothing has come
- 5 to your attention --
- 6 A. Correct, yes.
- 7 **Q.** -- that they're incorrect?
- 8 **A.** Yes.
- 9 Q. I'd like to talk briefly about Autonomy's sales of
- 10 hardware. Do you have that topic in mind?
- 11 **A.** Yes.
- 12 Q. And I'd like to display for you what is in evidence as
- 13 | Exhibits 271, page 11.
- 14 (Exhibit published to jury.)
- 15 **BY MR. LEACH:**
- 16 Q. 271, page 11, please. My apologies.
- Mr. Welham, I'm showing you a portion of the -- we had it
- 18 there.
- Before we get to the document, Mr. Welham, did you
- 20 understand that in the third quarter of 2009, Autonomy began to
- 21 | sell large volumes of stand-alone hardware?
- 22 **A.** I was aware that there was some larger transactions in
- 23 Q3/2009, yes, in hardware.
- 24 Q. Those were issues that Deloitte reviewed and considered at
- 25 the time?

- 1 **A.** Yes. As part of the review, we did.
- 2 Q. And I'm drawing your attention to the portion of the
- 3 | report to the audit committee down at the bottom. Deloitte
- 4 wrote, "In the event that hardware sales in the year are
- 5 | significant, there may be a requirement to disclose the quantum
- 6 and nature of these sales in the year-end financial statements.
- 7 | Given the size and nature of these transactions, the directors
- 8 | will need to consider carefully the narrative disclosures in
- 9 the Q3 earnings release. This may be of particular relevance
- 10 to discussion of key customers, sales, and gross margins."
- 11 Do you see that?
- 12 **A.** I do, yes.
- 13 **Q.** What were you getting at there?
- 14 **A.** So in Q3/2009, there were many more sales or hardware
- 15 | sales, as you've alluded to, and therefore it was something new
- 16 to an extent, and we were just preparing management for the
- 17 | fact that there might need to be further disclosures
- 18 | considered, depending on how these sales transpired going
- 19 forward.
- 20 **Q.** And is this in some way Deloitte encouraging disclosures
- 21 about it?
- 22 **A.** Yes.
- 23 | Q. Can we please look at the audit committee report for
- 24 | Q2/2010, Exhibit 979 at page 8.
- 25 (Exhibit published to jury.)

## BY MR. LEACH:

- 2 Q. Mr. Welham, I'm showing you a portion of what is in
- 3 | evidence as Deloitte's report to the audit committee for the
- 4 | second quarter of 2010. Do you have that time period in mind?
- 5 **A.** Yes.

- 6 | Q. And do you see the language "presentation and costs
- 7 | associated with hardware sales"?
- 8 **A.** I do, yes.
- 9 Q. And in the Deloitte response down below, do you see where
- 10 | it says, "Given the increasing significance of hardware sales
- 11 to the group's revenues and the resulting impact on the gross
- 12 | margin and operating margin in the quarter and half-year
- 13 results, we would expect appropriate explanations be given in
- 14 | the Q2/2010 press release."
- Do you see that language?
- 16 **A.** I do, yes.
- 17 **Q.** Is this another example of Deloitte encouraging greater
- 18 disclosure about the hardware sales?
- 19 **A.** Yes.
- 20 **Q.** Can we please look at the report for the third quarter of
- 21 | 2010, Exhibiter 1183, page 9.
- 22 (Exhibit published to jury.)
- 23 BY MR. LEACH:
- 24 \ Q. And I draw your attention to the -- do you see the heading
- 25 | "Presentation and Costs Associated with Hardware Sales"?

- 1 **A.** Yes.
- 2 Q. Do you see the Deloitte response down at the bottom?
- 3 **A.** Yes, I do.
- 4 Q. And do you see where it says, "Given the increasing
- 5 significance of hardware sales to the group's revenues and the
- 6 resultant impact on the gross and operating margin in the
- 7 | quarter and half-year results, we would expect appropriate
- 8 explanation to be given in the Q3/2010 press release. It is
- 9 likely that the questions raised in the Q2/2010 press
- 10 | conference are raised again at the Q3/2010 press conference and
- 11 | therefore suggest it would be helpful to include narrative
- 12 regarding the nature of these revenues in the quarterly
- 13 report."
- 14 Do you see that language?
- 15 **A.** Yes.
- 16 **Q.** Is this another example of Deloitte encouraging greater
- 17 disclosure about the hardware sales?
- 18 **A.** Yes.
- 19 Q. And finally, could we please look at Exhibit 1509, page
- 20 | 10. This is an excerpt from the -- your report for the fourth
- 21 quarter of 2010, Mr. Welham.
- 22 (Exhibit published to jury.)
- 23 BY MR. LEACH:
- 24 Q. And I may have the wrong page. Could we go to the
- 25 | previous page. One more. Actually, let's try page 11, please.

And could we scroll down to the bottom. And down 1 There we go. a little further, please. More. 2 Thank you. Do you see the Deloitte response relating to presentation 3 and costs of goods sold and operating expenses? 4 5 Yes. Α. And do you see at the bottom where it says, "Given the 6 increasing significance of hardware sales to the group's 7 revenues and the resultant impact on the gross margin and 8 operating margin in the quarter and full year results, we 9 expect appropriate explanation to be given in the annual 10 11 report." Do you see that? 12 13 Α. Yes. Is this another example of Deloitte encouraging greater 14 15 disclosure about the hardware sales? 16 Α. Yes. 17 Okay. And am I right, all of the accounting relating to Q. 18 the hardware sales was based on the premise provided to you 19 that this was for sales and marketing purposes? Is that fair? That's correct, yes. 20 Α. I've placed before you, Mr. Welham, what has been marked 21 Q. for identification purposes as Exhibit 40. 22 23 Are you familiar with this? THE COURT: Admitted. 24 25 (Trial Exhibit 40 received in evidence)

```
(Exhibit published to jury.)
 1
                             It looks like it's Mr. Hussain's report
 2
              THE WITNESS:
     to the audit committee for Q1/2009.
 3
     BY MR. LEACH:
 4
 5
          When you say Mr. Hussain's report to the audit committee,
     Q.
 6
     what do you mean?
          Each quarter, Mr. Hussain would prepare a report that he
 7
     Α.
     would issue to the audit committee.
 8
          And would this also go to Deloitte?
 9
10
     Α.
          Yes.
11
          And was this part of what you would consider -- part of
     what you would consider in connection with the audit committee
12
13
     meetings?
                We would read it beforehand, yeah.
14
     Α.
              MR. LEACH: Your Honor, I don't intend to show all of
15
16
     these, but I'm offering into evidence Exhibits 126 --
17
              THE COURT:
                          Wait.
                                  Wait.
                                         Okay.
                                                 126.
              MR. LEACH:
                           230.
18
              THE COURT:
19
                          230.
              MR. LEACH:
20
                          486.
              THE COURT:
21
                          486.
              MR. LEACH:
22
                           706.
23
              THE COURT:
                          706.
24
              MR. LEACH:
                           933.
25
              THE COURT:
                           933.
```

```
1
              MR. LEACH:
                           1114.
 2
              THE COURT:
                           1114.
              MR. LEACH:
                          1419.
 3
              THE COURT:
                           1419.
 4
 5
              MR. LEACH:
                          1719.
 6
              THE COURT:
                          1719.
                          And 1959, all of which I think are
 7
              MR. LEACH:
     Mr. Hussain's notes to the audit committee for different
 8
     quarters, and I don't anticipate there is an objection to.
 9
              THE COURT:
                          Admitted.
10
11
          (Trial Exhibits 126, 230, 486, 706, 933, 1114, 1419,
           1719 and 1959 received in evidence)
12
     BY MR. LEACH:
13
          Mr. Welham, I've placed before you what has been marked
14
15
     for identification purposes as Exhibit 2993. Do you recognize
16
     this is an email from Mr. Hussain to you, Richard Knights and
17
     Steve Chamberlain and Rob Knight on or about July 8, 2010?
     Α.
          Yes.
18
              THE COURT:
                          Admitted.
19
              (Trial Exhibit 2993 received in evidence)
20
                       (Exhibit published to jury.)
21
     BY MR. LEACH:
22
          What is this document, Mr. Welham?
23
          Can I just have time to read it, please?
24
25
          Yes, please.
     Q.
```

- 1 **A.** (Witness reviews document.)
- 2 Q. If we could please scroll down a little bit, please.
- 3 **A.** Do you want me to comment on the first email?
- 4 | Q. My question is going to be largely on the first email, but
- 5 | if you need more time at any point, just let me know,
- 6 Mr. Welham.
- 7 Do you remember in July of 2010 issues relating to Brent
- 8 | Hogenson coming to Deloitte's attention?
- 9 **A.** Yes, I do.
- 10 **Q.** What do you understand happened?
- 11 **A.** Brent raised some questions directly to ourselves as
- 12 | auditors and I believe to the audit committee as well, some
- 13 | questions around accounting for certain transactions within
- 14 Autonomy.
- 15 Q. And in the course of -- and did you read those
- 16 allegations?
- 17 **A.** I did, yes.
- 18 Q. And in the course of that, did you solicit responses from
- 19 | management about what had happened and what their position on
- 20 certain matters were?
- 21 A. As a team we did, yes.
- 22 Q. And did you rely on the representations that you obtained
- 23 | from management in evaluating what Mr. Hogenson was raising?
- 24 **A.** Yes.
- 25 **Q.** If we could briefly look at page 6 of Mr. Hogenson's email

- and the paragraph beginning "in February 2010." Do you see
- 2 | that -- do you see some reference to "EDD processing
- 3 | activities"?
- 4 **A.** Yes.
- 5 | Q. Okay. And if we could please go back to page 1, the email
- 6 from Mr. Hussain relating to Capax, EAS, and EDD. Do you see
- 7 that?
- 8 A. Point 4, yes.
- 9 Q. Do you see where he wrote, "Generally each quarter, we
- 10 announce on the quarterly calls that we have removed services.
- 11 Our relationship with Capax as a trusted partner is good and so
- 12 | we will subcontract to them when necessary EDD overflow
- 13 services."
- 14 Do you see that?
- 15 **A.** Yes.
- 16 | Q. "This is a normal part of our business."
- 17 Is that what Mr. Hussain wrote to you?
- 18 A. I can't remember the email, but, yes, it's on here.
- 19 Q. If Capax had a handshake agreement from Autonomy that
- 20 Autonomy was going to make sure Capax got the money to be able
- 21 to make the EDD software payments, would that have been
- 22 | relevant to your assessment of what Mr. Hogenson was raising
- 23 | with you?
- 24 **A.** Yes.
- 25 | Q. Is that something you would have expected Mr. Hussain to

- 1 bring to your attention?
- 2 **A.** If he was aware, yes.
- 3 **Q.** If there was a side agreement in respect of the EDD
- 4 transactions, is that something you needed to know about?
- 5 **A.** Yes.
- 6 Q. In your discussions with Mr. Hussain, did he ever tell you
- 7 | that every deal with MicroTech still had to be sold by Autonomy
- 8 to an end user?
- 9 **A.** Would you say that last part again?
- 10 Q. In your discussions with Mr. Hussain, did he ever tell
- 11 | that you every deal with MicroTech still had to be sold by
- 12 Autonomy to an end user?
- 13 **A.** No.
- 14 Q. Did Sushovan Hussain -- in your discussions with
- 15 Mr. Hussain, did he tell you that every deal with Capax still
- 16 | had to be sold by Autonomy to the end user?
- 17 **A.** No.
- 18 | Q. In your discussions with Mr. Hussain, did he ever tell you
- 19 | that every deal with Discover Tech had to be sold by Autonomy
- 20 to an end user?
- 21 **A.** No.
- 22 | Q. In your discussions with Mr. Hussain, did he ever tell you
- 23 that Autonomy made MicroLink whole on deals that didn't sell
- 24 | through to an end user?
- 25 **A.** No.

- 1 Q. In your discussions with Mr. Hussain, did he tell you that
- 2 Autonomy made Capax whole on any deal that didn't sell through
- 3 to an end user?
- 4 **A.** No.
- 5 Q. By the end of 2011, the end of the Q2/2011, did you have
- 6 any idea that Autonomy had paid \$15 million for EDD services to
- 7 | Capax that it hadn't performed?
- 8 **A.** No.
- 9 **Q.** Is that information surprising to you?
- 10 A. It is very surprising, yes.
- 11 **Q.** Why is that?
- 12 A. Because if you're paying for things, you would expect
- 13 there to be a service, so it just -- yeah, very surprising.
- 14 Q. In your discussions with Mr. Hussain, did he ever tell you
- 15 | that Autonomy had counted revenue in earlier quarters by
- 16 | backdating agreements?
- 17 **A.** No.
- 18 **Q.** Was that relevant to you?
- 19 **A.** Yes.
- 20 **Q.** Was that something that you needed to know about?
- 21 **A.** Yes.
- 22 **Q.** Why is that?
- 23 **A.** Because it goes to cutoff again.
- 24 Q. And as an auditor, is this -- is it a situation where you
- 25 | just ask questions and get responses or is it your expectation

- 1 | that Mr. Hussain would bring issues to your attention?
- 2 A. No. We would expect all information to be provided to us.
- 3 Q. What do you mean by "all information to be provided to
- 4 us"?
- 5 A. All relevant information.
- 6 Q. And if Autonomy management purposely made a false
- 7 | statement to Deloitte, would that be material to you?
- 8 **A.** Yes.
- 9 **Q.** Why is that?
- 10 A. Because it goes against what the -- what UK law and
- 11 | therefore the Companies Act says.
- 12 Q. We've looked at a number of management rep letters. Do
- 13 | those management rep letters require Mr. Hussain to make proper
- 14 | inquiry of the folks in his finance department and elsewhere
- 15 | within Autonomy?
- 16 **A.** Yes.
- 17 **Q.** Why do you make Mr. Hussain do that?
- 18 A. So that he can sign the letter.
- 19 Q. So that you can be assured that somebody has looked into
- 20 this?
- 21 **A.** Yes.
- 22 **Q.** Is that fair?
- 23 **A.** Yes.
- 24 Q. And we've looked at a number of audit confirms where this
- 25 | language about "ongoing continuing" -- "ongoing managerial

```
involvement" is inserted into some of the rep letters. Do you
 1
     recall looking -- or the audit confirmations. Do you recall
 2
     that?
 3
          Yes.
 4
     Α.
 5
          Did that become an element just because of the
     Q.
     confirmation letter or was that always an IAS 18 requirement?
 6
     A.
          It's always part of IAS 18. That hasn't changed.
 7
          In your discussions with Mr. -- going back to the third
 8
     quarter of 2009, our first discussion about SPE and your
 9
10
     discussion with Mr. Hussain, did he disclose to you that the
11
     R&D costs for SPE were not $11 million but were well below $1
     million?
12
13
     Α.
          No.
          A few more documents I want to offer, Mr. Welham, an I
14
     Q.
15
     don't think we need to display this and I believe there is no
16
     objection.
17
          Exhibits 288 --
              THE COURT:
                          288.
18
              MR. LEACH:
19
                          992.
20
              THE COURT:
                          992.
              MR. LEACH:
21
                          1188.
22
              THE COURT:
                          1188.
23
              MR. LEACH:
                          1538.
              THE COURT:
24
                          1538.
                          And 2031, which are additional management
25
              MR. LEACH:
```

```
representation letters to Deloitte.
 1
              THE COURT:
                          2031.
 2
          All exhibits to be admitted.
 3
          (Trial Exhibits 288, 992, 1188, 1538 and 2031 received
 4
 5
           in evidence)
                          Thank you, Mr. Welham.
              MR. LEACH:
 6
          Thank you, Your Honor. I have nothing further.
 7
              THE COURT:
 8
                          Cross.
 9
                             CROSS-EXAMINATION
     BY MR. DOOLEY:
10
11
     Q.
          Good afternoon, Mr. Welham.
                                        My --
          Good afternoon.
12
     Α.
          My name is Brook Dooley, I represent Mr. Hussain.
13
     Q.
          And good afternoon to the jury.
14
15
          You and I have never met before, have we, Mr. Welham?
16
     A.
          We have not, no.
17
          In your role as a manager and a senior manager at Deloitte
     Q.
18
     working on the Autonomy audit, I take it you had a good
19
     opportunity to view the relationship between the Deloitte audit
20
     team and the Autonomy management?
          Yes.
21
     Α.
          And would you describe the relationship as an independent
22
23
     one, Deloitte was independent from Autonomy?
24
     Α.
          Yes.
25
          Would you agree that Deloitte exercised professional
```

- 1 | skepticism when it came to reviewing Autonomy's accounts?
- 2 **A.** Yes.
- 3 Q. Is professional skepticism -- is that a term of art in the
- 4 accounting business?
- 5 A. It's specifically prescribed in the auditing standards,
- 6 yes.
- 7 | Q. Why don't you tell the jury what professional skepticism
- 8 is.
- 9 **A.** It means not just taking management's word for things;
- 10 | actually doing physical testing and have a skeptical mind at
- 11 | all times, so to look for risks within the financials and to do
- 12 | specific procedures on those risks and to always have a
- 13 skeptical mind.
- 14 Q. Did you and your colleagues at Deloitte always have a
- 15 | skeptical mind when you were carrying out the quarterly reviews
- 16 and the annual audits at Autonomy?
- 17 **A.** We did, yes.
- 18 Q. And in carrying forward this professional skepticism, did
- 19 you challenge management's accounting approach when it was
- 20 | appropriate to do so?
- 21 A. We did, yes.
- 22 Q. Did you and your colleagues at Deloitte tell Autonomy
- 23 | management when you disagreed with their proposed accounting
- 24 treatment?
- 25 **A.** Yes. We would have discussions around it, yes.

- 1 Q. Were there occasions when you would disagree with
- 2 Autonomy's accounting approach and they would change their
- approach as a result of your guidance?
- 4 **A.** Yes.
- 5 **Q.** There was some questions asked on your direct examination
- 6 about the size of Autonomy and perhaps the significance to your
- 7 office.
- 8 Do you remember that question about an email in September
- 9 of 2011?
- 10 **A.** I do, yes.
- 11 Q. Did the size of the Autonomy account affect your judgment
- 12 | as an auditor?
- 13 **A.** No.
- 14 Q. Do you believe that it affected the judgment of anybody
- 15 else on the audit team?
- 16 **A.** No.
- 17 | Q. In your role as a -- first a manager and then a senior
- 18 | manager, did you also have an opportunity to observe the level
- 19 of assistance and cooperation provided by Autonomy management?
- 20 **A.** Yes.
- 21 | Q. And were you satisfied by the level of assistance that
- 22 Autonomy provided?
- 23 **A.** Yes.
- 24 **Q.** Did they answer your questions?
- 25 **A.** Yes.

- Did they provide you the information you asked for? 1 Q.
- 2 Yes. Α.

3

4

7

8

9

You've testified and others have testified about the audit Q. process and the difference between quarterly reviews and annual 5 audits, and I think we've covered a lot of that, but there is 6 one piece of it that I do want to focus on, Mr. Welham.

In your role as a manager and senior manager between 2009 and 2011, did you have an opportunity to interact with the audit committee of Autonomy's board of directors?

- Yes. 10 Α.
- 11 Take a minute to just remind the jury what the audit committee of the board of directors is. 12
- It's a collection of board members, so most notably, 13 non-executive directors in the UK who are independent from the 14 15 executive directors, and they oversee the audit process. 16 oversee things around risk and control. And therefore the work 17 we do is reported to the audit committee and it's their job to 18 challenge management and also look at the work we've done.
- And at the end of your quarterly review and annual audit 19 processes, Deloitte provided a report to Autonomy's audit 20 committee; correct? 21
- They did, yes. 22 Α.
- The jury is now familiar with these audit committee 23 That is the document that gets sent to the audit 24 25 committee; correct?

- 1 A. Correct.
- 2 | Q. And along with -- during your quarterly reviews, along
- 3 | with the audit committee report, Deloitte also provided the
- 4 | audit committee with a draft press release; correct?
- 5 **A.** That was also provided. I don't think we provided the
- 6 draft press release, but management provided that, but, yes,
- 7 | that was also available for the audit committee.
- 8 **Q.** Got it.
- 9 So that was provided by management, but it was provided in
- 10 | conjunction with the audit committee report?
- 11 A. Correct, yes.
- 12 Q. And similarly, at the end of the annual audit, Deloitte
- 13 provided the audit committee report to the board and then a
- 14 draft of the annual report was provided as well?
- 15 **A.** Yes.
- 16 Q. And then after those documents had been provided, did
- 17 Deloitte hold a meeting with the audit committee every quarter
- 18 | to discuss the audit committee report and the draft press
- 19 releases and the draft annual reports?
- 20 **A.** Yes.
- 21 **Q.** And who attended those meetings?
- 22 **A.** From the Deloitte side, it would be myself and the
- 23 partners, so in 2009, Richard Knights, and for 2010, most of,
- 24 | Nigel Mercer and '11 as well.
- 25 Q. That was on the Deloitte side. Who else attended the

1 meeting?

- 2 A. So it would be other members of the audit committee, so I
- 3 can't remember every single member, but Mr. Hussain would be
- 4 | there, the audit committee chair in 2010, his name was Jonathan
- 5 Bloomer, I think, and then I can't remember the -- but the
- 6 non-executive directors would attend.
- 7 | Q. When you say "non-executive director," you're talking
- 8 | about somebody who doesn't work for the company, not the CEO or
- 9 the CFO, but somebody who is -- works someplace else or is a
- 10 professor or retired, independent of the company?
- 11 A. Correct, yes.
- 12 Q. And those are the folks who were reviewing the audit
- 13 committee reports and reviewing the draft press releases and
- 14 | reviewing the annual reports?
- 15 A. Correct.
- 16 Q. And what was the purpose of this meeting with the audit
- 17 committee?
- 18 **A.** So it's a fairly standard thing in the UK for listed
- 19 companies, you have to have an audit committee as part of the
- 20 | corporate governance code, and we would run through our report
- 21 | that you've seen and take any questions on that, essentially.
- 22 | Q. So this group of independent directors had an opportunity
- 23 | to ask questions about all the things that we've seen in these
- 24 | audit committee reports; correct?
- 25 **A.** Yes.

- 1 **Q.** The hardware, the resellers, so forth?
- 2 **A.** Yes.
- 3 Q. And at these audit committee meetings, you mentioned that
- 4 Mr. Hussain would attend. Did you also have an opportunity to
- 5 | meet with the audit committee without anybody from the company
- 6 there?
- 7 A. We did, yes.
- 8 Q. And describe that for the jury.
- 9 **A.** So, again, that's another standard feature of an audit
- 10 committee meeting in the UK. So typically at the end of the
- 11 | meeting, there will be a separate session where the auditors
- 12 | will meet with the -- the audit committee members, which are
- 13 the non-executive directors, alone where you can discuss
- 14 anything that you feel you can't discuss with management
- 15 present.
- 16 Q. So they have an opportunity to talk about the accounts,
- 17 | the financial statements, without Mr. Hussain there or
- 18 | anybody -- anybody else from the company?
- 19 A. Correct.
- 20 | Q. Okay. And after this meeting, is it your understanding
- 21 | that the audit committee would vote to approve the press
- 22 | release, the quarterly accounts, and the annual accounts?
- 23 **A.** That's my understanding, yes.
- 24 | Q. And then would the full board of Autonomy approve those
- 25 | accounts as well?

- 1 A. I would assume so, yes.
- 2 Q. I want to pick up where -- one of the topics that
- 3 Mr. Leach raised after the break, and that's Autonomy's
- 4 | hardware sales, and the jury has heard a fair amount about
- 5 this.
- From 2009, 2010, and 2011, Deloitte knew that Autonomy was
- 7 reselling EMC and Dell hardware; correct?
- 8 A. Correct.
- 9 Q. And Deloitte, the Deloitte audit team, knew how much
- 10 hardware Autonomy was reselling; correct?
- 11 **A.** Yes.
- 12 Q. Probably down to the penny? I mean, did you know exactly
- 13 | how much hardware was being sold?
- 14 **A.** We would test the majority of the hardware transactions.
- 15 They would have good -- good level of understanding, yes.
- 16 | Q. And Deloitte knew that Autonomy was reselling the hardware
- 17 at a loss; correct?
- 18 A. Yes. For the most part.
- 19 Q. And Deloitte also knew that some of the hardware that
- 20 | Autonomy was reselling was sold without adding any software to
- 21 it?
- 22 A. Correct.
- 23 Q. Deloitte knew that Autonomy was reselling hardware through
- 24 | hardware resellers as well; correct?
- 25 A. Correct.

- 1 Q. And all of this was known to and discussed, not only with
- 2 | the Deloitte audit team, but also the audit committee and the
- 3 board as well?
- 4 A. Correct.
- 5 Q. Deloitte, the Deloitte audit team, understood Autonomy's
- 6 strategic rationale for selling this hardware at a loss;
- 7 | correct?
- 8 **A.** Yes.
- 9 Q. And is it fair to say that in the third quarter of 2009,
- 10 | management explained that Autonomy wanted to meet existing and
- 11 | potential customers' demand for one-stop shopping?
- 12 **A.** Yes.
- 13 Q. In other words, to be able to supply hardware along with
- 14 software?
- 15 **A.** Yes.
- 16 **Q.** To big customers?
- 17 **A.** Yes.
- 18 Q. Like the banks?
- 19 **A.** Yes.
- 20 Q. And Autonomy also wanted to develop a relationship in
- 21 | Q3/2009 with a particular hardware supplier, EMC; correct?
- 22 **A.** Yes.
- 23 **Q.** And Autonomy management prepared a memo setting forth that
- 24 strategy; correct?
- 25 **A.** Yes.

```
If we could look at Exhibit 263. I don't think -- I don't
 1
     Q.
     think this is in evidence.
 2
              MR. LEACH:
                          263?
 3
              THE COURT: Admitted.
 4
 5
             (Trial Exhibit 263 received in evidence)
                       (Exhibit published to jury.)
 6
     BY MR. DOOLEY:
 7
          It's in one of those black binders on your left or perhaps
 8
     easier on the screen.
 9
          Mr. Welham, do you see that this is an email sent -- I
10
11
     don't think you're on the top email, but the bottom email from
     Steve Chamberlain to you on October 14th, 2009? Do you see
12
13
     that?
          Yes, I see that.
14
     Α.
15
          And he says, "Here is our paper updated for additional
     items received from EMC last night."
16
17
          Do you see that?
          Yes.
18
     Α.
          And this is a memo prepared by Autonomy management
19
     regarding the rationale for selling hardware; correct?
20
          Correct.
                    In Q3/2009.
21
     Α.
          And if we look at page 3 of the exhibit, which is the
22
23
     first page of the attachment to the email, you see at the top,
     "as part of the directors' continual assessment" -- do you see
24
25
     that --
```

Α. Yes. 1 -- paragraph? "Executive management recognized an 2 opportunity to develop an application-based sales and marketing 3 initiative. The background to this position was the 4 5 recognition that there was likely to be continuing rationalization of IT suppliers to major financial institutions 6 7 or institution customers resulting from both the impact of the global credit crisis" and so forth. 8 This was referring to the demand from customers for 9 one-stop shopping; is that right? 10 11 I would say so, yes. Α. And then further down in the memo, there is a paragraph 12 that begins, "It was noted that IBM, EMC, HP, amongst others, 13 were increasingly going to market with combined 14 15 hardware/software application offerings in the compliance 16 space, " and then in the next paragraph, "Autonomy recognized 17 the importance of being able to demonstrate to substantial 18 multinational organizations that they could deliver a combined 19 application solution." 20 So this is about demonstrating the ability to sell software and hardware to big customers; correct? 21 22 Α. Yes. 23 And then the memo continues on to the next page

describing -- there's a description in the -- it says Q3 --

In the paragraph above that, it talks -- the two

24

25

excuse me.

- 1 paragraphs above that, it talks about developing a relationship
- 2 with EMC. In the top paragraph, "through Mike Sullivan,
- 3 | worldwide head of Zantaz, we've begun to develop a relationship
- 4 | with this business." Do you see that?
- 5 **A.** Yes.
- 6 Q. And that's part of the rationale -- part of the rationale
- 7 of these hardware sales was both to be able to sell more
- 8 software, but also to develop a relationship with EMC. That
- 9 was in Q3/2009; right?
- 10 A. That's what we're told, yes.
- 11 Q. And then in -- under the Q3 transaction, it describes the
- 12 | \$45 million purchase of hardware and additional sales and
- 13 marketing support.
- And in the next paragraph, it says -- in the last
- 15 | sentence, "Our intention is to use this opportunity to
- 16 | aggressively further exploit software opportunities with these
- 17 | types of organizations."
- 18 Do you see that?
- 19 **A.** Yes.
- 20 | Q. And in sum, you understood that big picture, Autonomy was
- 21 | selling hardware at a loss to increase its software sales down
- 22 the road; correct?
- 23 A. Correct.
- 24 Q. And the audit team, applying your professional skepticism,
- 25 | you considered and you challenged Autonomy on that rationale;

```
right?
 1
 2
          Yes.
     Α.
          But in the end, you weren't aware of any evidence
 3
     contradicting management's explanation for the reason for why
 4
 5
     they were doing these sales; right?
 6
     A.
          Correct.
          There's a reference in that -- in that memorandum to
 7
     Q.
     building a relationship with EMC. On that topic, do you
 8
     remember something called Project Dynamo at Autonomy?
 9
          I do, yes.
10
     Α.
11
     Q.
          What was that?
          I think Project Dynamo was the potential acquisition of an
12
     element of EMC, from memory.
13
          Was it perhaps the acquisition of a business unit called
14
     Q.
     Documentum?
15
16
          Yes. I believe so.
17
          If you could look at Exhibit 6754, please. It's in
     Q.
18
     your -- it should be in binder 2 of 2 there on the top.
19
              MR. LEACH:
                          No objection.
20
              THE COURT:
                          Admitted.
21
               (Trial Exhibit 6754 received in evidence)
22
                       (Exhibit published to jury.)
     BY MR. DOOLEY:
23
          We can just put it on the screen. Once it's admitted, it
24
25
     can go on the screen.
```

- 1 Do you see this is an email that you're copied on in
- 2 November of 2010, Project Dynamo draft report, draft due
- 3 diligence report?
- 4 **A.** Yes.
- 5 | Q. Were you part of the team that inquired -- looked into the
- 6 possibility of Autonomy acquiring this Documentum division from
- 7 EMC?
- 8 **A.** I was involved in the diligence work, yes.
- 9 **Q.** And do you recall this was approximately a two-and-a-half
- 10 | billion dollar transaction?
- 11 **A.** Yes.
- 12 Q. And did you understand that to be part of or an example of
- 13 | the close connections between EMC and Autonomy?
- 14 A. Would you say that question again? Sorry.
- 15 Q. Well, there was discussion about strategic relationships
- 16 | with EMC in Mr. Hussain's memorandum. And I'm wondering
- 17 | whether you thought of the Documentum acquisition as another
- 18 example of strategic connections between the two companies.
- 19 MR. LEACH: Objection. Vague.
- 20 MR. DOOLEY: I'll withdraw it, Your Honor.
- 21 Q. In Q3/2009 and then rolling forward, there was a question
- 22 | at Autonomy about how to account for the costs of Autonomy's
- 23 | hardware sales; right?
- 24 **A.** Yes.
- 25 Q. In other words, where on Autonomy's income statement the

- hardware costs should be reported, either cost of goods sold or
  sales and marketing?
- 3 **A.** Yes.
- 4 Q. And there's no accounting rule under IFRS which specifies
- 5 how costs should be divided between cost of goods sold and
- 6 operating expenses; correct?
- 7 **A.** That's correct, yes.
- 8 Q. It's a matter of judgment whether you divide it between
- 9 costs of goods sold or sales and marketing?
- 10 **A.** Yes.
- 11 Q. And before I get too far ahead, maybe you could explain
- 12 | the difference between cost of goods sold and sales and
- 13 | marketing, just briefly for the jury.
- 14 A. So cost of goods sold is the first line of expenses below
- 15 revenue and therefore that is the expenditure that gets taken
- 16 off revenue and gives you your gross profit and therefore your
- 17 gross margin.
- 18 And then sales and marketing expenses are below gross
- 19 | margin and therefore impact your operating profit margin.
- 20 **Q.** And Autonomy made the judgment that a portion, not all,
- 21 but a portion of the costs of the hardware that they were
- 22 | reselling should be put to sales and marketing; correct?
- 23 A. Correct.
- 24 Q. And the reason, as you understood it and it was explained
- 25 | to you, was that the hardware sales were being used to drive

1 | software sales?

A. Yes.

- 3 Q. So a portion of "we're buying this computer and then we're
- 4 reselling it and then a portion of why we're doing that is
- 5 | to -- is marketing and so therefore we'll put it to marketing
- 6 expenses." That was about the explanation; correct?
- 7 **A.** That was the concept, yes.
- 8 Q. And you were satisfied, Deloitte, the audit team was
- 9 satisfied with Autonomy's judgment and explanation for how it
- 10 | accounted for these costs?
- 11 **A.** We had some debates around it and we were comfortable with
- 12 | where they ended up, yes.
- 13 Q. And we won't go through it, but Deloitte reviewed
- 14 Autonomy's allocation of hardware costs every quarter; correct?
- 15 A. Correct, yes.
- 16 Q. If one sat down and read all the audit committee reports,
- one would see a discussion of these hardware costs in every
- 18 | audit committee report after Q3/2009; correct?
- 19 A. Correct, yes.
- 20 **Q.** That was an issue you quys paid close attention to?
- 21 **A.** Yes.
- 22 **Q.** And in the course of preparing the -- your quarterly
- 23 | reviews and audits and preparing these audit committee reports,
- 24 Deloitte, the audit team, saw evidence that supported
- 25 | Autonomy's rationale and accounting treatment; right?

- 1 **A.** Yes.
- 2 | Q. And one piece of evidence that you saw was evidence of a
- 3 | linkage between Autonomy's hardware sales and software sales;
- 4 correct?
- 5 **A.** Correct.
- 6 Q. Can you explain to the jury what the evidence of this
- 7 linkage was between hardware and software sales?
- 8 A. So over the course of -- I think it starts in 2010 --
- 9 | management would prepare an analysis which looked at the
- 10 companies they were selling hardware to and the level of
- 11 | software sales with those companies as well, and therefore
- 12 | showing the linkage that if they sell hardware, they sell high
- 13 | margin software as a result.
- 14 | Q. So the linkage analysis showed "we're selling hardware at
- 15 | a ten percent loss to Company A, but we're selling them a bunch
- 16 of software at a really high margin"; is that right?
- 17 **A.** Yes.
- 18 Q. Okay. And is it your recollection that Autonomy's
- 19 | software sales to customers who also bought hardware generated
- 20 profits in excess of the loss relating to the hardware sale?
- 21 **A.** Yes.
- 22 Q. In other words, you were making -- Autonomy was making
- 23 | more money on selling the software to these customers than it
- 24 | was losing selling the hardware? Is that a capsule summary?
- 25 **A.** That's what the spreadsheet showed, yes.

- Q. And those were spreadsheets that you considered and management provided to you?
- 3 **A.** We would review them, yes, as part of our work.
- 4 Q. I want to talk about another topic, accounting topic,
- 5 | related to Autonomy's hardware sales, and this is IFRS 8 and
- 6 segmental analysis. I know everybody is excited to hear this,
- 7 | but the jury has heard about this and I think it will be
- 8 helpful to have you explain it.
- 9 This is an accounting issue that came up in 2009 due to a
- 10 | rule change in IFRS. Do I have that right?
- 11 **A.** Yes.
- 12 Q. Okay. And the question was Autonomy needed to figure out
- 13 | how many operating segments it had in its business; is that
- 14 | right?
- 15 A. Broadly, yes.
- 16 **Q.** Can you explain to the jury what an operating segment is?
- 18 and how decisions are made, and the standard encourages or
- 19 requires you to look at how financial information is prepared
- 20 | internally and how that is then used to make decisions, and who
- 21 makes those decisions is the chief operating decision-maker, is
- 22 | how it's termed in the standard, and they -- and that flow of
- 23 | information is how you then reflect what you disclose in your
- 24 | financial statements.
- So it's all about how management views financial

- information internally and how many segments or elements they 1 break that down into. 2
- Okay. Your answer anticipated my next question, which is 3 Q. how do operating segments relate to disclosures, but maybe you 4 5 could just describe that again.
- So once you've worked out what your operating segments 6 7 are, then you have to provide required disclosures around those segments, or one segment as is the case here, in the notes to 8 your financial statements. 9
  - And so the operating segment analysis determines how a company discloses its revenue, broadly speaking; correct?
- MR. LEACH: Objection. Vague as to "determine." 12 Is 13 ti discretionary? Is it required?
- That's the question. 14 MR. DOOLEY:
- THE COURT: Go ahead. Overruled. 15

information is disclosed in the accounts?

- 16 THE WITNESS: Just ask the question again.
- 17 BY MR. DOOLEY:

10

11

20

- Broadly speaking, is it fair to say that the operating 18 segment analysis under IFRS 8 determines how revenue 19
- Not just revenue. It's other things as well. So you --21 Α. 22 you give a lot more information than just revenue to the 23 balance sheet as well, and then there is another standard, IAS 18, which requires you to give some additional information in 24 relation to revenue.

- 1 Q. Okay. We will come on to the relationship with IAS 18.
- 2 But Autonomy's management determined that revenue -- its
- 3 revenue should be reported in a single operating segment;
- 4 correct?
- 5 A. Correct.
- 6 Q. In other words, Autonomy's management determined that
- 7 | there should be one line for revenue from sale of goods rather
- 8 | than a separate line for separate products or business units;
- 9 correct?
- 10 A. Correct, yes.
- 11 Q. And similarly, one line for revenue from services;
- 12 | correct?
- 13 A. Correct.
- 14 Q. And the Deloitte audit team carefully evaluated
- 15 | management's conclusion; right?
- 16 **A.** We did.
- 17 **Q.** And you considered whether any further disclosures were
- 18 | required under IFRS 8; right?
- 19 **A.** We did.
- 20 **Q.** And Deloitte prepared a memorandum describing its
- 21 | analysis; correct?
- 22 **A.** Yes.
- 23 **Q.** Let's look at that, 6420.
- I move it into evidence. It may be covered by a
- 25 | stipulation.

```
Admitted.
 1
              THE COURT:
              MR. DOOLEY: But if not, I move it in.
 2
              THE COURT: Admitted.
 3
             (Trial Exhibit 6420 received in evidence)
 4
 5
                       (Exhibit published to jury.)
     BY MR. DOOLEY:
 6
          If we could flip back to page 3. At the top it says,
 7
     "Objective: To document the" -- sorry. Let me back up.
 8
          This is a work paper prepared by the Deloitte audit team;
 9
     correct?
10
11
     Α.
          Yes.
          And it says, "The objective is to document the adoption of
12
     IFRS 8 and the impact on the notes disclosures on segments in
13
     the 2009 financial statement"; correct?
14
          Yes.
15
     Α.
16
          And then it goes on to describe IFRS 8, and at the bottom
17
     of the page, it says, "The panel encourages board of directors
18
     to test their initial conclusions by considering the following
     questions, and then it goes to the next page, and there is a
19
     list of questions: "What are the key operating decisions made
20
     in running the business? Who makes these key operating
21
     decisions?" And so forth and so on.
22
23
          Do you see that?
24
          Yes.
     Α.
          And is that what you were describing earlier when you said
25
```

that the determination of whether you have one operating

- 2 segment depends on how information in the company is reported
- up to the chief decision-maker?
- 4 **A.** Yes.
- 5 **Q.** And at page 5 of this memorandum, there is a conclusion
- 6 | that Dr. Lynch, Mike Lynch, is the chief operating
- 7 decision-maker of Autonomy. Do you see that? Just under the
- 8 bullet point.
- 9 **A.** Yes.
- 10 Q. And then in the next couple paragraphs, it talks about --
- 11 | the memo talks about how information is reported up. "The
- 12 | group reported under single segment as the nature of all the
- 13 group's core operations are comparable because the core
- 14 | technology is a generic piece of technology which may be used
- 15 | in a number of manners."
- And then it goes on in the next paragraph, "The company
- 17 does not maintain distinct business lines such as manufacturing
- 18 | and advertising" and so forth.
- 19 So this is the analysis of how the information is provided
- 20 | up within the company; correct?
- 21 **A.** Yes. Some of the information, yes.
- 22 | Q. And then if you go to page 10, the conclusion is
- 23 Management has demonstrated that it has one segment per IFRS
- 24 on the basis that Mike Lynch is the chief operating
- decision-maker and that he does not make decisions based on

divisions or disaggregated data relating to the business 1 activities of the group. Management has complied with the 2 disclosure requirements of the standard." 3 Do you see that? 4 5 Yes. Α. There is also -- if you go back just to page -- page 9 of 6 the exhibit, there is a -- it's paragraph -- there is a 7 paragraph in italics that begins 32. Do you see that? 8 Yes. Yes. 9 Α. Can you describe what paragraph 32 says generally? 10 11 Well, I might just read it out, actually. I don't Α. remember each paragraph. 12 "An entity shall report the revenues from external 13 customers for each product and service or each group of similar 14 15 products and services unless the necessary information is not 16 available and the cost to develop it would be excessive in, 17 which case that fact shall be disclosed. The amounts of revenues reported shall be based on the financial information 18 used to produce the entities' financial statements." 19 And that was -- that was an additional rule under IFRS 8, 20 a subparagraph that Deloitte considered and decided didn't 21 22 require separate disclosures; is that correct? 23 Correct, yes. Α. And then there is -- in that paragraph, there is also --24

I'm sorry. In the next paragraph, the last sentence reads,

"However, the split between product sales and provisions of 1 services will be disclosed as per IAS 18." 2 What does that mean? 3 Sorry. I'm just trying to find the sentence. I found it 4 5 now. So there are additional requirements in IAS 18 with 6 regards to revenue and what you should disclose and that 7 requires you to split revenues between sale of goods and 8 rendering of services and then interest and a few other things. 9 So you have to give that disclosure as well. 10 11 So the split between sale of goods and services, that's You have to do those two? 12 required. 13 Α. Yes. It's not like if -- you're disclosing services because you 14 15 think it's important. You have to disclose services and you 16 have to disclose sale of goods; right? It's a specific requirement, yes. 17 Α. Yes. 18 And then the question is whether you are required to 19 disclose separate segments within each of those, separate 20 segments for sale of goods and separate segments for sale of 21 services? 22 Not really, no. So that -- that is separate to IFRS 8.

So then within that, if you had more than one segment, then

you'd have to think about what you disclose within those.

the two are not quite related.

23

24

- 1 Q. Okay. And this conclusion -- just to finish with this
- 2 document, this conclusion regarding Autonomy's segmental
- analysis, if you look at the front page of this document, it
- 4 says "consultation on difficult or contentious matters." Do
- 5 you see that?
- 6 **A.** Yes.
- 7 Q. So this was an issue that the audit team took up to senior
- 8 | people at Deloitte to get their analysis; correct?
- 9 **A.** It goes to our technical team, yes.
- 10 | Q. And Autonomy -- Autonomy and Deloitte also discussed this
- 11 approach with the FRRP; correct?
- 12 **A.** Yes.
- 13 Q. And can you tell the jury just what is the FRRP, briefly?
- 14 **A.** It's otherwise known as the review panel which is some
- 15 part of the FRC regulatory body in the UK that reviews
- 16 | companies' financial statements and financial reporting.
- 17 | Q. And this FRRP, this regulatory body, also approved of --
- 18 was satisfied with Autonomy's approach to reporting one
- 19 segment; correct?
- 20 MR. LEACH: Objection. Vaque as to time and
- 21 foundation.
- 22 BY MR. DOOLEY:
- 23 Q. Well, did you participate in discussions with the FRRP in
- 24 2009 and 2010 --
- 25 A. I did not, no.

1 Q. You did not. Okay.

Let's look at Exhibit 428, which is in evidence, which is the 2009 annual report.

(Exhibit published to jury.)

## BY MR. DOOLEY:

- 6 Q. And if we could look at page 50. And page 50 at the top,
- 7 | it says "segmental analysis." And that's the discussion that
- 8 | we were just having. This is where it describes why Autonomy
- 9 has a single operating segment; correct?
- 10 **A.** Yes.

2

3

4

- 11 Q. And then if you flip the page onto page 49, at the bottom,
- 12 | there is the disclosure -- this is of Autonomy's revenue broken
- out into sale of goods and rendering of services; correct?
- 14 **A.** Yes.
- 15 Q. And the -- do you see that the sale of goods is not
- 16 | divided up into separate product lines or business units?
- 17 | Correct? It's just one line?
- 18 **A.** Yes.
- 19 Q. And that's a result of the fact that Autonomy has one
- 20 | operating segment; correct?
- 21 A. Correct.
- 22 Q. Okay. And given the determination that Autonomy had one
- 23 | operating segment, would you agree that it would have been
- 24 | inconsistent with IFRS 8 for Autonomy to separately disclose
- 25 | business units or products under sale of goods in the financial

```
statements?
 1
          You can voluntarily disclose more, but it's not required
 2
     by the standard.
 3
          In 2010, the audit team revisited this issue of segmental
 4
 5
     disclosure; correct?
 6
     A.
          Yes.
          And considered whether any changes to the business in --
 7
     Q.
     that had taken place in 2010 might change the conclusion about
 8
     one operating segment; correct?
 9
          Yes.
10
     Α.
11
          And among other changes, the audit team considered whether
     the increased level of hardware sales that they had seen
12
     throughout 2010 constituted a separate operating segment;
13
     correct?
14
15
     Α.
          Yes.
16
          And the audit team's conclusion was that the hardware
17
     sales did not constitute a separate operating segment requiring
18
     disclosure?
19
     Α.
          Correct.
20
          If we could look at Exhibit 6482.
                          No objection.
21
              MR. LEACH:
22
              THE COURT:
                          Admitted.
             (Trial Exhibit 6482 received in evidence)
23
                       (Exhibit published to jury.)
24
25
     ///
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## BY MR. DOOLEY:

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Q. We will put it on the screen.

We won't go through all the details, but this is a memorandum prepared at the -- in connection with the 2010 audit, and the conclusion was that Deloitte reached the same conclusion, that Autonomy -- Autonomy's -- Autonomy had one operating segment. That was the conclusion?

- A. That's correct, yes.
- Q. If you look at page 6 of the exhibit, there is a discussion of hardware sales and whether hardware sales constitute a separate operating segment; correct?
- 12 A. Correct.
- Q. And then if we look at page 9, I think the conclusion down at the bottom -- I'm sorry: "We concur with management's conclusion that in accordance with the guidance provided by IFRS 8, Autonomy continues to have a single operating segment."

And that's reflected in the 2010 annual report, if we look at Exhibit 1352, which is in evidence, I believe, already. If we look at page 60, you see the segmental analysis, and then on the prior page, you see the division between, at the bottom, a single line item for sale of goods; correct?

- A. Yes.
- Q. In your role as an auditor, a member of Autonomy's audit
  team, in addition to reviewing and auditing the financial
  statements of Autonomy, you also reviewed the narrative

- 1 portions of Autonomy's press releases and annual reports;
- 2 correct?
- 3 **A.** We read them, yes.
- 4 Q. Okay. And if you saw something -- and just so we're
- 5 clear, the narrative portion, sometimes it's referred to as the
- 6 | front half and the back half; is that correct?
- 7 **A.** That's correct, yes.
- 8 Q. So in the back of the annual report, you have the numbers,
- 9 the financial statements, and in the front, you have the words,
- 10 the narrative, "here is what our business is about" and so
- 11 | forth; right?
- 12 A. Correct.
- 13 Q. And Deloitte, the audit team, is responsible for auditing
- 14 | the financial statements, but you also read the narrative
- 15 | section; correct?
- 16 A. Correct.
- 17 | Q. And if you saw something in the narrative portion of
- 18 | either a press release or an annual report that was
- 19 inconsistent with the financial statements or was misleading in
- 20 | any way, you certainly would have said something; correct?
- 21 A. Correct.
- 22 | Q. And did you -- I assume you did. You reviewed the
- 23 | narrative portion of Autonomy's 2010 financial statements?
- 24 **A.** Yes.
- 25 | Q. Let's look at page 15 of Exhibit 1352, which is the 2010

```
financial statement.
                           Just directing your attention to the top
 1
     left-hand part of the page where it says "financial model,"
 2
     just read that paragraph to yourself.
 3
          (Witness reviews document.)
 4
 5
          Okay.
 6
     Q.
          Mr. Welham, do you see the reference to "pure software
     model" there?
 7
          Yes.
 8
     Α.
          And you understood the reference to "pure software model"
 9
     Q.
     to be -- to distinguish Autonomy from companies that have a
10
11
     large percentage of their revenues that stem from professional;
     services; correct?
12
13
     Α.
          Yes.
          You didn't understand that sentence to mean that Autonomy
14
15
     only sold software; correct?
16
     Α.
          Correct.
17
          The point was to distinguish -- the point of the language
     Q.
18
     in the first sentence, the "pure software model," is to
19
     distinguish Autonomy from companies described in the second
20
     sentence; correct?
21
                         Objection. Foundation.
              MR. LEACH:
22
              THE COURT:
                          Sustained.
          Did he write this?
23
                                I'm asking his understanding.
24
              MR. DOOLEY: No.
25
     sorry, Your Honor.
```

- 1 **Q.** Was it --
- 2 **THE COURT:** Go ahead.
- 3 BY MR. DOOLEY:
- 4 Q. Was it your understanding, Mr. Welham, that the reference
- 5 to "pure software model" was to distinguish Autonomy from the
- 6 companies that are described in the second sentence that have a
- 7 large percentage of revenue that stem from professional
- 8 services?
- 9 **A.** Yes.
- 10 Q. And when you reviewed this 2010 annual report, Autonomy
- 11 | had been reselling hardware from EMC and Dell for some time;
- 12 | correct?
- 13 A. Correct.
- 14 Q. And I think the numbers are close to perhaps a hundred
- 15 | million dollars in hardware sales in 2010; correct?
- 16 **A.** Yes.
- 17 | Q. And you didn't believe that this reference to "pure
- 18 | software model" was in any way inconsistent with your
- 19 | understanding of Autonomy's business, did you?
- 20 **A.** No.
- 21 | Q. And you didn't believe that this statement was misleading
- 22 | in any way in light of Autonomy's hardware sales, did you?
- 23 A. I did not, no.
- 24 \ Q. You certainly would have said something if you did?
- 25 **A.** Yes.

- 1 Q. You reviewed a lot of, in your role as one of the lead
- 2 | people on the audit team -- you reviewed a lot of quarterly
- 3 press releases and a couple of annual reports at Autonomy;
- 4 correct?
- 5 **A.** Yes.
- 6 Q. Did you see any statements in Autonomy's quarterly press
- 7 | releases or annual reports that you thought were inconsistent
- 8 with Autonomy's hardware sales?
- 9 **A.** No.
- 10 Q. Did you see any statements in any of Autonomy's quarterly
- 11 press releases or annual reports that you thought were
- 12 | misleading in light of Autonomy's hardware sales?
- 13 **A.** No.
- 14 Q. You were asked some questions by Mr. Leach about
- 15 references in the audit committee reports to disclosure of
- 16 hardware.
- 17 Was the Deloitte audit team comfortable with the level of
- 18 disclosure made by Autonomy with respect to its hardware sales?
- 19 A. Yes. We could accept the level of disclosure provided.
- 20 **Q.** And if you weren't, you certainly would have said
- 21 | something; right?
- 22 A. Correct.
- 23 Q. I want to switch gears, Mr. Welham, and talk about revenue
- 24 | recognition on the sales to these resellers.
- Revenue recognition for sale of goods is governed by the

```
rule IAS 18.14; is that right?
 1
          I can't remember the specific paragraph numbers, but I'll
 2
     take your word for it.
 3
                 Spending too much time with these rules.
 4
 5
          Well, let's look at it. Let's -- if we can call up
     Exhibit 6737. I would move this in.
 6
              THE COURT: Admitted.
 7
              (Trial Exhibit 6737 received in evidence)
 8
                       (Exhibit published to jury.)
 9
     BY MR. DOOLEY:
10
11
          Mr. Welham, do you recognize Exhibit 6737 as International
     Accounting Standard 18?
12
13
     Α.
          Yes.
          And this International Accounting Standard is part of what
14
     we've been referring to as the IFRS rules; is that right?
15
16
          Yes.
                It's part of IFRS.
          And if you -- the title is "Revenue," and if you look at
17
     Q.
18
     page 8 of the exhibit, it refers to sale of goods. Do you see
     that?
19
20
     A.
          Yes.
          And Rule 14 there says, "Revenue from sale of goods shall
21
     Q.
     be recognized when all of the following conditions have been
22
23
     satisfied." And it lists -- and the jury has seen these rules
     now, but first is that "The entity has transferred to the buyer
24
```

the significant risks and rewards of ownership. The entity

retains neither continuing managerial involvement to the degree 1 usually associated with ownership nor effective control over 2 the goods sold. The amount of revenue can be measured 3 It's probable that the economic benefits associated 4 5 with the transaction will flow to the entity and then the costs incurred or to be incurred in respect to the transaction can be 6 measured reliably." 7 Those are kind of the touchstones for revenue recognition 8 'correct? 9 Correct. 10 Α.

- Q. And then in Rule 18.15, it says, "In most case" -- in the middle there, "In most cases, the transfer of risk and rewards of ownership coincides with the transfer of the legal title or the passing of possession to the buyer." Do you see that?
- 15 **A.** Yes.

20

21

22

23

24

- 16 **Q.** In other words, in most cases, risks and rewards of
  17 ownership pass with delivery of the item you're selling. Once
  18 you've handed the thing over, then that's when risks and
  19 rewards pass, in most cases. Is that a fair summary?
  - **A.** That's what it says, yes.
  - Q. And then there are some examples of where the entity, the seller, retains the significant risks of ownership and says that if they do retain the significant risk of ownership, the transaction is not a sale and revenue can't by recognized.
    - So one example is "if the entity that is selling retains

- 1 | an obligation for unsatisfactory performance not covered by
- 2 | normal warranty provisions." Do you see that?
- 3 **A.** Yes.
- 4 Q. And then the next one is "when the receipt of the revenue
- 5 | from a particular sale is contingent on the derivation of
- 6 revenue by the buyer from its sale of goods." Do you see that?
- 7 **A.** Yes.
- 8 Q. And then it goes on.
- 9 Those are examples of where risk hasn't passed in
- 10 paragraph 16; correct?
- 11 **A.** They are examples, yes.
- 12 Q. And -- we can leave those up just for a second there.
- These rules, IAS 18.14 and the following paragraphs, these
- 14 | are the rules that apply to the sales to end users, to VARs
- 15 | alike; correct?
- 16 A. Correct.
- 17 | Q. So these are the rules, and when we're talking about these
- 18 | sales to resellers, these are the rules that apply; correct?
- 19 **A.** Yes.
- 20 **Q.** And when applying these rules in the case of a sale to a
- 21 reseller, you'd agree that the relevant agreement for revenue
- 22 recognition purposes is the agreement between, in the case of
- 23 | Autonomy, Autonomy and the reseller; correct?
- 24 **A.** Yes.
- 25 | Q. So for applying -- if you want to know if you can

- 1 | recognize revenue when you're selling to a reseller, the
- 2 relevant agreement you look at is the agreement between the
- 3 seller and the reseller; correct?
- 4 **A.** Yes.
- 5 Q. It's not relevant for the purposes of revenue recognition
- 6 | whether the party with whom the seller, in this case
- 7 Autonomy -- it's not relevant for the purposes of revenue
- 8 recognition whether the party with whom Autonomy has contracted
- 9 is a VAR or an end user; right? The same rules apply?
- 10 A. Same rules, yes.
- 11 Q. And when you're selling to a reseller, it's not even a
- 12 requirement that you identified an end user; correct?
- 13 A. Correct.
- 14 Q. You could just sell to a reseller without listing an end
- 15 user; correct?
- 16 **A.** Yes.
- 17 **Q.** And this -- this rule that allows recognition of revenue
- 18 to -- on sale to the reseller, sometimes that's called
- 19 | "recognizing revenue on sell-in." Have you heard that phrase?
- 20 A. I have, yes.
- 21 **Q.** And recognizing revenue on sell-in means selling to the
- 22 reseller?
- 23 **A.** Yes.
- 24 Q. And if you recognize revenue on sell-through, it means
- 25 | when the reseller sells it on; correct?

1 A. Correct.

- 2 Q. And that's a difference between U.S. accounting, the U.S.
- 3 GAAP rules and IFRS; correct?
- 4 A. It's one of the differences, yes.
  - **Q.** One of the differences.
- 6 U.S. GAAP rules require a sale by the end user to the
- 7 | customer before he can recognize revenue; correct?
- 8 A. I believe so, yes.
- 9 **Q.** When -- in 2009, 2010, 2011 when the audit team was
- 10 | evaluating Autonomy's accounts, you prepared -- and we've seen
- 11 | some of them -- detailed memorandum regarding the large deals
- 12 | that came in in a quarter, deals over a million dollars; is
- 13 | that right?
- 14 **A.** Yes.
- 15 Q. Let's -- if we could look at Exhibit 702J just as an
- 16 | example of how this works.
- 17 **THE COURT:** Is 702 in?
- 18 MR. DOOLEY: I think it's part of the stipulation.
- 19 **THE COURT:** So 702 admitted. The whole thing or J or
- 20 what?
- 21 MR. DOOLEY: 702J is the specific exhibit that is the
- 22 | work paper for transactions --
- THE COURT: So 702J is admitted.
- 24 MR. DOOLEY: I think all of 702 is admitted and I'm
- 25 | just referring to J.

702 is admitted in its entirety. 1 THE COURT: (Trial Exhibit 702 received in evidence) 2 (Exhibit published to jury.) 3 BY MR. DOOLEY: 4 5 If you could blow up the upper left-hand corner, this is Q. the sale in Q1/2010 -- the jury has heard about this -- to 6 MicroTech for the end user the Vatican; right? 7 Yes. 8 Α. And if we scroll down to line 21/22, it says, "This deal 9 Q. provides the end user, the Vatican Library" -- sorry. Let's 10 11 let Jeff get caught up -- "for the following software," and then it lists a bunch of software; correct? 12 13 Α. Yes. And then if we go down to line 51, you write, "We have 14 reviewed the signed PO from MicroTech and the original VAR" --15 16 I'm sorry. Deloitte wrote -- I don't know if you prepared this, but 17 it was prepared by Deloitte. 18 Deloitte writes, "We have reviewed the signed PO from 19 MicroTech and the original VAR agreement between Autonomy and 20 MicroTech. This was done to identify any terms which might 21 22 restrict recognition of revenue. No such terms were noted." 23 And that's -- again, you're examining the contract between Autonomy and MicroTech here; correct? 24 25 Α. Correct, yes.

- 1 Q. And then in the next sentence, it says, "We've also
- 2 | obtained a revenue confirmation from the customer which
- 3 confirms the above invoice is valid and that there are no side
- 4 | agreements and this is documented in the file."
- 5 Do you see that?
- 6 A. I can see that.
- 7 | Q. That's a revenue confirmation from MicroTech; correct?
- 8 **A.** Yes.
- 9 Q. Not in this instance the Vatican?
- 10 A. Correct.
- 11 Q. And then there is -- and then it says, "satisfactory" and
- 12 then there is a discussion of something called "maintenance"
- 13 | element" and then "collectibility" and that's just an
- 14 assessment of whether Autonomy or, rather, whether MicroTech --
- 15 | it's probable that MicroTech could pay for this invoice;
- 16 | correct?
- 17 A. Correct, yes.
- 18 Q. And what -- and "probable" is the right standard; right?
- 19 When you're evaluating collectibility, it's whether it's
- 20 probable that the customer will pay?
- 21 A. Yes. I think it uses the phrase "reasonably possible,"
- 22 but, yes.
- 23 | Q. Okay. Not a certainty, but it's reasonably probable that
- 24 | they will pay?
- 25 **A.** Yes.

And then there is various testing here that Deloitte did 1 Q. with respect to MicroTech. 2 "MicroTech are a large VAR that has done a number of 3 significant deals with Autonomy in previous quarters. During 4 5 Q1, Autonomy received a total of 10.7 million from MicroTech in 6 settlement of previous deals. This was in line with the payment terms on those deals." 7 Why is that relevant to collectibility? 8 We look at various things, but a good piece of evidence is 9 looking at previous cash collection. So if you've seen cash 10 11 coming in in previous quarters, then that's good evidence that they are able to pay. 12 Got it. 13 0. And then we've -- the next line, "We reviewed the debtors' 14 15 ledger and note that MicroTech is current." 16 Again, why is that relevant to collectibility? 17 We're just making sure there that there are no long 18 overdue debts. And then in the next paragraph, "MicroTech is a non-listed 19 20 U.S. company. There is little financial information in the 21 public domain. As such, management has facilitated the collection of some recent financial data from the CFO of 22 MicroTech. This was in the form of a written letter to Steve 23 This has been documented on the file." Chamberlain. 24

25

What's that about?

- So I'm just trying to remember. I think that MicroTech 1 Α. actually issued a letter just confirming their financial 2 position because they're a U.S. private company, and as it says 3 there, there is very little data available. 4 5 Again, that's in furtherance of determining whether it's Q. 6 probable that MicroTech can pay, you look at their financial statements? 7 Yes. As one of the factors we consider. 8 Let's look at Exhibit 1709C, which is also in evidence 9 Q. pursuant to a stipulation. 10
- 11 (Exhibit published to jury.)
- BY MR. DOOLEY: 12
- Do you see that this is a work paper for sale in Q1/2011 13 ο. to Discover Tech for the end user ThinkTech? 14
- 15 Yes. Α.

17

18

19

20

21

22

23

- 16 Do you see that?
  - And, again, there's a discussion of the deal at the top, and then starting at line 50, "We have reviewed the agreement for any terms that would restrict upfront recognition of revenue. None were noted."
  - And then in the next line down, line 55, "We've also obtained a revenue confirmation from the customer which confirms that the above invoice is valid; that there are no side agreements."
- 25 Do you see that?

- 1 **A.** Yes.
- 2 Q. And that's a confirmation from Discover Technologies;
- 3 right?
- 4 **A.** Yes.
- 5 Q. And then down on collectibility, "When considering
- 6 deal" -- this is line 70.
- 7 When considering deals done through a VAR, the primary
- 8 | concern over collectibility is over the VAR. Should they fail
- 9 to collect the amounts owed from the end user, they are still
- 10 | contractually obliged to pay Autonomy for the software
- 11 purchased."
- 12 Do you see that?
- 13 **A.** Yes.
- 14 Q. And was that a standard provision in Autonomy's agreements
- 15 | with the resellers?
- 16 A. I can't remember all the words, but, yes, ultimately when
- 17 | they sold to the VAR, the VAR had to pay them, irrespective of
- 18 when the end user pays the VAR.
- 19 Q. So whatever happens -- when the reseller buys from
- 20 | Autonomy, whatever happens with the end user, the reseller
- 21 remains on the hook to Autonomy?
- 22 A. Yes. That was what the contract said.
- 23 | Q. Okay. And the Deloitte audit team again completed one of
- 24 | these, and we're not going to look at all of them, but
- 25 | completed a work paper like that for every sale to a reseller

- 1 | over a million dollars; correct?
- 2 A. Correct.
- 3 Q. And also other sales over a million dollars, but every
- 4 | sale to a reseller over a million dollars got one of these
- 5 worksheets; correct?
- 6 A. Yes. As long as we were aware of it, then we looked at
- 7 | it, yes.
- 8 Q. And Deloitte also tested a sample of deals under a million
- 9 dollars; right?
- 10 A. Correct.
- 11 **Q.** How did you do that?
- 12 **A.** We would calculate a sample size using our materiality and
- 13 then we would spread that sample size over the course of the
- 14 reviews throughout the year.
- 15 Q. So as long as these five IAS 18 criteria are met on the
- 16 | sale to the VAR, then the revenue can be recognized; right?
- 17 **A.** Yes.
- 18 | Q. And as long as the criteria are met, there is no reason to
- 19 consider the commercial rationale or substance of any onward
- 20 | sale by the reseller; correct?
- 21 A. Correct. It's just based on the agreement that we have.
- 22 | Clearly if there are other agreements, that's a separate issue.
- 23 Q. And as long as the criteria in IAS 18 are met, it's okay
- 24 | if the sale -- if the purpose of the sale to the reseller is to
- 25 | get revenue in a particular period; right?

```
Just say the question again.
 1
     Α.
                                         Sorry.
          I said as long as the criteria of IAS 18 are met, it's
 2
     okay if the purpose for the sale to the reseller is to get
 3
     revenue in that period?
 4
 5
          As long as there is a genuine sale and the risks and
     rewards are transferred, so meaning the criteria would be met,
 6
 7
     so then yes.
          And as long as the criteria are met, there is nothing
 8
     wrong with making a sale at the last minute; right?
 9
          Correct. As long as it's in the quarter.
10
     Α.
          If we could look at Exhibit 6371D.
11
     Q.
                                               This is the --
              THE COURT: Admitted.
12
             (Trial Exhibit 6371D received in evidence)
13
              THE COURT: We are going into a specific transaction.
14
15
     Maybe now is a good time for a recess.
16
          Ladies and gentlemen of the jury, remember the admonition:
     Don't discuss the case, allow anyone to discuss it with you,
17
18
     form or express any we will resume at a quarter of 3:00.
          (Proceedings were heard out of presence of the jury:)
19
                          So where are we in the examination?
20
              THE COURT:
              MR. DOOLEY: Certainly another -- certainly another
21
     hour, but I'll --
22
23
              THE COURT:
                          Certainly another what?
              MR. DOOLEY: I said certainly another hour, hour and a
24
     half.
25
```

```
1
              THE COURT:
                          Oh, okay. So we are not finishing with
 2
     this witness today?
              MR. DOOLEY: Your Honor, I think we agreed to make all
 3
     efforts to finish with the witness because he has travel, and
 4
 5
     so --
              THE COURT:
                          Okay. How are we going to do that?
 6
              MR. DOOLEY: Well, we'll --
 7
                          I can't keep the jury here.
              THE COURT:
 8
              MR. DOOLEY: Well, we'll --
 9
                         So figure it out.
10
              THE COURT:
11
              MR. KEKER:
                          Can we keep them until 4:15 or 4:30?
                                                                 That
     is something that we had talked to them about before.
12
13
     hadn't talked to the jury about it.
              THE COURT: We didn't warn the jury or anything.
14
15
     Usually I warn them.
          I'll keep them here until 4:15 and either we are finished
16
     with the witness or we're not.
17
              MR. KEKER: Your Honor, there are a couple of matters
18
     we want to raise before we leave for the weekend.
19
20
     unrelated to this. We can do them anytime, at the end of the
21
     day, whenever you want to.
22
              THE COURT: Let's do them at the end of the day.
23
     Okay.
24
                       (Recess taken at 2:30 p.m.)
25
                    (Proceedings resumed at 2:52 p.m.)
```

(Proceedings were heard in the presence of the jury:) 1 Please be seated. 2 THE COURT: Let the record reflect all jurors are present, the parties 3 are present. 4 5 You may continue. Thank you, Your Honor. MR. DOOLEY: 6 Mr. Welham, if you could look at Exhibit 6371D, which is 7 Q. in evidence. This is a work paper for the Q3 2009 sale to 8 Capax for Kraft. 9 I just want to call your attention to line 51 (reading): 10 11 "Just per discussion with Steve Chamberlain, we note that the background to this deal was that Autonomy was 12 initially dealing directly with Kraft to secure the deal. 13 However, due to internal procedures at Kraft, it meant 14 15 that this deal could not be signed until the October 2009 16 board meeting. As such, an order to secure the deal during Q3 2009, Autonomy used the VAR Capax to sell the 17 18 license to Kraft, thus allowing Autonomy to secure the deal with Capax and recognize the revenue" -- "albeit at a 19 20 lower value, and recognize the revenue." Do you see that? 21 Yes. 22 Α. So this is an example where Autonomy sold to -- was 23 negotiating with Kraft and then sold to Capax in order to 24 25 recognize the revenue in the period and Deloitte found the

accounting satisfactory; correct? 1 MR. LEACH: Objection. Foundation. 2 BY MR. DOOLEY: 3 That's what's reflected here? 4 5 THE COURT: I don't know what -- what is it? I don't understand the foundational objection. 6 Is this what he knows or what he was told? 7 MR. LEACH: THE COURT: Well, I assume -- well, I have operated on 8 the assumption that you are asking him all of these questions 9 based upon what he was told at the time; is that right? Not 10 11 what he's -- you're not asking him what is his present state of mind as to --12 13 MR. DOOLEY: Correct. Correct. THE COURT: You're asking: What was -- going back to 14 15 that transaction, at the time of that transaction or at the 16 time he reviewed that transaction during the course of his 17 audit, did he understand X, did he understand Y? That's the 18 question; right? 19 MR. DOOLEY: That's correct. THE COURT: As to all these questions? 20 MR. DOOLEY: As summarized in this document, yes, 21 Your Honor. 22 23 THE COURT: Okay. All right. So with that understanding, you can answer. 24 25 **THE WITNESS:** Can you just repeat it again, please?

MR. DOOLEY: 1 Sure. 2 THE COURT: Okay. Go ahead. BY MR. DOOLEY: 3 That happens all the time. 4 5 The question is: Autonomy -- as reflected in Exhibit 6371, Autonomy was negotiating with Kraft directly, 6 sold -- couldn't close the deal, sold the license to the end 7 user Capax for the purpose of recognizing revenue in the 8 period, and the Deloitte audit team concluded that revenue 9 recognition was satisfactory. That's what's reflected here in 10 11 this exhibit; correct? That's correct. And as you said before, it says "albeit 12 to the lower value, " and the key point is that it's for Capax 13 then to close the deal. 14 In the next -- in the paragraph two paragraphs down, it 15 16 reads (reading): 17 "In order to support the above rationale, we've viewed the customer relationship management software used 18 by Autonomy sales staff to evidence the fact that Autonomy 19 were dealing directly with Kraft. We note there were 20 21 meetings between Kraft and Autonomy dating back from July 2009 to the end of Q3 2009. Note that we have also 22

seen an e-mail from Joel Scott that contained draft

thus, evidencing that the two parties continue to

professional service contracts between Autonomy and Kraft;

23

24

```
negotiate in good faith and that the deal is progressing."
 1
          So as reflected in this exhibit, Autonomy was continuing
 2
     to negotiate with Kraft; is that correct?
 3
          At which point?
                           Sorry.
 4
     Α.
 5
          At the point at which the deal was sold to Kraft -- to
     Q.
     Capax.
 6
 7
          I'm just going to read that again.
     Α.
          (Witness examines document.)
 8
          Well, maybe the next sentence makes it clearer,
 9
     Mr. Welham, time-wise.
10
11
          (Witness examines document.) Do you want to read the next
     Α.
     sentence?
12
                 I think it makes it clearer. (reading)
13
     0.
               "Given that we have seen evidence that directly links
14
15
          Autonomy and Kraft, both pre and post the deal with Capax,
16
          we conclude that there is satisfactory evidence to support
17
          the fact that Kraft are the end user."
          Do you see that sentence?
18
19
          Yes.
     Α.
20
          Okay. And so as reflected in this exhibit, the Deloitte
     audit team was aware that Autonomy was negotiating directly
21
     with Kraft before the sale to Capax and post the deal with
22
23
     Capax, and the accounting -- the revenue recognition was judged
     to be satisfactory; is that correct?
24
25
     Α.
                That's what the document says.
          Yes.
```

```
Okay. Now, as it turns out, the -- if you look at
 1
     Q.
 2
     Exhibit 6739, please.
              MR. DOOLEY: And if it's not in evidence, I move it
 3
     in, Your Honor. It's an e-mail --
 4
 5
              THE COURT:
                         Admitted.
          (Trial Exhibit 6739 received in evidence)
 6
              MR. DOOLEY: -- from Steve Chamberlain to Tom Murray.
 7
          Who's a colleague of yours at Deloitte?
 8
 9
          He is, yes.
     Α.
          Okay. And if you look at the attachment to this e-mail,
10
11
     it's a letter between Autonomy and John Baiocco of
     Capax Discovery. Do you see that?
12
13
     Α.
          Yes.
          Okay. Do you recall this letter?
14
15
          (Witness examines document.) I'm just reading it.
     Α.
16
          (Witness examines document.) Yes.
                                               I have a recollection
17
     of this, yes.
18
          Okay. And at the beginning it says (reading):
     Q.
               "As you know, Capax and Autonomy are parties to the
19
20
          certain value-added reseller agreement for resale to
21
          Kraft."
22
          And then it says (reading):
               "However, Kraft has indicated to Autonomy that it
23
          shall pay to Autonomy directly the license fee due for the
24
          software to be licensed to Kraft in connection with the
25
```

- PO. Accordingly, Autonomy shall cancel the license fees
  due from Capax pursuant to the purchase order."

  So subsequent to the deal with the sale to Capax, Autonomy
- 5 **A.** That's correct.
- Q. And that resulted in a cancellation of the contract with Capax; correct?

made a deal with Kraft directly; correct?

8 A. Correct.

- 9 **Q.** Okay. And then further on down in Bullet Point Number 10 3 it says (reading):
- "Upon execution hereof, Autonomy shall pay to Capax a one-time fee of \$400,000."
- Do you see that?
- 14 **A.** Yes.
- Q. Okay. And this was a \$4 million deal? The license fee was \$4 million? Do you recall that?
- 17 A. It was, yes.
- 18 Q. So Autonomy was telling Deloitte in this -- well, Autonomy
- 19 was telling Capax and then this was forwarded to Deloitte that
- 20 | they made a direct deal with Kraft, they were canceling the
- 21 deal with Capax, and they were paying a 10 percent fee to
- 22 Capax; correct?
- 23 **A.** Yes.
- Q. Okay. And that did not result in a restatement of the
- 25 | revenue from Q3 2009 when Autonomy had recognized the revenue

1 on the sale to Capax; correct?

the end user in Q4 2009.

- A. It did not, but the important point is that some revenue
  was recognized twice so that's one thing that we looked at very
  closely to make sure that revenue wasn't recognized again to
- Q. Fair enough. Zero revenue is -- the deal with -- the direct deal with Kraft was at the end of Q4 and that essentially replaced the sale to Capax in Q3; right?
- 9 A. Correct.

- Q. And you don't get to recognize the revenue on the sale
  twice. So no revenue is recognized in Q4 but the Capax revenue
  stayed on the books in Q3; is that right?
- 13 **A.** That's correct.
- Q. And the reason the Capax revenue stayed on the books is
  the fact that that earlier transaction was ultimately canceled,
  that doesn't change the fact that it was appropriate to
  recognize the revenue to Capax at the time the sale was made;
  right?
- 19 A. It doesn't, but you need to be careful because obviously
  20 this is the first time this happens. And I'm sure you're aware
  21 what happened subsequently as we go through to into 2010; but
  22 clearly if this is a pattern of events that happens more, then
  23 it begins to impact your revenue recognition policy.
- Q. My question, though, Mr. Welham, was a simple one, which is: You didn't -- it was appropriate to recognize the revenue

- 1 at the time on the sale to Capax and the fact that something
- 2 | changed later didn't change the fact that it had been
- 3 appropriate at the time to recognize the revenue to Capax?
- 4 Yes?
- 5 A. That's correct, because when the first deal was
- 6 recognized, it was expected that it would close between Capax
- 7 and Kraft in good faith.
- 8 Q. And we don't need to go through all the documents to show
- 9 this, but -- well, actually, we'll look at one more. Look at
- 10 Exhibit 558, which is in evidence so we can just put it on the
- 11 screen.
- 12 This is an e-mail from you to Richard Knights in January
- 13 of 2010 describing the Capax deal going direct -- the Kraft
- 14 | deal going direct; is that right?
- 15 **A.** Yes.
- 16 Q. And you're expressing the concern that this might happen
- 17 again, and you note down at the bottom that Steve Chamberlain
- 18 | told you that what you described may well happen; is that
- 19 right?
- 20 **A.** That's correct, yes.
- 21 **Q.** So in January of 2010, you saw more of these coming;
- 22 correct?
- 23 **A.** There was some more of these in Q1 2010.
- 24 Q. And, in fact, in Q1 2010, the MicroTech/Morgan Stanley
- 25 | deal went direct; right?

- 1 **A.** Yes.
- 2 Q. And then in the same quarter, the MicroTech/Manufacturers
- 3 Life deal went direct; correct?
- 4 **A.** Yes.
- 5 | Q. And those, you didn't go back and -- those were deals that
- 6 | had closed in Q4 but you didn't go back and restate the revenue
- 7 or reverse the revenue in Q4; right?
- 8 A. We didn't, but we did make a clear point to the Audit
- 9 | Committee that further evidence of this would cause problems in
- 10 | relation to the revenue recognition policy.
- 11 Q. Okay. And then it happened again in Q2 2010; right?
- 12 A. Correct.
- 13 | Q. The Capax/Eli Lilly deal from Q4 2009, that went direct;
- 14 | and the Discover Tech/Philip Morris deal from Q1 2010, that
- 15 | also went direct? Right?
- 16 A. I believe so.
- 17 | Q. And then, again, you didn't restate or reverse out the
- 18 | prior revenue; right?
- 19 **A.** No, but we advised the Audit Committee again; and then
- 20 subsequent to Q2 2010, we saw no more evidence of deals with
- 21 | value-added resellers going direct.
- 22 | Q. Well, look at 6462. I think this is in evidence. This is
- 23 | from April 2011, an e-mail from a Ms. Lu to Mr. Murray.
- 24 **THE COURT:** Admitted.
- 25 (Trial Exhibit 6462 received in evidence)

1 MR. DOOLEY: I apologize, Your Honor. I thought it was in evidence. 2 And Ms. Lu writes (reading): Q. 3 "It was noted in Q4 2010 a £4 million license was 4 5 signed with KPMG via the VAR Tikit." And then it goes on (reading): 6 "A direct sale by Autonomy, therefore, replaces the 7 sale previously being made by Tikit to KPMG." 8 Do you see that? I know you're not on the e-mail, but do 9 you recall the Tikit/KPMG deal went direct in Q -- in 2011? 10 11 Α. Not immediately, no. That's what it looks like from this e-mail; right? 12 13 Α. I'm just reading it. MR. LEACH: Objection. Foundation. 14 THE WITNESS: (Witness examines document.) 15 16 what this is saying here is that the reseller, Tikit in this 17 case, still has -- still has the software and they're still required to pay for that software. 18 BY MR. DOOLEY: 19 20 Okay. But there's a reference to a direct sale by Autonomy replaces the sale previously being made by Tikit to 21 KPMG. Do you see that? 22 Now I see that, but I'm just reading the second 23 paragraph, which says that the VAR may resell the software to 24 another end user and it has the legal obligation to pay for the 25

- 1 license fee. So the deal still stands with the VAR and they
- 2 | still have to pay Autonomy for that deal.
- 3 Q. Okay. Well, that's right. Even though there's a direct
- 4 deal with Tikit -- or, I'm sorry -- with KPMG, Tikit signed a
- 5 deal at the end of the fourth quarter 2010, things changed, but
- 6 | they're still on the hook; right?
- 7 A. That's what this says, yes.
- 8 Q. Okay. While we're on that subject of Tikit, you were
- 9 asked some questions about a so-called side letter with respect
- 10 to Tikit. Do you recall that line of question?
- 11 **A.** Yes.
- 12 Q. Can we just call up that letter, 1361, so we can see it?
- Do you recall this is the letter that you were asked
- 14 about?
- 15 **A.** Yes.
- 16 Q. You know that this letter was eventually disclosed in an
- 17 | audit confirm to Deloitte in the summer of 2011; right?
- 18 A. Yes. I'm now aware of that.
- 19 Q. Okay. And was this letter in Deloitte's files someplace
- 20 during the Q4 2010 audit? Do you know?
- 21 **A.** It was not, no.
- 22 | Q. And you don't know why that is? You don't know -- you
- 23 | don't know how it came to be that it wasn't in your files if it
- 24 | wasn't in your files?
- 25 **A.** We were not provided with this letter nor told about it.

```
Okay.
                 If you look at the middle of the first paragraph of
 1
     Q.
     this letter, it says (reading):
 2
               "In the event that Tikit does not consummate the
 3
          original transaction to at least the value set forth in
 4
 5
          the PO by March 30th, then such PO shall be deemed a
          binding prepurchase obligation and Tikit shall be
 6
          permitted to utilize prepurchased software under the PO
 7
          and offset amounts due to Autonomy."
 8
          Do you see that?
 9
10
          Yes.
     Α.
11
          Okay.
                 And this letter provides that Tikit can, if it
     doesn't close the deal with KPMG, can use the software they've
12
     already purchased and resell it to a different end user;
13
     correct?
14
                          Objection. Foundation. Calls for a legal
15
              MR. LEACH:
16
     conclusion.
              MR. DOOLEY: I'm asking for his understanding of the
17
     letter.
18
                          That he didn't get?
19
              MR. LEACH:
              THE COURT:
                          Well, I'll allow it.
20
          You're asking him what is his present understanding of the
21
     letter?
22
23
              MR. DOOLEY:
                           I am.
              THE COURT: What do you understand the letter to mean?
24
25
              THE WITNESS: I'd have to do various procedures around
```

```
this, so I'm not going to speculate as to what it might mean
 1
 2
     now.
              THE COURT:
                         Okay.
 3
     BY MR. DOOLEY:
 4
 5
          Well, there's nothing in this paragraph just looking at
     Q.
     it, Mr. Welham, that guarantees Tikit an onward sale or a
 6
     profit on their sale -- on their purchase of the software, is
 7
     there?
 8
                         Objection. Foundation.
 9
              MR. LEACH:
              THE COURT: Well, he's now asking him: Reading the
10
11
     letter, do you see anything that suggests to you that there's a
     quarantee of a profit?
12
          Is that it?
13
              MR. DOOLEY: Correct.
14
              THE COURT: You can ask him that.
15
16
              THE WITNESS: Would you ask the question again?
17
     BY MR. DOOLEY:
18
          I'll withdraw it. I'll withdraw it.
     Q.
          You were asked some questions about Brent Hogenson.
19
20
     you recall that, Mr. Welham?
          I do, yes.
21
     A.
22
          Mr. Hogenson was the CFO of the Autonomy U.S. operation;
23
     is that right?
          I believe so.
24
     Α.
          And in mid-2010, he made some allegations about Autonomy's
25
```

- 1 | accounting practices to the board and also to Deloitte; is that
- 2 right?
- 3 **A.** Yes.
- 4 Q. And he sent those concerns directly to members of the
- 5 Deloitte audit team?
- 6 A. He did, yes.
- 7 | Q. Okay. And you and your colleagues undertook a very
- 8 detailed review of Mr. Hogenson's allegations, didn't you?
- 9 **A.** We did.
- 10 Q. Nigel Mercer was the new audit partner at that point;
- 11 right?
- 12 A. He was, yes.
- 13 Q. He had just come on. He hadn't -- he wasn't involved --
- 14 | the allegations in Mr. Hogenson's e-mail related to stuff in
- 15 2009, and Mr. Mercer had just come on as the audit partner so
- 16 he was tasked with leading the investigation; is that right?
- 17 **A.** Yes. He came on in Q2 2010.
- 18 Q. Okay. So he was independent from the allegations and so
- 19 he worked on investigating them?
- 20 **A.** He was part of the team that investigated it, yes.
- 21 Q. Okay. And in addition to Mr. Mercer, there was an EQAR
- 22 partner who was assigned; is that right?
- 23 **A.** Yes.
- 24 Q. And the jury has heard this before, but remind them. EQAR
- 25 | is like an independent partner who's not part of the audit

- 1 | team; is that right?
- 2 A. No. So the EQAR is part of the team. It's the IRP that's
- 3 | the independent part.
- 4 Q. Okay. But it's another partner in addition to Mr. Mercer?
- 5 A. Correct.
- 6 Q. And then there was also the independent review partner;
- 7 | correct?
- 8 A. Correct, yes.
- 9 Q. And there was someone from Deloitte's Professional
- 10 | Standards Review Group involved as well?
- 11 **A.** Yes.
- 12 Q. All right. And you wanted to understand Mr. Hogenson's
- 13 allegations to make sure there was no impact on the financial
- 14 statement?
- 15 **A.** Yes.
- 16 | Q. And as it turned out, the issues that Mr. Hogenson raised
- 17 | involved areas that the Deloitte audit team had already looked
- 18 | at fairly closely as part of its audit work; right?
- 19 A. That's a fair assessment, yes.
- 20 **Q.** All right. And is it a fair assessment that in your --
- 21 | that there wasn't anything new to the Deloitte audit team in
- 22 what Mr. Hogenson raised?
- 23 **A.** Based on what we saw at the time and what we were told,
- 24 no, there was virtually no new information.
- 25 **Q.** And based on the work that you did at the time, you were

satisfied by the end of the process that Mr. Hogenson's 1 allegations were without merit? 2 Correct. We were comfortable with the conclusions we Α. 3 reached. 4 5 And you concluded that he was making accusations based on Q. limited information and was drawing conclusions that were not 6 accurate? 7 Correct. 8 Α. And you conclude -- Deloitte concluded that no material 9 Q. facts emerged -- no new material facts emerged from the 10 11 investigation? Correct. 12 Α. And that the matters had no material impact on the group's 13 0. financial statements? 14 15 Α. Correct. 16 And if we can look at Exhibit 979. That's the Q2 2010 17 Audit Committee report. If you look at page 20 of the exhibit. This is Appendix 3 18 19 to the Audit Committee report. The introduction says 20 (reading): 21 "We have pleasure in setting out in this document our status report to the Audit Committee and its subsidiaries 22 23 for the matters relating to the e-mail correspondence from

And then set forth here in Appendix 3 are management's

Brent Hogenson."

24

- 1 responses and Deloitte's responses to Mr. Hogenson's
- 2 | allegations; correct?
- 3 **A.** Yes.
- 4 Q. And set forth in Appendix A to Appendix 3 is the actual
- 5 e-mail from Mr. Hogenson. That starts at page 28 -- right? --
- of the exhibit? That's the e-mail right there; right?
- 7 **A.** Yes.
- 8 Q. And at page 33 of the exhibit, the fourth question that
- 9 Mr. Hogenson raised related to barter transactions with
- 10 | FileTek; correct?
- 11 A. I can't remember it by number, unfortunately. You'll have
- 12 to show it to me.
- 13 Q. Sorry. Page 33. It should be on there.
- 14 A. (Witness examines document.) Yes, okay.
- 15 Q. And management and Deloitte investigated those
- 16 | allegations, and at page 26 of the exhibit you see the results;
- 17 correct?
- 18 A. Correct.
- 19 Q. And Mr. Hogenson also, if you look at page 32, raised
- 20 | allegations -- page 32 of the exhibit -- I apologize. I've got
- 21 my pages wrong.
- Well, Mr. -- without hunting for it, Mr. Hogenson raised
- 23 | certain allegations related to the acquisition of MicroLink --
- 24 | correct? -- and MicroLink's debts to Autonomy?
- 25 A. He did, yes.

- And management and Deloitte investigated those and 1 Q. concluded that they were unfounded; correct? 2 Based on information we saw, yes. Α. 3 And Mr. Hogenson also raised issues related to sales to 4 5 resellers where there was no end user signed up; correct? I'm not sure I remember that where there was no end user 6 Α. 7 signed up, no. Well, if you look at page 31 of the exhibit, Question 3, 8 and down below the chart it says (reading): 9 "I've been told by the finance team in San Francisco 10 11 that transactions without a sales rep identified are transactions where the end user has not completed the 12 13 agreement by the end of the quarter in which Autonomy recognizes revenue." 14 Do you see that? 15 16 Α. Yes. 17 (reading) Q. "End user identified above may be a placeholder for 18 an agreement to be negotiated subsequent to the invoice 19 20 date." Right? 21 (Witness examines document.) Yes, but we looked at each 22 Α. 23 of those as part of the audit process and clearly there was an
  - end user and, therefore, there was a sale to a VAR.

    Q. So, again, you looked at these allegations and found them

24

- 1 without merit?
- 2 A. Based on information we had, yes.
- 3 Q. All right. Do you recall that in February of 2011,
- 4 Autonomy received a letter from the FRRP that we were talking
- 5 | about earlier?
- 6 **A.** Yes.
- 7 **Q.** And the FRRP, to remind the jury, is the regulatory body
- 8 | that investigates -- that has -- well, why don't you just
- 9 remind the jury. The regulatory body that has oversight over
- 10 what?
- 11 **A.** Over financial auditing in the U.K.
- 12 Q. Okay. And let's look at Exhibit 1542.
- 13 **THE COURT:** Admitted.
- 14 (Trial Exhibit 1542 received in evidence)
- 15 BY MR. DOOLEY:
- 16 Q. Do you see that this is a February 2nd, 2011, letter from
- 17 | the Financial Reporting Review Panel?
- 18 **A.** Yes.
- 19 Q. And the FRRP had learned of Mr. Hogenson's concerns and
- 20 wrote to Autonomy to ask a few follow-up questions; right?
- 21 **A.** Yes.
- 22 | Q. Mr. Hogenson, in addition to raising these concerns within
- 23 Autonomy, had gone to the regulatory authorities in the U.K.;
- 24 correct?
- 25 A. I don't know about that.

- 1 Q. Well, they're writing you a letter asking you questions
- 2 about his concerns, so can you conclude that he had gone to the
- 3 FRRP with his concerns?
- 4 MR. LEACH: Objection. Foundation.
- 5 THE WITNESS: I don't understand that.
- 6 BY MR. DOOLEY:
- 7 | Q. Well, in any event, the FRRP was writing to Autonomy about
- 8 Mr. Hogenson's concerns; correct?
- 9 A. Correct.
- 10 Q. Okay. And Deloitte, the audit team, worked closely with
- 11 | Autonomy's management to respond to the FRRP's inquiry;
- 12 | correct?
- 13 MR. LEACH: Objection. Vague.
- 14 BY MR. DOOLEY:
- 15 Q. Well, you worked with -- well, you worked closely with
- 16 | Autonomy's management to respond to the FRRP's inquiry, didn't
- 17 you?
- 18 | A. No. I wouldn't say that at all actually, no. Management
- 19 responded to it and we reviewed their drafts. We worked with
- 20 them to respond to this letter, no.
- 21 Q. Okay. Well, you did review and comment on the draft
- 22 | letters that Autonomy wrote to respond to the FRRP; correct?
- 23 **A.** As we were required to do, yes.
- 24 **Q.** Okay. So if you look at 6742 --
- 25 **THE COURT:** Admitted.

```
(Trial Exhibit 6742 received in evidence)
 1
     BY MR. DOOLEY:
 2
          -- this is an e-mail from you, Mr. Welham, to Mr. Hussain,
 3
     Mr. Kanter, Mr. Chamberlain, dated February 14th. So two weeks
 4
 5
     after the letter from the FRRP (reading):
               "Please find below our initial thoughts on your draft
 6
          letter to the FRRP. We shall be discussing the letter
 7
          with our internal team which specializes in dealing with
 8
          these matters over the course of tomorrow," so forth and
 9
10
          so on.
11
          Do you see that?
12
     Α.
          I do, yes.
          Okay. And then if you look at 6743, please.
13
     0.
              THE COURT: Admitted.
14
15
          (Trial Exhibit 6743 received in evidence)
16
     BY MR. DOOLEY:
17
          This is two, three days later (reading):
     Q.
               "Andy -
18
               "Following up on our call today, I thought it would
19
20
          be worthwhile recapping on our key thoughts at this stage
21
          with regards to your response to the FRRP letter."
22
          Do you see that?
23
          I see that.
     Α.
24
          More responses.
          Look at 6744.
25
```

- 1 A. Just to clarify, though, that's a style of responding. We
- 2 | had to respond to the letter. We're not doing an
- 3 | investigation. I just want to clarify that.
- 4 | Q. Okay. But you're reviewing and commenting on the letters;
- 5 is that fair?
- 6 **A.** Yes.
- 7 **Q.** Okay. Look at 6744.
- 8 MR. DOOLEY: Move it in.
- 9 **THE COURT:** Admitted.
- 10 (Trial Exhibit 6744 received in evidence)
- 11 | BY MR. DOOLEY:
- 12 Q. And as you said, this is something that was required of
- 13 | you to review these letters?
- 14 A. Yes. Whenever a client receives a letter from the review
- 15 panel, then we do review those.
- 16 | Q. And that's something you take seriously, reviewing the
- 17 | letters and fulfilling that duty; right?
- 18 **A.** Yes.
- 19 Q. And so if you look at 6744, this is an e-mail from you to
- 20 Mr. Chamberlain on March 2nd, "Comments attached following our
- 21 | internal reviews." And you see attached there's -- it's a
- 22 | little hard to read on the copy, but there's handwritten edits
- 23 | to the letter?
- 24 A. I can't see those. Sorry.
- 25 (Witness examines document.) Yes, I can see some

```
handwritten comments.
 1
 2
     Q.
          Okay. If we can move -- look at 6745.
              THE COURT: Admitted.
 3
          (Trial Exhibit 6745 received in evidence)
 4
 5
     BY MR. DOOLEY:
          This is a copy of the final letter being sent to you;
 6
     Q.
 7
     correct?
               It says (reading):
               "Final attached which will go in the post today."
 8
          Do you see that?
 9
          (Witness examines document.) Yes, I can see the e-mail.
10
     Α.
11
          And based on the review that you performed pursuant to
     Q.
     this obligation, you didn't believe that Autonomy's response to
12
     the FRRP was misleading in any way, did you?
13
                          Objection. Vaque as to "review." Can you
14
              MR. LEACH:
15
     be clear what letter we're talking about?
16
              MR. DOOLEY: This first letter. This one we were just
     talking about, the one that was put in the post on March 3rd,
17
18
     2011.
          Based on the review that you did, did you believe that the
19
     letter was misleading in any way?
20
          We did not, no, based on the information we had.
21
     Α.
          And obviously if -- well, not obviously -- but if you had
22
23
     believed it was misleading, you would have said something;
     right?
24
25
     Α.
          Correct.
```

```
I actually think that's the whole
 1
              THE COURT:
     testimony -- isn't it? -- that we've elicited for the last
 2
    hour, is that what he did he thought was accurate. He thought
 3
     it was accurate at the time.
 4
 5
          That's -- I mean, we can go on but, I mean, I just think
     that, yes, he did think --
 6
          As I understand it, you thought that the information you
 7
     were given at the time was accurate; and based upon the
 8
     information that you were given at the time, you did certain
 9
     things, you came to certain conclusions?
10
11
              THE WITNESS: That's correct, yes.
12
              THE COURT: Okay.
13
              MR. DOOLEY: May I proceed, Your Honor?
              THE COURT: Sure, but I think we ought to go into
14
15
     something other than just have him reinforce the fact that he
16
     thought -- what he did at the time he thought was accurate. I
17
     just think that -- you know, I'm trying to move things ahead,
18
     and I think that would be helpful.
              MR. DOOLEY: All right. Let me ask one more question
19
     on this topic --
20
              THE COURT: Go right ahead.
21
              MR. DOOLEY: -- and then I will take the Court's
22
23
     quidance.
         Let me just -- if you could just look at 6748. I just --
24
              THE COURT:
25
                          Admitted.
```

(Trial Exhibit 6748 received in evidence) 1 BY MR. DOOLEY: 2 It comments on a second letter that -- let me back up. 3 Q. Autonomy received a second letter from the FRRP relating 4 5 to Mr. Hogenson's allegations; correct? 6 A follow-up letter, yes. Α. And did Deloitte review that and send comments on that 7 Q. letter as well? 8 As I said, all correspondence with the review panel 9 Yes. Α. we would expect to review. 10 11 Okay. And ultimately the FRRP took no action in connection with Mr. Hogenson's allegations; correct? 12 I don't believe they did, no. 13 Α. I want to talk about the Q4 2010 hardware sale to VMS. 14 Do 15 you remember that testimony -- questions about the delivery of 16 hardware? 17 Yes. Α. 18 -- to VMS in the fourth quarter of 2010? Deloitte knew -- the audit team knew that the delivery for 19 20 purposes of the contract occurred by allocating existing 21 hardware at Autonomy's facilities; correct? 22 Α. Yes. 23 If you look at Exhibit 1464. 0. Okay.

MR. DOOLEY: I move that in.

THE COURT: Admitted.

24

```
(Trial Exhibit 1464 received in evidence)
 1
     BY MR. DOOLEY:
 2
          And if you look at -- there's an e-mail trail involving
 3
     Leo He and Mr. Stephan. If you look at page 3, Mr. He is
 4
 5
     writing in point two (reading):
               "We also need to test the delivery from Autonomy for
 6
          the remaining portion of the hardware delivered to VMS."
 7
          Do you see that?
 8
          I see that.
 9
          And then at the top of the page Mr. Stephan writes back
10
11
     that (reading):
               "The delivery," in quotation, "i.e., the transfer of
12
          title and risk of loss, passes to VMS at an
13
          Autonomy-designated bonded warehouse."
14
15
          This occurred on December 31st per the confirmations
16
     you've seen; correct? That's what you wrote?
17
          That's what's written there, yes.
     Α.
          And then there's further questions from Mr. He.
18
     you look at the e-mail that starts on the first page from
19
20
     Mr. Stephan and then the text is on the top of the second page,
21
     Mr. Stephan writes (reading):
               "The delivery was simply a matter of allocating it to
22
23
          VMS rather than using it on other customers."
          Do you see that?
24
25
          I see that, yes.
     Α.
```

And at the top of the first page Mr. Stephan writes again 1 Q. 2 (reading): "You need to understand what a bonded warehouse 3 actually means in practice. We can designate whatever we 4 5 like to be the bonded warehouse. Autonomy designated per the contract, so in this case we designate our own 6 7 facility to be the warehouse for the reallocated stock." And that was your understanding -- that was the Deloitte 8 audit team's understanding at the time, that that's how the 9 hardware was -- or that's how a portion of the hardware was 10 delivered --11 Objection. Foundation. 12 MR. LEACH: BY MR. DOOLEY: 13 -- it was delivered -- let me finish the question -- it 14 was delivered by being allocated within Autonomy's facilities? 15 16 MR. LEACH: Same objection. THE COURT: The objection is what? 17 MR. LEACH: Foundation. He's just reading the e-mail. 18 MR. DOOLEY: I'm asking if Mr. -- if that was 19 Mr. Welham's understanding. 20 Well, as of, I guess, January 20th, 2011, 21 THE COURT: did you have an understanding that the delivery of some of the 22 hardware was effectuated by placement in a bonded warehouse, 23 which could be simply a facility designated by Autonomy as a 24

bonded warehouse? Was that your understanding at the time?

```
I'm not on this e-mail, but I believe
 1
              THE WITNESS:
     that's -- that was what's on the audit file, yes.
 2
              THE COURT:
                          Okay.
 3
     BY MR. DOOLEY:
 4
 5
          Okay. And we looked at -- we don't have to look at it
     Q.
     again -- we looked at Mr. Menell's confirmation e-mail where he
 6
     confirms that.
 7
          And then if we can look at Exhibit 1417K. This is the
 8
     work paper on this transaction.
 9
                 That's not the right one.
10
          Oops.
11
          If you can scroll down to the "Assessment of Cost and Fair
     Value of the Hardware Sold, "there's a paragraph -- the first
12
13
     paragraph begins (reading):
               "Autonomy did not have all the hardware specified in
14
15
          the contract in-house.
                                  Therefore, external hardware
16
          purchases were made from Insight to meet the required
17
          hardware."
          That was the portion of the deal they bought from Insight;
18
     right? They bought some of the hardware from Insight to sell
19
     to VMS?
20
          That was my understanding, yes.
21
     Α.
     Q.
22
          And then (reading):
23
               "The remaining hardware were taken from Autonomy's
          warehouse, which were recognized as fixed assets."
24
25
          That's the next paragraph. Do you see that?
```

- 1 A. I can't see that yet, no.
- 2 Q. I'm sorry. The next -- "The remaining" -- the sentence
- 3 | that begins "The remaining hardware."
- 4 A. (Witness examines document.) I'm just reading the full
- 5 paragraph.
- 6 (Witness examines document.) Yes, I can see that.
- 7 | Q. And I think you testified earlier that it was your
- 8 understanding that this hardware that was allocated was
- 9 hardware that was used, that was -- it was not sitting in a box
- 10 but it was used hardware? That was your understanding, it was
- 11 in use?
- 12 A. Not in use, no; but clearly if it's allocated to VMS, it
- 13 can no longer be used because it's their goods now.
- 14 Q. But it was used hardware, that's what you said before?
- 15 That was your testimony?
- 16 **A.** It was used in the past, yes.
- 17 | Q. Okay. And the confirmation that Mr. Menell gives here as
- 18 | reflected in this document in the paragraph that -- same
- 19 paragraph, next-to-the-last sentence (reading):
- 20 "Deloitte has reviewed confirmation from Mr. Menell
- independent of finance that these hardware were assigned
- 22 to VMS and VMS has acknowledged the passing of hardware
- 23 title."
- 24 Do you see that?
- 25 **A.** I do, yes.

- 1 Q. So what Mr. Menell is confirming is the assignment of the
- 2 hardware, not the physical shipment of it; correct?
- 3 A. Correct. So it's now assigned to VMS and can no longer be
- 4 used and it's taken out of fixed assets.
- 5 Q. We looked previously at IAS 18 point -- or IAS 18, the
- 6 | rule governing recognition of revenue; right?
- 7 A. We talked about it, yes.
- 8 Q. And we looked at IAS 18.14, which is the rule that governs
- 9 the sale of goods; right?
- 10 **A.** Yes.
- 11 Q. All right. And IAS 18.14 doesn't require a written sales
- 12 | agreement, does it?
- 13 A. I don't think it specifically mentions written, no.
- 14 Q. Okay. So it's possible to recognize revenue without a
- 15 | signed written sales agreement; correct?
- 16 | A. I wouldn't expect that to happen very often, no.
- 17 **Q.** But the rule doesn't specifically require a signed written
- 18 | agreement; right?
- 19 **A.** It doesn't but it requires the risks and rewards are being
- 20 transferred and the various criteria to be met, so it's hard to
- 21 | see how you could end up in a situation where you wouldn't have
- 22 a signed agreement.
- 23 **Q.** Well, if you had an oral agreement; right?
- 24 A. Yes. But I wouldn't expect organizations to have oral
- 25 | agreements for millions of dollars of deals, no.

- 1 Q. You were asked specifically about a transaction that
- 2 Autonomy sold to Discover Tech for the end user Prisa in the
- 3 | first quarter of 2011. Do you remember that line of questions?
- 4 A. Yes. It would be helpful to have the working paper up
- 5 again just to remind me of the facts.
- 6 Q. Sure. Look at Exhibit 1709L. If we could call that up,
- 7 | that's the...
- 8 Does this look like the revenue testing worksheet for the
- 9 Discover Tech/Prisa?
- 10 A. Yes, it does.
- 11 Q. And if you look at lines 45 and 46, it says (reading):
- "We've reviewed the agreement for any terms that
- would restrict the recognition of revenue and none were
- 14 noted."
- 15 Do you see that?
- 16 **A.** I see that, yes.
- 17 | Q. And if you could look at Exhibit -- so you reviewed the --
- 18 or someone from the Deloitte audit team reviewed the written
- 19 | agreement between Autonomy and Discover Tech for this deal;
- 20 right?
- 21 A. We would have done, yes.
- 22 | Q. Okay. And if you look at -- if you could look at
- 23 Exhibit 6349. It's a copy of this.
- 24 MR. DOOLEY: I move it into evidence if it's not
- 25 | already in. This is a --

THE COURT: 1 Admitted. (Trial Exhibit 6349 received in evidence) 2 BY MR. DOOLEY: 3 If we could look at the attachment to the e-mail. This is 4 5 a -- if you look on the first page (reading): "This letter sets forth the terms of the agreement 6 7 between Autonomy and Discover Technologies under which Autonomy will grant VAR the right to sublicense, " so forth 8 and so on, "to Prisa." 9 Do you see that? 10 11 Yes. Α. And does this look like the -- and it's dated -- the date 12 on here is March 31st, 2011. Does this look like the Q1 -- the 13 agreement that Deloitte reviewed in connection with this deal? 14 15 Α. Can we go down to the signed page, please? 16 Sorry? Q. 17 Can we go down to the signed page? Α. 18 Yeah. Flip it over. Q. Sure. (Witness examines document.) Yes. So without reading 19 Α. 20 every word, I would imagine that is the agreement that we saw. 21 Okay. And you see that it's dated March 31st on the top Q. 22 and it's dated March 31st on the bottom; right? 23 Yes. Α. And you can't tell from looking at the agreement whether 24 it was signed on a date other than March 31st just from looking 25

```
at the document, can you?
 1
          It looks like it was signed on March 31st.
 2
          Okay. And so when Deloitte reviewed the agreement in
 3
     Q.
     Cambridge during its Q1 2011 review, it didn't see anything
 4
 5
     about the agreement that made it conclude that it might be
 6
     backdated; right?
          Well, no, because it's signed 31st March 2011.
 7
     Α.
          And if it was backdated, you can't tell by looking at it;
 8
     right?
 9
10
     A.
          No.
11
          You were shown an e-mail, Mr. Welham, that related to
     Q.
     software for Prisa and software for FINRA being sold to
12
13
     Discover Tech. Do you remember that?
14
     Α.
          Yes.
15
                 If you go back and look at the work paper on this
          Okay.
16
     deal, 1709.
17
          And get that exhibit back up.
18
          If you look down under --
              MR. LEACH: Which number?
19
20
              MR. DOOLEY: I'm sorry. 1709L. This is the Prisa --
21
     Discover Tech/Prisa work paper.
22
          And if we could just scroll down to where it's for
23
     delivery.
```

"The VAR already has the software shipped as part of

It says (reading):

24

25

Q.

```
Deal 6.
                   Therefore, no delivery was required for this
 1
          deal."
 2
          Do you see that?
 3
          Yes, I see that.
 4
     Α.
 5
                 And then if we could look at 1709H.
     Q.
          Okay.
                          Admitted.
 6
              THE COURT:
          (Trial Exhibit 1709H received in evidence)
 7
     BY MR. DOOLEY:
 8
          And do you see at the top --
 9
              THE COURT: 1709L is also admitted.
10
          (Trial Exhibit 1709L received in evidence)
11
              MR. DOOLEY: I think all of the 17 -- yes, I think all
12
     the 1709s are admitted.
13
              THE COURT: Oh, okay.
14
15
     BY MR. DOOLEY:
16
     Q.
          Do you see at the top there's a number 6?
17
          I don't see that, no.
     Α.
18
          Just at the very top of the page.
19
          Jeff, maybe you could highlight the...
20
          (Witness examines document.) Okay.
     Α.
21
          And this work paper reads (reading):
     Q.
               "This deal has been deferred by management due to
22
23
          their doubts over Discover Tech's ability to sign a deal
          with the end user. Management considered recognizing a
24
          deal where they're supplying a license that is limited to
25
```

```
use by FINRA be overly aggressive, especially with respect
 1
          to recoverability considerations. We consider this
 2
          approach appropriate and, hence, no further testing is
 3
          required."
 4
 5
          Does this, the statement in the work paper for Prisa,
     reflect that Deloitte was informed that the software that was
 6
     being sold to Discover Tech for Prisa had previously been sold
 7
     for Discover Tech to sell on to FINRA?
 8
              MR. LEACH:
                          I object. I think we're talking about
 9
     FINRA work papers.
10
11
              THE COURT:
                          Sorry.
                           I'm connecting the two work papers
12
              MR. DOOLEY:
13
     together.
              THE WITNESS: What's the question?
14
                                                   Sorry.
15
     BY MR. DOOLEY:
16
          The question is: In the Discover Tech/Prisa work paper
17
     under "Delivery," it says (reading):
18
               "The VAR already has the software shipped as part of
          Deal 6.
                   Therefore, no delivery was required for this
19
20
          deal."
          I can't see that now, but that was on the screen before I
21
     think, wasn't it?
22
          Jeff, could we put 1709L up?
23
     Q.
                I've seen that, yes.
24
          Yes.
     Α.
25
          Okay. And that reflects that Autonomy informed Deloitte
     Q.
```

- 1 that the software being sold to Discover Tech for the end user
- 2 Prisa had originally been shipped as part of Deal 6, the FINRA
- 3 deal; correct?
- 4 A. That looks likely, yes.
- 5 | Q. Okay. That was something that Autonomy disclosed to
- 6 Deloitte --
- 7 A. It looks likely, yes.
- 8 **Q.** -- correct?
- 9 Okay. Mr. Welham, you were asked some questions about
- 10 Exhibit 1763.
- 11 Would you put that up?
- 12 This is the e-mail about three options. All accounting
- 13 decisions with respect to a given quarter are -- the accounting
- 14 decisions with respect to a given guarter are made after the
- 15 | quarter end; correct, Mr. Welham?
- 16 A. I'm not sure I agree with that. Say that again. Sorry.
- 17 **Q.** The accounting decisions, the books are closed on
- 18 | Quarter 1 at the beginning of Quarter 2; correct?
- 19 **A.** All the transactions are booked at the quarter end and
- 20 then they close within the first few days of the following
- 21 quarter, yes.
- 22 | Q. They close the books in the first part of the following
- 23 quarter; correct?
- 24 **A.** Yes.
- 25 | Q. Okay. And that's when Deloitte comes in and does its

- 1 | audit -- right? -- in the first two weeks of the following
- 2 quarter; correct?
- 3 A. Or review, yes.
- 4 Q. Or review; right?
- 5 **A.** Yes.
- 6 Q. And the audit actually takes longer; right? That takes a
- 7 | month or so?
- 8 **A.** Yes.
- 9 **Q.** And certainly during the process, the review process and
- 10 the audit process, there's back and forth between the auditors
- 11 and the management, correct, over accounting determinations?
- 12 A. Yes. If we have a question that might lead to something,
- 13 then there might be back and forth, yes.
- 14 Q. I think we talked about it at the outset. Sometimes
- 15 Deloitte would make recommendations to the management that they
- 16 | should account for a transaction in a different way, and then
- 17 | management would make that change; right?
- 18 **A.** That can happen, yes.
- 19 Q. And that all happens in the first couple weeks of the
- 20 | following quarter; right?
- 21 **A.** That would happen through the review or audit process.
- 22 Q. Which takes place in the first couple of weeks after the
- 23 | end of the quarter; right?
- 24 **A.** It can go through the whole month. It depends when the
- 25 reporting date is.

- Q. Okay. And it's certainly true that audit evidence continues to come in after the quarter closes; correct?
- 3 **A.** Yes.
- Q. So, for example, audit confirmation letters are an important part of making a determination over revenue
- 6 recognition? You'd agree with that?
- 7 A. Well, I think you need to be careful because that's
  8 something we're issuing, not what management is using. So
  9 management would not be using confirmation letters to confirm
  10 whether they recognize revenue or not, no.
- Q. Well, let me just -- just answer the question. Audit confirmation letters come in after the -- during the first couple weeks after the end of the quarter; right?
- 14 A. I think you're confusing audit evidence with information
  15 that management would use to prepare the financial statements,
  16 and things that we ask for as part of the audit processes are
  17 not things that management are using necessarily to prepare the
  18 financial statements.
- Q. Okay. Well, evidence of collectibility can come in after the end of the quarter, correct, in the first couple weeks of the following quarter?
- 22 A. You should make your determination of revenue at the point you make the transaction.
- Q. How about information about delivery and whether delivery
  has occurred? That happens sometimes after the end of the

```
1
     quarter; correct?
          The delivery must happen at the quarter end, but I accept
 2
     the information supporting that might follow.
 3
          And certainly delivery is an important piece of
 4
 5
     recognizing revenue? It's in the -- isn't it?
 6
     A.
          Yes.
 7
          Just a couple more topics.
     Q.
          You were asked some questions about the R&D capitalization
 8
     in the third quarter of 2009. Do you remember those questions?
 9
          I do, yes.
10
     Α.
11
          Do you recall that around that time in September 2009
     there was a policy change by the U.K. tax officials, the HMRC,
12
13
     which expanded which R&D expenses could be capitalized?
          No.
14
     Α.
          Well, why don't you look at Exhibit 5779.
15
                          5779. Any objection?
16
              THE COURT:
17
              MR. LEACH:
                          He's not on the e-mail, Your Honor, so I'm
     not positive about foundation.
18
                          I haven't seen it yet.
19
              THE COURT:
                                Sorry, Your Honor. Here you go.
20
              MR. DOOLEY: Oh.
                          (Pause in proceedings.)
21
22
              THE COURT:
                          Thank you. Let's see...
23
                          (Pause in proceedings.)
     BY MR. DOOLEY:
24
          Mr. Welham, Exhibit 5779, the e-mail on the bottom to U.K.
25
```

- 1 | Cambridge Corporate Tax, U.K. Cambridge EB Portfolio Managers,
- 2 does this look like a -- do you recognize this as a blast
- 3 e-mail, as it were, within Deloitte about a change in the
- 4 HMRC's policy?
- 5 **A.** I'm not on the e-mail so I don't know really.
- 6 Q. Does this e-mail refresh your recollection about a change
- 7 | in R&D policy by the HMRC in September of 2009?
- 8 A. Not really, no.
- 9 MR. DOOLEY: Your Honor, I would move it in as a
- 10 business record.
- 11 THE COURT: No, no, no. It doesn't come in.
- 12 Okay. Marked for identification.
- 13 (Trial Exhibit 5779 marked for identification)
- 14 BY MR. DOOLEY:
- 15 Q. Well, in any event, let's look at Exhibit 229, which is in
- 16 | evidence, and you were asked about it earlier.
- You have seen this document before, Mr. Welham; correct?
- 18 A. I have, yes.
- 19 **Q.** And this is the work paper prepared by Deloitte regarding
- 20 capitalization of R&D expenses by Autonomy in the third quarter
- 21 of 2009; correct?
- 22 A. Correct, yes.
- 23 Q. Okay. And if you look at the second page, at the top it
- 24 | says, the second paragraph (reading):
- "It was through meetings with HMRC that Autonomy

became aware that as a consequence of the unique nature of 1 the SPE product, all work that SEs have been carrying out 2 in developing the SPE product should be capitalized." 3 Do you see that? 4 5

I do, yes. Α.

6

7

8

9

10

11

12

13

Okay. And then down below there's a paragraph that reads Q. (reading):

"From discussions with Pete Menell, a list was provided showing SEs who spent all their technical time in Q3 '09 developing SPE through trialing the software with real databases. 75 percent of Q3 SE costs have therefore been capitalized in line with the proportion measured and agreed with the HMRC."

- Do you see that? 14
- 15 I do, yes.
- 16 And so there's -- the paragraph at the top references a 17 meeting that Autonomy had with the HMRC and an agreement with 18 the HMRC that 75 percent of the costs -- the R&D costs could be 19 capitalized. Do you see that?
- 20 I see that, yes.
- And is that -- do you recall discussions regarding these 21 Q. 22 meetings and the decision of the HMRC allowing capitalization 23 of 75 percent of these costs?
- I don't recall that and I wasn't part of those meetings, 24 25 no.

- 1 Q. And if you look on the first page of Exhibit 229, you were
- 2 directed to the chart in the middle, which reflects the SEs and
- 3 | the development team numbers. Do you see that?
- 4 **A.** I do, yes.
- 5 Q. Okay. And what is your understanding of the development
- 6 team?
- 7 **A.** That's the team that develops new products and
- 8 | functionality.
- 9 Q. Okay. And the SEs, that's -- what? -- systems engineers
- 10 or sales engineers?
- 11 **A.** I think it says system -- systems engineers below.
- 12 Q. Okay. And those aren't developers but they're engineers
- 13 | working with the customers testing the product; right?
- 14 | A. That's what it says, yes.
- 15 Q. And fair to say that Deloitte looked carefully at this R&D
- 16 | issue and what costs could be capitalized and for what time
- 17 | period; correct?
- 18 A. We did, yes.
- 19 Q. Okay. If I could show you what's been marked as
- 20 Exhibit 6756.
- 21 **THE COURT:** Admitted.
- 22 (Trial Exhibit 6756 received in evidence)
- 23 **BY MR. DOOLEY:**
- 24 Q. Exhibit 6756. And this is a work paper from -- I'll
- 25 | represent to you that it's a work paper from the Deloitte

Do you recognize this exhibit, Mr. Welham? 1 files. (Witness examines document.) It looks like one of our 2 Α. working papers, yes. 3 And if we could go to Tab 1. 4 Q. 5 I don't know which tab? Is it the first? Α. THE COURT: Well, look on the screen. 6 7 THE WITNESS: Oh, sorry. BY MR. DOOLEY: 8 It should be a yellow box at the top. 9 Q. If we could scroll up, Jeff. There we go. 10 And the text reads: 11 "Deloitte selected a sample of employees from the 12 capitalized cost schedule and agreed the salary figures 13 through the prior guarter schedule to ensure capitalized 14 15 costs are not being altered by manipulating salaries. 16 samples selected have been agreed through to pay slips 17 through the relevant period to verify salary amounts." 18 And the whole issue here is what portion of the work of these sales engineers can be capitalized; correct? 19 Yes. 20 Α. And Exhibit 6756 reflects that Deloitte looked at a sample 21 Q. of employees in order to assess what costs could be 22 23 capitalized; correct? So we have held discussions with Pete Menell to 24

understand the products, and then this is another test that we

1 do. This is a test conducted by Deloitte; right? 2 It is. Α. 3 And then if you look at Tab 2, this is a reference to 4 5 another bit of sampling. It says (reading): "The objective is to confirm the SEs were working on 6 SPE work and, therefore, that 75 percent of their costs 7 should be capitalized. Conclusion satisfactory." 8 And it says (reading): 9 "We selected a sample of companies where SE costs 10 11 have been capitalized for each of Q3 and Q2," and so forth. 12 13 Then it stays (reading): "In conclusion, we identified 76 percent of the 14 15 individuals whose time was capitalized on the list of 16 individuals involved in SPE across the two quarters, " and 17 so forth. And then if you go to Tab 3, what is the -- just remind us 18 what the NAA is? 19 That's our technical team. 20 Α. That's the people you go to with the difficult questions 21 Q. or challenging questions? 22 23 Α. Yes. Or if you want a second opinion? 24 25 Α. Yes.

And this says (reading): 1 Q. Okay. "Per discussion with NAA on October 15th, it was 2 concluded the prior quarter amounts which were not 3 capitalized in error should not be adjusted as a prior 4 5 period adjustment because the amounts of 2.1 million were not material to the prior quarters nor were they material; 6 7 and as a result, should be adjusted in the current quarter to correct an error so that the annual results are 8 correct." 9 So the conclusion was that there was work done that was --10 11 expenses that should have been capitalized in Q1 and Q2 that were not and, therefore, they should be capitalized in Q3? 12 That was per the discussion with this NAA; correct? 13 That's correct. 14 Α. 15 Okay. And then if we could look at 6456, please. Q. I think 16 that should be in the binder. 17 MR. DOOLEY: I move that into evidence. MR. LEACH: I'm sorry. What exhibit? 18 MR. DOOLEY: I think it's 6456. 19 20 THE COURT: Admitted. (Trial Exhibit 6456 received in evidence) 21 BY MR. DOOLEY: 22 And this is an e-mail from Mr. Knight to Mr. Knights, copy 23 to you, October 15th, and point two (reading): 24 25 "Development costs on exploring with NAA the points

on our prior quarter capitalization." 1 That's Mr. Knight informing you that this NAA consultation 2 had happened; correct? 3 It is happening, yes. 4 Α. 5 Yeah. And then if we can look at Exhibit 5781. This is Q. 6 the last one on this topic. THE COURT: 5781 admitted. 7 (Trial Exhibit 5781 received in evidence) 8 BY MR. DOOLEY: 9 10 It's an e-mail from Mr. Knight to you, Mr. Welham, with a Q. 11 final note regarding the conclusions on the R&D capitalization. Do you see that relating to prior quarters 2.1 million and 12 relating to Q3 9.6 million? 13 Α. Yes. 14 And that was a result of the discussion with the NAA? 15 Q. 16 Α. Yes. 17 Last topic, Mr. Welham. Q. 18 You were asked some questions about when Deloitte became 19 aware that Hewlett Packard was going to acquire -- was going to 20 announce an acquisition of Autonomy. Do you remember that topic? 21 22 I do, yes. Α.

And is it correct that Deloitte became aware of the

potential acquisition of Autonomy by Hewlett Packard on or

about August 16th of 2011?

23

24

```
Well, you're asking -- wait.
 1
              THE COURT:
                                                        You're
     asking him what he knows -- when he became aware of it?
 2
              MR. DOOLEY: Correct. Yes. Actually, I'll rephrase
 3
     it and ask --
 4
 5
              THE COURT:
                         You're asking about Deloitte. Well,
     Deloitte is a big organization. So I think he's testified what
 6
     he can testify as to when did he learn something about it.
 7
              MR. DOOLEY: I'll rephrase it, Your Honor.
 8
          Mr. Welham, do you recall that you became aware of the
 9
     potential acquisition of Autonomy by Hewlett Packard shortly
10
11
     before it was announced on or around August 16th-17th of 2011?
     Does that sound right?
12
13
          Yes.
                It was approximately two days before it was
     announced.
14
                And you and the Deloitte audit team for Autonomy
15
          Okay.
16
     were asked to participate in a call with Hewlett Packard and
     its advisers; correct?
17
          With KPMG, yes.
18
     Α.
          Okay. And KPMG -- the jury knows this now -- KPMG was
19
     Q.
     advising Hewlett Packard on the acquisition; right?
20
          That's my understanding, yes.
21
     Α.
          And you understood that this call was going to be -- was
22
23
     part of the ongoing due diligence process in connection with
```

25 **A.** Yes.

24

this potential acquisition; correct?

- 1 Q. And the call -- you received -- or, rather, KPMG sent you
- 2 | a list of questions to be covered during the call the night
- 3 before the call; is that right?
- 4 **A.** Yes.
- 5 Q. And the questions came in fairly late in the evening; is
- 6 | that right?
- 7 A. I believe so, yes.
- 8 Q. The call was early in the morning and the questions came
- 9 | in late at night?
- 10 **A.** Yes.
- 11 Q. And the jury has already seen a copy of the questions that
- 12 Mr. Leach asked you about.
- And to your recollection, who was on this call, this due
- 14 diligence call, with KPMG for Hewlett Packard? Rather, I'm
- 15 | sorry. Who was on the call with KPMG?
- 16 **A.** I don't remember the names of the KPMG people.
- 17 **Q.** Okay. Well, who was on for the Deloitte audit team?
- 18 A. It was myself, Nigel Mercer, and Richard Knights.
- 19 Q. And was there anyone other than the KPMG team, or do you
- 20 know whether there were other people other than KPMG people?
- 21 Were there HP people on the phone?
- 22 | A. I don't know who was on the phone at all, if any.
- 23 **Q.** And there were -- you'd been sent a series of questions,
- 24 and did you and Mr. Mercer and the folks from KPMG kind of
- 25 | talked through those questions on the call?

- 1 **A.** Yes.
- 2 Q. To your recollection, Mr. Welham, how long did that call
- 3 last?
- 4 A. I think it was less than an hour.
- 5 Q. And at the end of that call, Mr. Mercer raised the issue
- of Brent Hogenson's whistleblower letter with KPMG; correct?
- 7 A. He did, yes.
- 8 Q. Could you look at Exhibit 6753, please.
- 9 A. (Witness examines document.)
- 10 **THE COURT:** Admitted.
- 11 (Trial Exhibit 6753 received in evidence)
- 12 BY MR. DOOLEY:
- 13 Q. Mr. Welham, are these your notes from the due diligence
- 14 | call with KPMG on August 17th, 2011?
- 15 **A.** I believe they are, yes.
- 16 | Q. You typed them up after the call?
- 17 MR. LEACH: Objection. Vaque as to time.
- 18 MR. DOOLEY: I'll withdraw it.
- 19 Q. At the end of the call --
- 20 **Q.** You typed them up after the call?
- 21 MR. LEACH: Objection. Vague as to time.
- 22 MR. DOOLEY: I will withdraw the question.
- 23 | Q. Go to the third page of the exhibit. There is a question
- 24 | 14 about significant changes in accounting policy, and it says,
- 25 | "NM explained that he was not aware of any policy changes."

1 | That is a reference to Nigel Mercer; right?

A. Yes.

- 3 | Q. And then can you read the paragraph that follows that.
- 4 Out loud, please.
- 5 A. "This was the end of the call. However, NM," Nigel
- 6 Mercer, "added that although not a specific question, he would
- 7 | like to flag that there was a whistleblower in the U.S. during
- 8 course of FY10. NM explained that the whistleblower was the
- 9 | former CFO of the U.S. operations who had come across to
- 10 Autonomy with the acquisition of Interwoven. NM added that the
- 11 | whistleblower sent comments directly to the audit committee and
- 12 to us as auditors, and management had instructed us to perform
- 13 a review to confirm that no issues were present. We performed
- 14 | a review of the queries made and provided a document to the
- 15 | audit committee detailing the work we had performed and the
- 16 | fact that no new information had come to light which would lead
- 17 | us to believe that any new material issues exist."
- 18 Q. And after Mr. Mercer made that remark, KPMG thanked
- 19 Mr. Mercer for the information and ended the call; correct?
- 20 | A. I believe so, yes.
- 21 Q. KPMG -- the KPMG individuals who were on the call did not
- 22 ask you or Mr. Mercer to elaborate, did they?
- 23 **A.** I don't believe they did, no.
- 24 | Q. And KPMG did not subsequently ask any follow-up questions
- 25 of you or Mr. Mercer, did they?

- 1 A. No, they did not, no.
- 2 Q. And between August 17th, the day of this call, and
- 3 October 3rd, 2011, when the acquisition of Autonomy closed, did
- 4 | anyone from HP or KPMG follow up with you or Mr. Mercer, to
- 5 your knowledge, about Mr. Hogenson's whistleblower complaint?
- 6 A. Not with me certainly, no.
- 7 MR. DOOLEY: May I have just a moment, Your Honor?
- No further questions, Mr. Welham. Thank you for your
- 9 time.
- 10 **THE COURT:** Thank you.
- 11 Anything further?
- 12 MR. LEACH: Your Honor, I'm very mindful of the time.
- 13 | May I inquire?
- 14 THE COURT: Well, you are mindful of the time. So is
- 15 | the jury mindful of the time. Everybody in the courtroom is
- 16 | mindful of the time. So proceed at your own risk.
- 17 MR. LEACH: Thank you, Your Honor.
- 18 REDIRECT EXAMINATION
- 19 **BY MR. LEACH:**
- 20 | Q. Mr. Welham, you were asked some questions about the annual
- 21 | report relating to the terms "pure software." Do you remember
- 22 that?
- 23 **A.** Yes.
- 24 Q. Do you -- in reviewing front end of the annual report, are
- 25 | you wordsmithing the language of the annual report?

- 1 A. When you say "wordsmithing," what do you mean?
- 2 Q. What are you reviewing for? What are you doing when you
- 3 review the front end?
- 4 A. We read for consistency with the financial statements.
- 5 Q. With the numbers?
- 6 A. Yes. With the financial statements.
- 7 | Q. That's what you're looking for; is that fair?
- 8 A. Yes.
- 9 **Q.** Are you in the software business?
- 10 A. Sorry?
- 11 Q. Are you in the software business? Do you work for a
- 12 | software company?
- 13 A. No. I'm an auditor working for Deloitte.
- 14 Q. Are you in the hardware business?
- 15 A. I am not, no.
- 16 Q. Do you know someone named Leo Apotheker?
- 17 **A.** I'm aware of Leo Apotheker, yes.
- 18 Q. How would you compare your experience in the software
- 19 | business with Mr. Apotheker's?
- 20 MR. DOOLEY: Objection, Your Honor.
- 21 **THE COURT:** Sustained.
- 22 BY MR. LEACH:
- 23 Q. You mentioned something called the NAA.
- 24 **A.** NAA.
- 25 **Q.** What does that stand for?

- 1 A. That's our technical team.
- 2 **Q.** What are the initials?
- 3 A. I don't know. National Audit -- I don't know.
- 4 Q. So it's the national office of Deloitte?
- 5 **A.** It is. It's our central tentacle team in the UK, yes.
- 6 Q. You went to the national office of Deloitte on several
- 7 | issues in the course of your review; is that correct?
- 8 A. That's correct.
- 9 Q. Okay. Can we please show Mr. Welham what is in evidence
- 10 as Exhibit 1153.
- We talked a little bit about your understanding of the
- 12 purposes of the hardware sales. Is this an email that you saw
- 13 during the course of your review?
- 14 A. No, it is not, no.
- 15 Q. Do you know what the words "low margin" mean?
- 16 A. I know what "low margin" means effectively, but in this
- 17 | context, I wouldn't like to say.
- 18 | Q. This says, "Need 30m this Q as it's a big Q. Can you get
- 19 EMC to do some?"
- 20 Did Mr. Hussain ever disclose to you that he was providing
- 21 | revenue targets to Mike Sullivan for revenue periodically?
- 22 **A.** We did not specifically discuss that, no.
- 23 Q. Is this relevant information to you with respect to the
- 24 | purpose behind Autonomy's hardware sales?
- MR. DOOLEY: Your Honor, objection. This is outside

- 1 the scope.
- 2 **THE COURT:** I'll allow it.
- THE WITNESS: Yes. I would say it's relevant, yes.
- 4 BY MR. LEACH:
- 5 Q. Did you ever talk to Brent Hogenson?
- 6 **A.** Yes.
- 7 Q. When did you talk -- I'm sorry.
- 8 After he raised allegations with the audit committee, did
- 9 you interview him?
- 10 **A.** No.
- 11 Q. And Mr. Hogenson raised issues, or I think on page 31 of
- 12 your report, you wrote that he raised concerns that end users
- 13 may be a placeholder for particular deals. Do you recall that
- 14 language?
- 15 A. I think I've seen it, yes.
- 16 Q. And was the thrust of what Autonomy management told you is
- 17 | no, that's not happening?
- 18 A. Correct.
- 19 **Q.** And you kept saying, in response to many of those
- 20 | questions, based on information you had, the information you
- 21 | had came from management; is that fair?
- 22 **A.** Yes.
- 23 | Q. Okay. With respect to the Kraft deal that we discussed in
- 24 | Q3 of 2009, were you told that the expectation at the time of
- 25 | the VAR deal with Capax, that it was expected the deal would

- 1 | close between Capax and Kraft?
- 2 A. Yes. We expected them to close the deal.
- 3 | Q. And that's information you got from management?
- 4 **A.** Yes.
- 5 Q. And that was relevant to your assessment of whether
- 6 reversing it out was appropriate or not?
- 7 **A.** Yes.
- 8 **Q.** Okay.
- 9 You were asked some questions about professional
- 10 | skepticism, Deloitte's independence. You remember those
- 11 questions at the outset of the examination; correct?
- 12 **A.** Yes.
- 13 **Q.** Deloitte got paid; right?
- 14 **A.** Yes.
- 15 **Q.** You weren't doing this for free?
- 16 **A.** Correct. We wouldn't be allowed to do it for free.
- 17 | Q. How much was Deloitte paid in 2010?
- 18 A. I can't remember the specific amounts.
- 19 **Q.** More than a million?
- 20 **A.** For the group audit, I would imagine so, yes.
- 21 **Q.** More than five million?
- 22 **A.** No.
- 23 Q. How about for 2009, how much was Deloitte paid?
- 24 | A. Again, I can't remember.
- 25 | Q. Okay. And you were asked some questions about the call

```
with Hogenson and the HP acquisition.
 1
          Did there come a point in time when a dispute arose
 2
     between HP and Deloitte relating to some of these accounting
 3
     matters?
 4
 5
              MR. DOOLEY: Objection. This is well beyond the
     scope --
 6
              THE COURT: Sustained. Sustained.
 7
     BY MR. LEACH:
 8
          If we could please look at Exhibit 1788, page 2.
 9
          You were asked some questions about segment reporting,
10
11
     Mr. Welham. Do you remember that?
12
     Α.
          I do, yes.
          In this press release, down at the bottom, Autonomy is
13
     Q.
     breaking out revenue for IDOL product, IDOL Cloud, IDOL OEM,
14
15
     and services. Do you see that?
16
          I do, yes.
     Α.
17
          Did segment reporting require that?
     Q.
18
     Α.
          No.
          So they're voluntarily listing their IDOL product, IDOL
19
20
     Cloud, IDOL OEM, and services; is that right?
          That's correct.
21
     Α.
          And they're not listing the hardware here; is that
22
23
     correct?
24
     Α.
          Correct.
```

Thank you, Your Honor.

MR. LEACH:

Thank you, ladies and gentlemen, for your indulgence. 1 I have no further questions. 2 THE COURT: Mr. Dooley? 3 MR. DOOLEY: Nothing further. Sorry. 4 5 THE COURT: Okay. You're excused. Ladies and gentlemen, we are taking our recess. 6 7 see you at 9:00 tomorrow. Remember, we have a day tomorrow until 2:00 at the latest. Thank you very much. 8 Remember the admonition given to you: Don't discuss the 9 case, allow anyone to discuss it with you, form or express any 10 11 opinion. See you tomorrow. (Proceedings were heard out of presence of the jury:) 12 That was one of the faster exits I've seen 13 THE COURT: 14 a jury execute. 15 MR. DOOLEY: It's hard to imagine accounting would 16 make them run. 17 THE COURT: Well, there you are. So there are some things we want to take up briefly? 18 Yes, Your Honor. 19 MR. KEKER: THE COURT: Okay. Mr. Keker. 20 Two things. We filed a brief regarding 21 MR. KEKER: 22 some Cronin records. What happened is that -- well, actually -- let me do the other one first. And I think we 23 should either clear the courtroom or approach the bench. 24 25 deals with a grand jury matter.

I know what this is. 1 MR. FRENTZEN: I'm happy to 2 approach. THE COURT: Do you want it on the record, though? 3 MR. KEKER: Yes, absolutely. 4 5 THE COURT: Let's do the other one first and then I 6 can get everyone out of here. That's fine. 7 MR. KEKER: This deals with -- everybody has filed a brief on this. 8 We received several weeks -- two weeks at least after the 9 prosecutors subpoenaed them and got them, John Cronin's phone 10 11 records -- john Cronin's phone records. John Cronin is the backdating assistant to Dave Truitt. It's been established 12 that he did some backdating. Mr. Scott said he had no idea 13 about anything until four days later. 14 15 These records show that Mr. Scott and Mr. Cronin were 16 talking, including long conversations late the day that we --17 that everybody was interested in, January 1st, 2010. 18 deals with the \$2.3 million deal where Mr. Truitt is very 19 unhappy about not getting profiling software. They chatter all 20 day. Mr. Rizek comes in and tells the grand jury and everybody 21 that he got a call from Mr. Hussain out of the blue. After 22 about five interviews, he finally is pointed out by the 23 prosecutors that he didn't get a call from Mr. Hussain. 24

called him later in the afternoon. We pointed out that -- this

is after a lot of conversations between Cronin, Egan -- you 1 remember all this. 2 Anyway, the -- the phone calls between Scott, who says he 3 knew nothing about it, and Cronin that day are very relevant 4 5 and would have been used in the cross-examination of Rizek, who was, I guess, testifying at the time, but certainly Egan, who 6 testified afterwards, Scott, who testified afterwards, and they 7 don't give us these records until after these people are gone. 8 So we consider it a -- a Brady violation. We consider it 9 a problem. And I don't know what the remedy is except to ask 10 for a mistrial based on it. 11 **THE COURT:** Are you asking for a mistrial? 12 13 MR. KEKER: Sure. 14 THE COURT: Okay. This is a Government-induced mistrial, as 15 MR. KEKER: 16 far as we're concerned. 17 But in any event, at a minimum -- at a minimum we want as a sanction those records to go into evidence. We don't need 18 19 the witness. Just put the evidence in -- put the records into 20 evidence, and we will use them as we see fit in closing 21 argument. MR. FRENTZEN: Your Honor, first of all, we did -- I 22 issued a trial subpoena. I wasn't looking for Cronin or Scott. 23 I was looking to see if Cronin had talked to anybody else. 24

We issued the trial subpoena. It came in, unlike some of

the other ones -- it came in directly to the case agent. 1 didn't notice that it had not also gone to the U.S. Attorney's 2 Office. 3 It's our mistake. It's a mistake. When we figured it 4 5 out, we turned it over. We weren't sitting on them, we weren't trying to play hide the ball. We didn't use them for anything. 6 So we were a little tardy in turning them over, but the 7 point here is -- and I say that freely. We had a lot of stuff 8 going on. I think I was in the middle of Rizek. 9 The point being they are telephone records. They had 10 11 Cronin's identity; they had Cronin's number. They had Scott's identity; they had Scott's telephone number. They had all of 12 They put together their own little demonstratives 13 already with who called who. 14 This easily could have been obtained through a trial 15 16 subpoena by counsel. I cited, I think, three or four cases for that proposition. It's not a Brady violation --17 **THE COURT:** It's not a *Brady* violation, but let me ask 18 defense, did you subpoena them? 19 20 MR. KEKER: No. THE COURT: Well, all right. You could have, is their 21 Their point is you could have. 22 point. 23 MR. FRENTZEN: Absolutely, Your Honor. **THE COURT:** And you've subpoenaed a lot in this case. 24 25 MR. KEKER: Not phone records. All these phone

```
records we got through discovery. But we have subpoena power.
 1
 2
     I'm not denying that.
              THE COURT: I'm not going to -- as far as the mistrial
 3
     is concerned, it's denied.
 4
          As far as a Brady violation, it's denied.
 5
          Now, but you're asking for something else. You are asking
 6
 7
     two things, as I understand it. Maybe a missing witness
     instruction. I haven't quite figured about that. I'm not
 8
     giving that.
 9
          The question is do they come into evidence without -- just
10
     into evidence.
11
              MR. FRENTZEN: I don't care one way or the other,
12
13
     Your Honor. We're happy to put them in.
              THE COURT: He doesn't care one way or the other.
14
15
    Admitted.
16
              MR. FRENTZEN: But without this instruction from the
17
     Court --
              THE COURT: No, no, there is not going to be any
18
     instruction.
                   They're admitted like any other exhibit.
19
20
              MR. KEKER: And the other matter -- oh, yeah. Wait a
21
    minute --
              THE COURT: Ms. Little?
22
              MR. FRENTZEN: I'm certainly not going to require
23
     somebody to come from AT&T.
24
25
              THE COURT: They are admitted. Just give me the
```

```
numbers and I will deal with it.
 1
                          We can stipulate to it. Put a number on
 2
              MR. KEKER:
     it and put it in.
 3
                         That's fine. Problem solved.
              THE COURT:
 4
 5
              MR. KEKER:
                         Well, not solved --
 6
              THE COURT: Problem solved to my satisfaction.
     Everything is to my satisfaction. Solved to my satisfaction.
 7
     I have no idea whether it's to the satisfaction of the parties.
 8
     I assume it's not.
 9
          Okay. So go ahead, Ms. Little.
10
11
              MR. FRENTZEN: Are we on to the sealed --
              MS. LITTLE: No. Very briefly, this pertains to
12
    Mr. Gersh, who is testifying tomorrow. Mr. Leach and I have
13
     had a conversation. There were about a dozen exhibits that
14
15
     they disclosed that were post October 3rd. I think we've
16
     agreed that the Government is not going to go after October
17
     3rd; we're not going to go after October 3rd.
18
              THE COURT: Is that an agreement?
                         I'm going to honor -- I understand the
19
              MR. LEACH:
20
     Court's --
21
              THE COURT:
                         Leave me out of it for a moment.
          Have you reached an agreement that the documentation,
22
23
     the -- the exhibits with respect to documents, will be up
     through October 3rd?
24
25
              MR. LEACH:
                          Yes.
```

```
So that's solved.
 1
              THE COURT:
                          Thank you.
                           I would want to say I would ask that the
 2
              MS. LITTLE:
     witness be subject to recall if this Pandora's Box ever gets
 3
 4
     opened.
                          I think that's fair. If the case changes
 5
              THE COURT:
     in some way, I'm certainly going to be -- not going to say,
 6
     "Oh, it's too late to do X, Y or Z." That would be unfair.
 7
     It's unfair to both sides. Okay. So --
 8
              MS. LITTLE: Okay.
 9
                          So if we could either clear the courtroom.
10
              MR. KEKER:
11
              THE COURT:
                         So ladies and gentlemen, I'm sorry, but
     unless you are an attorney with either the Government or the
12
13
     defense, you should leave.
          If you are a paralegal or an employee of the firm, you can
14
15
     stay, either the firm or the Government.
16
              MR. KEKER:
                          Poppy, you should leave.
17
              THE COURT:
                         Why is she leaving?
              MS. LITTLE: She is not a lawyer. She's not a
18
19
     paralegal.
20
              THE COURT: You mean she has a life ahead of her?
21
              MS. LITTLE:
                          Yes.
22
                          Okay.
                                 I got that. That's great.
              THE COURT:
                                                              You
23
     should go as quickly as you can.
     (Pages 4157 through 4167 placed under seal by Order of the
24
     Court.)
25
                   (Proceedings adjourned at 4:36 p.m.)
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CERTIFICATE OF REPORTERS I certify that the foregoing is a correct transcript from the record of proceedings in the above-entitled matter. DATE: Thursday, April 5, 2018 g andergen Jo Ann Bryce, CSR No. 3321, RMR, CRR, FCRR U.S. Court Reporter Pamelo A. Batalo Pamela A. Batalo, CSR No. 3593, RMR, FCRR U.S. Court Reporter